

Annual Report 2021-2022





Acknowledgement of Country

The Department of Regional NSW stands on Country that always was and always will be Aboriginal land.

We acknowledge the Traditional Custodians of the land and waters, and we pay respect to Elders past, present and emerging. We are committed to providing places in which Aboriginal people are included socially, culturally, and economically through thoughtful and collaborative approaches to our work. Our vision is to strive for better outcomes in partnership with Aboriginal people, communities and businesses in regional NSW.

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Letter to the Deputy Premier

31 October 2022

The Honourable Paul Lawrence Toole MP

Deputy Premier
Minister for Regional New South Wales
Minister for Police

**52 Martin Place
SYDNEY NSW 2000**

Dear Deputy Premier,

In accordance with the *Annual Reports (Departments) Act 1985*, the *Annual Reports (Statutory Bodies) Act 1984*, the *Government Sector Finance Act (2018)*, and the Regulations under these Acts, I am submitting to you the 2021-22 annual report of the Department of Regional NSW for tabling in Parliament.

The Department of Regional NSW's annual report outlines the achievements for the financial period 1 July 2021 to 30 June 2022 in the context of the Department's strategic priorities and responsibilities. These achievements were made possible by the expertise and commitment of staff and I thank them for their dedication and hard work.

Following the tabling of this report in Parliament, it will be available for public access from the NSW Government's OpenGov NSW website, opengov.nsw.gov.au.

Yours sincerely,

Rebecca Fox
Acting Secretary
Department of Regional NSW

Foreword from the Secretary



Rebecca Fox

I am pleased to present the Department of Regional NSW's third annual report, and to lead the Department as Acting Secretary following the retirement of Gary Barnes. Gary's departure in August 2022 marks the end of a long career of public service across Queensland, the Northern Territory and New South Wales, and as the first Secretary of our Department and an outstanding advocate for regional communities, he leaves a legacy of positive change right across regional and rural Australia. We wish him well in his retirement.

Throughout the last year, regional NSW has faced perhaps its greatest challenges in living memory. The COVID-19 response continued to push regional communities to their limits, as lockdowns and infection rates limited business and tourism for the entire twelve months. Whilst we emerged from the worst of the pandemic during the early months of 2022, the cumulative effects of the past three years continue to play out as we rebuild engine industries throughout the state.

Compounding this, natural disasters continued to test regional communities. The Western NSW mouse plague, biosecurity incidents including the varroa mite outbreak in bee colonies along the eastern parts of our state, and the catastrophic and repeated flooding of regional towns and cities have all taken their toll on citizens up and down the state. The demands on our emergency response capabilities have been extraordinary.

The Department of Regional NSW has risen to meet every challenge, and remains one of the most efficient, effective and resilient agencies in the NSW Government. This report details the outstanding work undertaken by public servants living and working in regional communities the length and breadth of the state to respond to the needs of their fellow citizens and support their communities and NSW to survive and thrive in difficult times. This work includes:

- more than \$260 million in grants for the Regional Growth Fund, regional recovery, regional job creation and other regional programs
- bushfire, flood, storm and COVID-19 recovery programs, and the establishment of the Northern Rivers Reconstruction Corporation to rebuild seven of the worst affected local government areas following the March 2022 floods
- more than 1700 critical infrastructure projects for more than 300 councils and NSW agency client partners

- ongoing support for residents of border communities to navigate changing crossing arrangements affecting their daily lives during the pandemic
- the delivery of masterplans for the Snowy Mountains and Moree Special Activation Precincts, and the continued development of the Wagga Wagga, Parkes and Williamtown precincts
- Stage 1 of the \$50 million Mobile Coverage Program to increase and improve regional digital connectivity
- establishing the Regional Drought Resilience Program
- responding to emerging biosecurity threats and outbreaks to support primary producers in regional areas
- launch of the new Critical Minerals and High-Tech Metals Strategy along with the release of the NSW Mining Investor Register.

The pages following provide much more insight into the range of activities undertaken by our people, and case studies of the great value added to regional life.

We have achieved all this whilst also developing our young Department into a fully-fledged central agency. Over the last year we have grown and refined our business support functions to provide better, more cost-effective services that allow us to work more efficiently and solve problems more quickly for the people we serve. We have implemented new programs and ways of working to support employees, creating a workplace that fosters creativity, innovation and a deep commitment to service. Our employee engagement and job satisfaction scores are among the highest in the sector. Our people are happy to be here, and happy to help.

Despite the many challenges experienced across the regions this year, the Department of Regional NSW continues to deliver on its promise: to make regional NSW an even better place to live, work, play, invest, and do business. We live in regional communities, shop in local businesses, and raise our families in some of the most beautiful parts of the world. Regional NSW is one of the greatest assets in our state, and I am pleased to lead a Department committed to its ongoing success.

A handwritten signature in blue ink, appearing to read 'RFox'.

Rebecca Fox
Acting Secretary
Department of Regional NSW

About the Department of Regional NSW

1



The Department of Regional NSW (DRNSW, The Department) is a government agency that brings together the skill, insights, local knowledge, expertise and authority to shape a dynamic future for the engine room of the NSW economy – the state’s regional areas.

We are the only central government Department devoted to people in regional areas. With nearly 80 per cent of our staff living in the communities we serve, we are the strategic thinkers, the problem solvers, and the advocates and supporters on the ground in good times and in bad.

While some of our work covers metropolitan areas of the state, regional NSW is our home, and our local expertise is our key strength.

The groups within our Department work hand in hand to identify opportunities, map solutions and drive outcomes for the people of regional NSW.

Our evidence-based, collaborative approach is building thriving communities across regional NSW for generations to come.

From the very first inhabitants of regional NSW and their enduring connection with our diverse lands, rivers, waterways and skies, to the newest residents who have come from the big cities or overseas, regional NSW can and should provide endless possibilities to enjoy the very best that life outside major cities can provide.

Together we’re making regional NSW an even better place to live, work, play, invest, and do business.

Our vision

Our vision is guided by the Regional NSW (RNSW) Outcome and Business Plan (OBP), which focuses on performance objectives aligned to the State Outcomes our groups support and deliver. All activities delivered by DRNSW align to three of the four RNSW State Outcomes:

1. Stronger and cohesive regional communities and economies.
2. Stronger primary industries.
3. Mineral and petroleum industries generating prosperity, safely.

Our performance and achievements under each outcome are mentioned in the 'Delivering on the State Outcomes' section of this report.

A father happily chases his daughter through a playground.



DRNSW State Outcomes

Stronger and cohesive regional communities and economies.

Regional NSW continues to be a great place to live, work, visit and do business

Stronger primary industries

Mineral and petroleum industries generating prosperity, safely.

¹Note: The RNSW State Outcome 'Productive and sustainable land use' is led by Local Land Services in collaboration with DRNSW and the relevant performance and achievements are presented in its Annual Report. DRNSW leads the remaining three RNSW State Outcomes



From top: An orchard of mandarin trees, ready for harvest. A worker inspects ripe mandarins, in Griffith.

Snapshot

Department of Regional NSW

Our Work



Mining, Exploration and Geoscience



Strategy, Corporate and Performance



Regional Precincts



Regional Development and Programs



Department of Primary Industries



Commercial Services



Office of the Secretary



Office of the NSW Cross-Border Commissioner



Regional Delivery

Strategy, Corporate and Performance (SCP) was created through an internal restructure in June 2022. Prior to this, the group was Strategy, Delivery and Performance and included the Regional Delivery branch. This branch moved to the Office of the Secretary from June 2022.

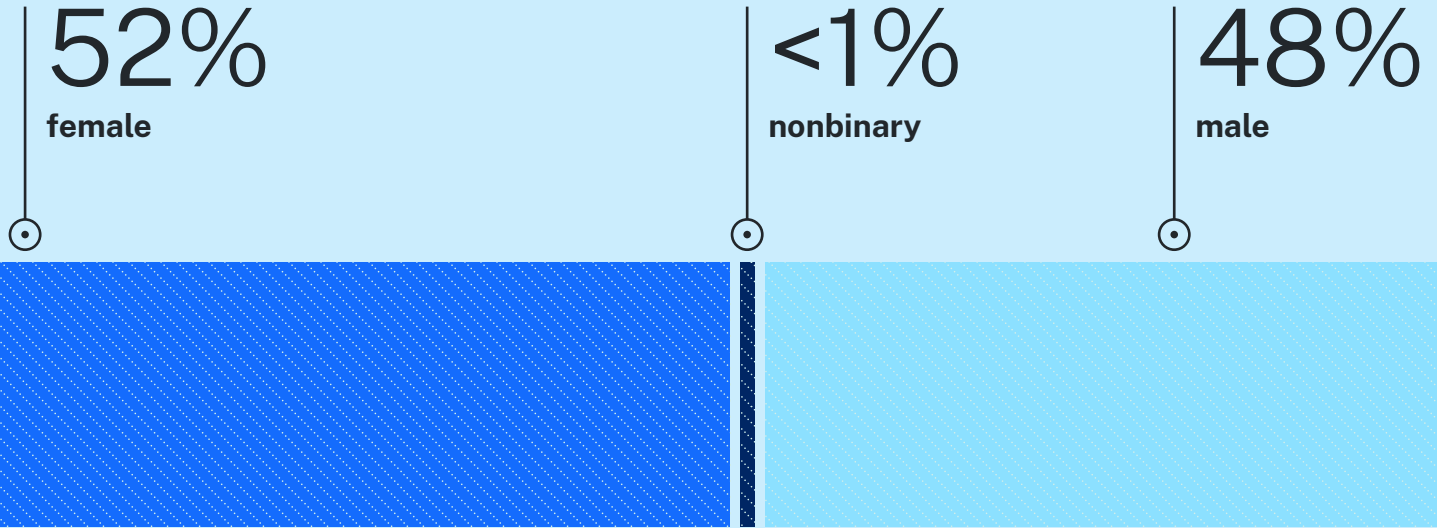
Our People

3,286



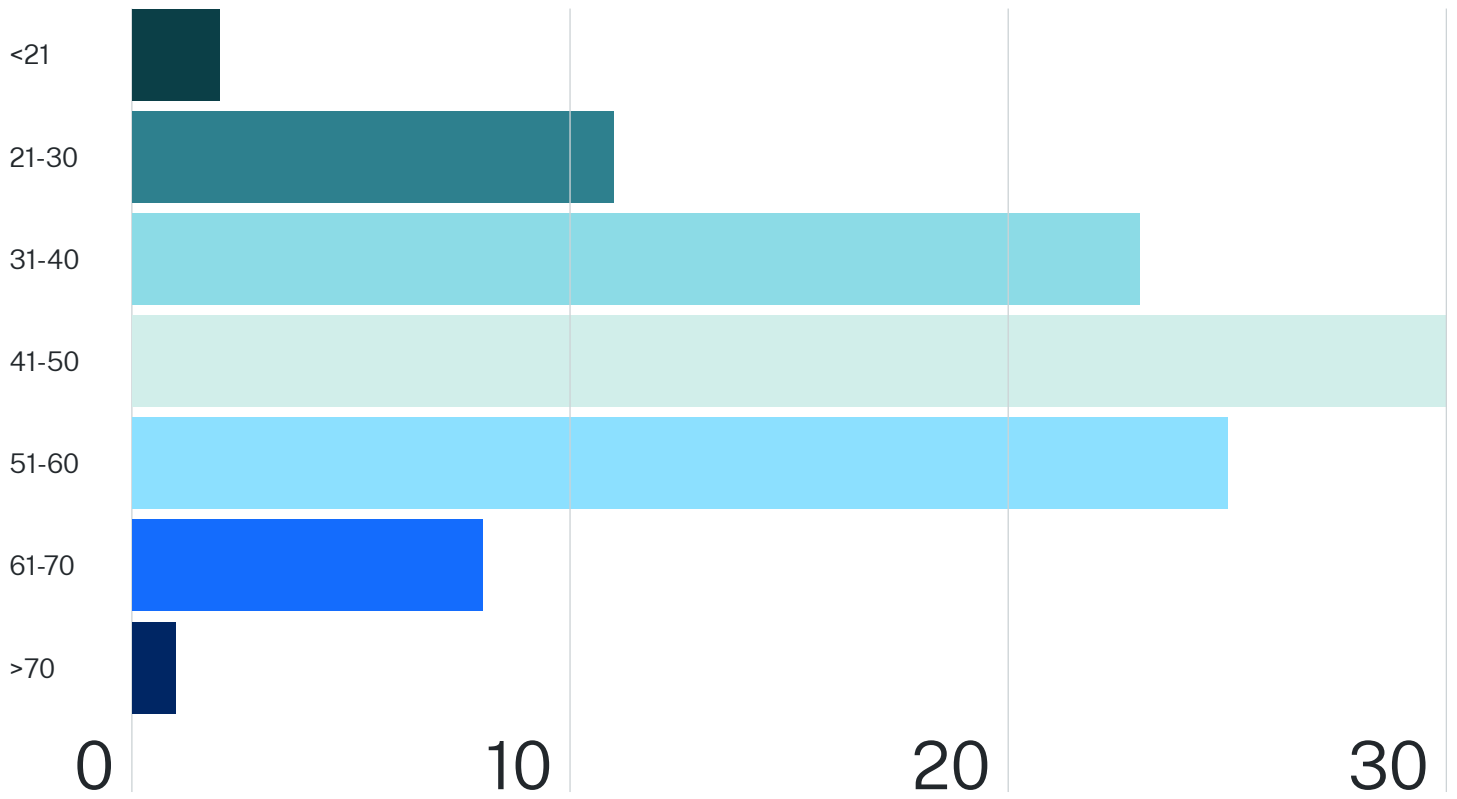
The Department of Regional NSW has a headcount of 3,286 staff.

This includes:



Our People data is at 23 June 2022, based on the NSW Public Service Commission Approved Workforce Profile Report 2022

Our Ages



Our Locations

28%



Metro

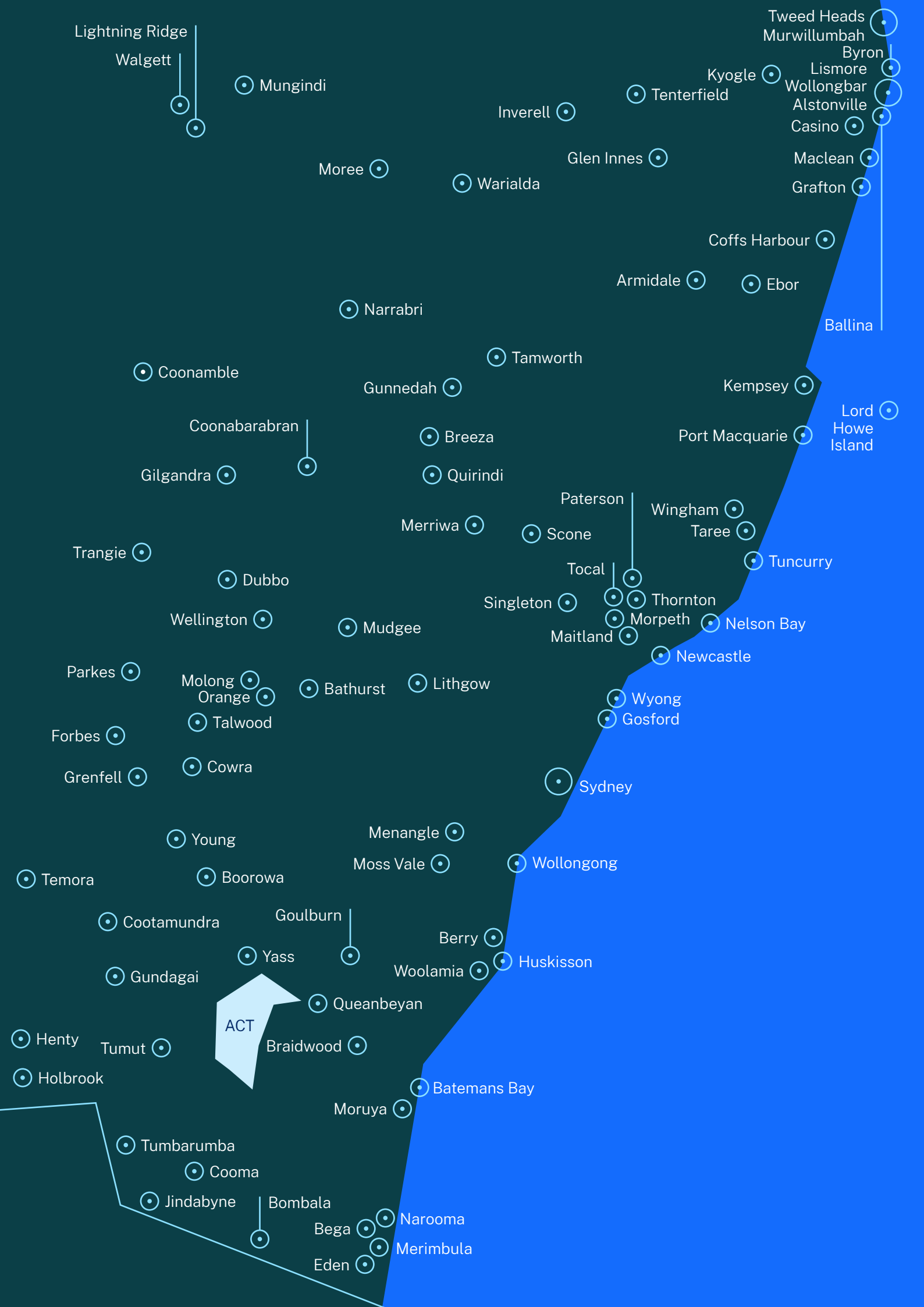
72%



Regional

Our locations





Our leadership team

as at 30 June 2022

Gary Barnes

Secretary

Led the Department and was responsible for its operations, performance and delivery against the Outcome and Business Plan.

(Mr Barnes retired from the Department on 15 August 2022).



Georgina Beattie

CEO, Mining, Exploration and Geoscience

Drives safe and sustainable investment and delivers certainty for the mining sector and regional communities, through efficient and effective access to our mineral and petroleum resources, world-class geoscience, and leading practice strategy, policy, legislation and advice and dedicated industry development programs, while maintaining independent decision making for safety and environmental compliance.

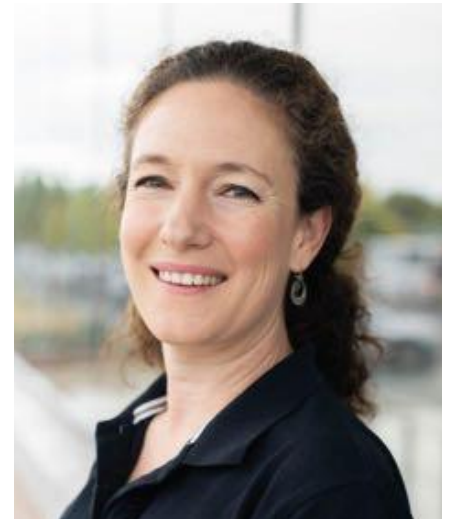


Fiona Dewar

Deputy Secretary, Strategy, Corporate and Performance

Identifies the problems, connects the players, and develops the solutions for decision-makers. Data-informed, evidence-based policy advice to get the right outcomes for the regions. Making the case for bold reforms.

Focuses on strategic and value-add corporate services that include four streams: People; Finance, Procurement, Property and Fleet; Legal and Governance; and ICT. Corporate Services seeks to make a positive difference so that the Department of Regional NSW is better placed to deliver for the people of NSW.



Our leadership team continued.

Rebecca Fox

Deputy Secretary, Regional Precincts

Leads delivery of the Snowy Hydro Legacy Fund from strategic development through to project delivery. Priorities include Special Activation Precincts, Regional Job Precincts, Regional Digital Connectivity, and water security. Incorporates the Regional Growth NSW Development Corporation, responsible for delivering Special Activation Precincts including Parkes and Wagga Wagga.

(Ms Fox was appointed Acting Secretary on 15 August 2022).



Chris Hanger

Deputy Secretary, Regional Development and Programs

Is the NSW Government's eyes and ears on the ground for regional development and infrastructure delivery, providing multi-agency coordination, program and grant funding, community planning and coordination, and emergency response delivery. Regional Development and Programs plays a crucial leadership and community-facing role to support improved outcomes in economic development and community wellbeing for regional NSW.



Scott Hansen

Director General, Department of Primary Industries

Plays a central role in driving a strong primary industries sector. Works across industries and with communities and has a clear focus on productivity, growth and ensuring the sector's sustainability for the benefit of all NSW citizens. Committed to innovation, safe and secure food supply, and industry support and development programs and, with a presence across the state, is ideally positioned for success.



David Witherdin

Deputy Secretary, Commercial

Public Works (PW) is the delivery powerhouse behind some of NSW's most crucial infrastructure projects. The Soil Conservation Service (SCS) provides end-to-end services in environmental construction and consulting. Together, they form the Commercial group - the trusted NSW Government partner in program management and project delivery for everything from major projects, and disaster response, to local projects that communities want and need.



Harriet Whyte

Executive Director, Office of the Secretary

Responsible for providing high-quality and strategic advice, support and communications to our Ministers, our Secretary and executives, and leading the Department to engage effectively with stakeholders on regional issues.



James McTavish

NSW Cross-Border Commissioner

Advocates for over 2 million Australians who live and work near a NSW border and works with government agencies, to identify, analyse and resolve complex and long-standing cross-border issues.



In 2021-22 the Department served six portfolio ministers:

**1 July –
6 October 2021**

Hon. John Barilaro MP

Deputy Premier, Minister for Regional New South Wales, Minister for Industry and Trade.

**1 July –
20 December 2021**

Hon. Adam Marshall MP

Minister for Agriculture, Minister for Western New South Wales.

**1 July –
20 December 2021**

Hon. Bronnie Taylor MLC

Minister for Regional Youth, Minister for Mental Health, Minister for Women.

**6 October 2021 –
30 June 2022**

Hon. Paul Toole MP

Deputy Premier, Minister for Regional New South Wales, Minister for Police.

**21 December 2021 –
30 June 2022**

Hon. Dugald Saunders MP

Minister for Agriculture, Minister for Western New South Wales.

**21 December 2021 –
30 June 2022**

Hon. Ben Franklin MLC

Minister for Regional Youth, Minister for Aboriginal Affairs, Minister for the Arts.

Working across DRNSW

DRNSW works to ensure regional NSW continues to be a great place to live, work, play, invest, and do business. The Department is the principal agency within the RNSW cluster and works closely with other agencies to deliver the four RNSW State Outcomes.

This annual report provides an overview of 2021-22 activities and achievements by these DRNSW groups.

Department of Regional NSW



Regional Development and Programs



Office of NSW Cross-Border Commissioner



Regional Precincts



Strategy, Corporate and Performance



Commercial Services



Office of the Secretary



Regional Delivery







Department of Primary Industries



Mining, Exploration and Geoscience

Other Regional NSW agencies

<p>Local Land Services</p> 
<p>Regional Growth NSW Development Corporation</p> 
<p>Rural Assistance Authority</p> 
<p>NSW Food Authority</p> 

Each of these agencies releases an annual report with an overview of their 2021-22 performance and operations.

Note: Strategy, Corporate and Performance (SCP) was created through an internal restructure in June 2022. Prior to this, the group was Strategy, Delivery and Performance and included the Regional Delivery branch. This branch moved to the Office of the Secretary from June 2022.



From top: Mine workers at Northparkes copper and gold mine, near Parkes. Local Land Services help landholders future-proof their operations. Local Land Services work to deliver conservation outcomes with landholders across NSW.

Delivering on the State Outcomes

2



This annual report outlines the outcomes delivered by DRNSW to support our vision and demonstrate our ongoing work and commitment to delivering on three State Outcomes for regional NSW:

Stronger and cohesive regional communities and economies

Led by Regional Development and Programs (RDP), Regional Precincts (RP), the Office of NSW Cross-Border Commissioner (OCBC), Commercial Services (CS), and Strategy, Corporate and Performance (SCP) including Regional Delivery, this outcome's focus is community wellbeing and economic growth across regional NSW. The regions have endured unprecedented destruction and disruption through the compounding impacts of droughts, bushfires, floods, mouse plagues and the COVID-19 pandemic. This outcome supports industries and communities to recover and build resilience.

Stronger Primary Industries

Led by the Department of Primary Industries (DPI), this outcome focuses on the state's primary industries' productivity and growth and ensuring the sector's sustainability for the benefit of all citizens. DPI plays a central role in the NSW Government's commitment to regional NSW by driving a strong primary industries sector. DPI's commitment to research and innovation, safe and secure food supply and industry support and development programs, delivered via an on-the-ground presence across the state, ensures biosecurity, food security and economic growth.

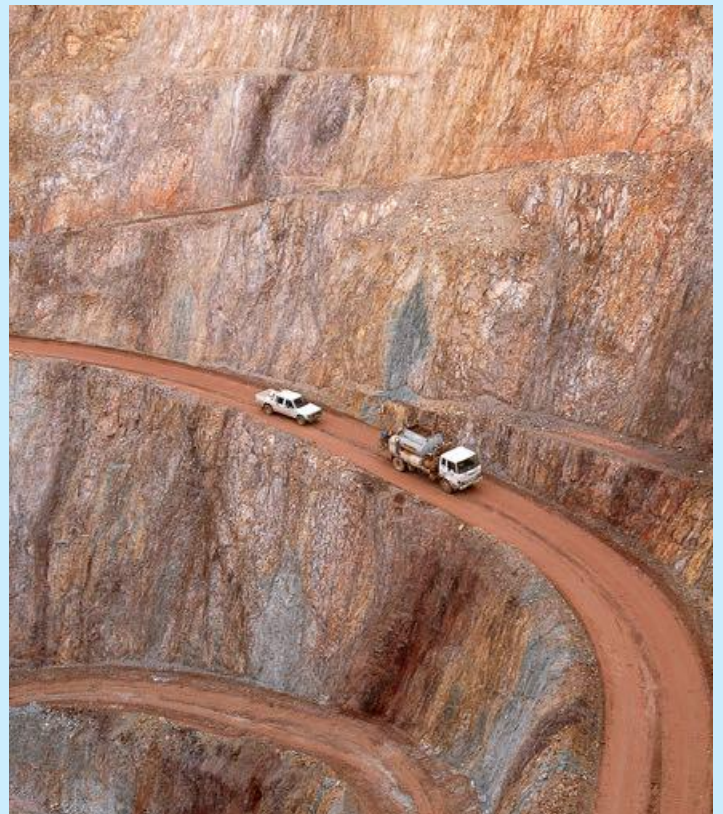
Mineral and petroleum industries generating prosperity, safely

Led by the Mining, Exploration and Geoscience (MEG) group, including the NSW Resources Regulator, this outcome's focus is to support and grow responsible mining and exploration across regional NSW. Our mission is to make NSW the preferred investment destination for exploration and mining through leading practice, policy and legislation, excellence in geoscience, efficient titles assessment and proactive regulation. The sustainable growth of the minerals industry creates opportunity for economic growth and employment opportunities for the people of NSW.

State Outcomes continued.

DRNSW also partners with Local Land Services (LLS) to support the State Outcome 'productive and sustainable land use'. For further details on the work of LLS go to lls.nsw.gov.au.

Shared and enabling functions across the Department support the delivery of each of these State Outcomes through provision of services, including: People; Finance, Procurement, Property and Fleet; Legal and Governance; ICT; Communications; and Ministerial support. These functions fall within Strategy, Corporate and Performance (SCP) and the Office of the Secretary and work across all groups to support the delivery of projects and activities for the benefit of regional NSW.

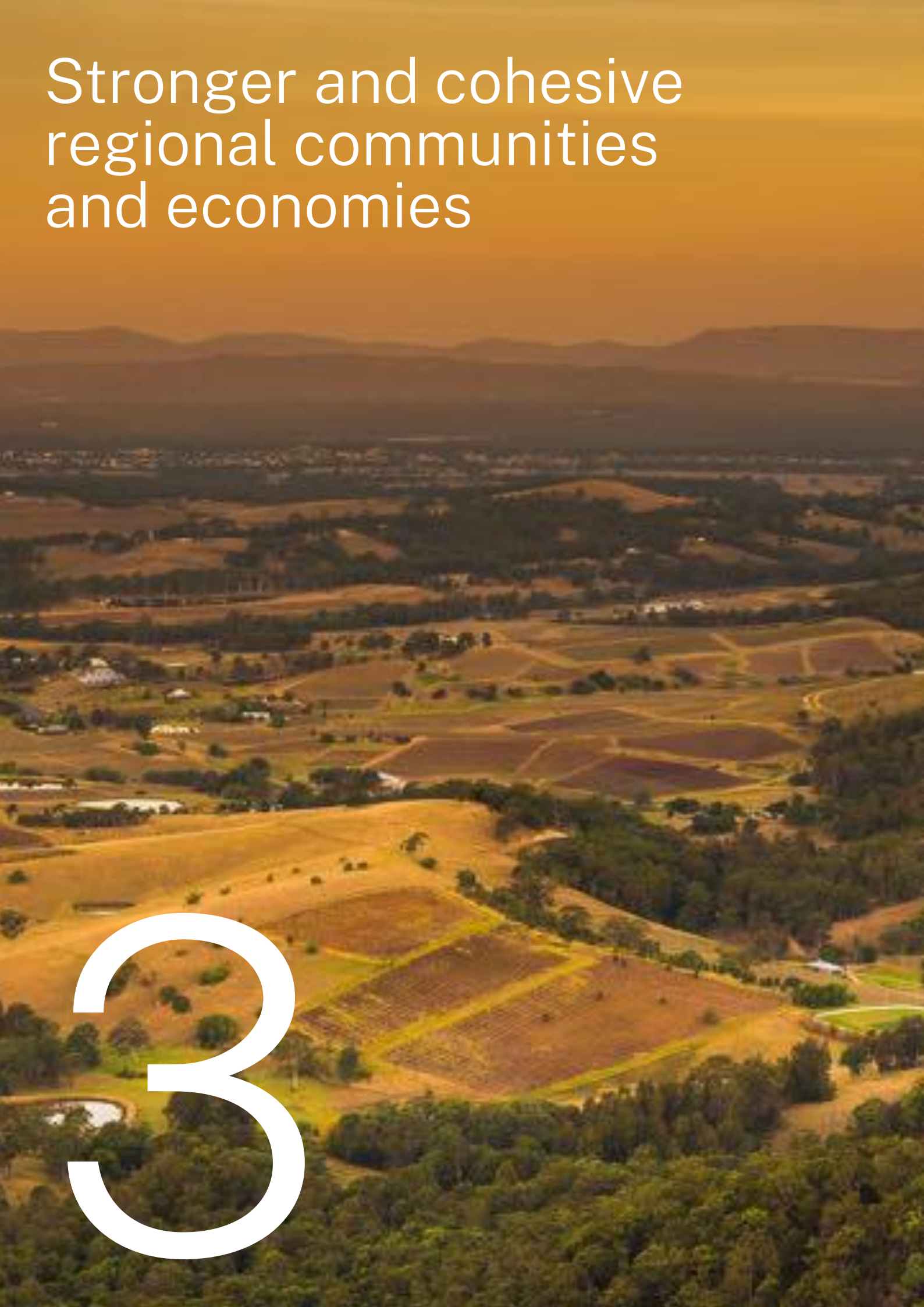


²Note that SCP was created through an internal restructure in June 2022. Prior to this, the group was Strategy, Delivery and Performance and included the Regional Delivery branch. This branch moved to the Office of the Secretary from June 2022.

From top: Locals enjoy a coffee along Market Street, Rylstone. Tending to a vegetable garden at Mountain Ridge Wines, Coolangatta. Photo credit: Destination NSW. Trucks descend past visible ore body, at Peak Hill Gold Mine.

Stronger and cohesive
regional communities
and economies

3



Growth, development and wellbeing in regional NSW

This outcome is key to ensuring regional NSW continues to be a great place to live, work, play, invest, and do business. We are working to drive improvement in key areas of employment growth, economic development, community wellbeing, resilience and recovery, housing availability, digital connectivity, and equity of service delivery.

Regional Development and Programs, Commercial Services, Office of the NSW Cross-Border Commissioner, and Regional Precincts, enabled by Strategy, Corporate and Performance³, work together to support the delivery of this outcome.

This includes the development and implementation of regional strategies (including funds management and administration), place-based solutions (including targeted problem resolution as well as precinct development), and regional coordination (including managing cross-border issues and development).

³Note that Strategy, Corporate and Performance was created through an internal restructure in June 2022. Prior to this, the group was Strategy, Delivery and Performance and included the Regional Delivery branch. This branch moved to the Office of the Secretary from June 2022.

Performance Snapshot

Regional communities and economies have proven resilient, including recovering from recent natural disasters, pest outbreaks and the COVID-19 pandemic. Improvements in economic conditions and wellbeing are starting to emerge. The key wellbeing challenges are concerns about security, health, and safety in the regions. The depth of these challenges varies across regions, requiring a nuanced approach to service delivery.

There are pronounced skills shortages across the regions, including in industries such as agriculture and hospitality. There are signs of increasing affordability pressures in the regions due to housing supply constraints and population growth. Strategies to increase housing availability aim to alleviate these pressures in the medium to long term. Community challenges are more pronounced and differ between certain regional areas, necessitating regional, place-based solutions.

The NSW Government continues to invest in programs and activities that stimulate regional growth.

DRNSW has been quick to pivot and respond to natural disasters. Building resilience and response capability across regional NSW is increasingly important as natural disasters are expected to be more regular and severe.



From top: Waste collected in the street following flooding. Crews work to pick up and sort flood waste. Flooding, in Lismore.

Regional Development and Programs



From top: The sun sets over Wollomombi Falls, near Armidale. Photo credit: Destination NSW. A couple drops their children at a local school, in Parkes.

What we are delivering

Regional Development and Programs (RDP), works with industry, community and local, state and Commonwealth government agencies to deliver critical regional programs and initiatives to support regional priorities and deliver better outcomes for the communities and economies of regional NSW.

Key services and programs for 2021-22 included:

- developing and implementing Regional Growth Fund programs
- developing and implementing regional recovery programs
- facilitating regional governance and whole-of-government delivery in the regions
- management of the Office for Regional Youth.

Highlights from 2021-22

Regional growth programs

\$2 billion

RDP continues to administer the Regional Growth Fund which, since 2017, has invested nearly \$2 billion across 2,700 projects in every corner of regional NSW.

Funding programs under the Regional Growth Fund include:

- Stronger Country Communities Fund
- Resources for Regions
- Growing Local Economies
- Regional Cultural Fund
- Regional Growth - Environment and Tourism Fund
- Regional Sports Infrastructure Fund
- Connecting Country Communities
- Drought Stimulus Package
- Regional Communities Development Fund
- Regional Events Acceleration Fund
- Regional Tourism Activation Fund.

\$3.3 billion

In June 2022, the NSW Government topped up the Regional Growth Fund by \$1.3 billion over future years, taking the total investment to around \$3.3 billion.

92.78%

In the financial year 2021-22, the Department contracted projects in every regional local government area in NSW, with 92.78 per cent of grant payments processed within ten business days.

Table 1. Regional Growth Fund Programs payments by DRNSW in 2021-22⁴

Program:	Funding paid in 2021-22
	\$57,344,399 <i>Stronger Country Communities Fund</i>
	\$16,645,086 <i>Drought Stimulus Package</i>
	\$11,765,951 <i>Resources for Regions (Round 7)</i>
	\$11,120,075 <i>Regional Communities Development Fund</i>
	\$7,592,142 <i>Regional Events Acceleration Fund</i>
Total:	\$104,467,653

⁴ Payments are made to both government and non-government entities.

Highlights from 2021-22

Regional recovery programs

Funds to support COVID-19 recovery

\$200 million

In October 2021 the NSW Government announced \$200 million in funding towards the Regional Recovery Package. This package forms part of the NSW Government's \$2.8 billion COVID-19 Economic Recovery Strategy and included:

- an additional round of the Regional Job Creation Fund (\$40 million)
- the Regional Events Package (\$50 million) which comprises:
 - a further round of the Regional Events Acceleration Fund (\$20 million)
 - the Reconnecting Regional NSW: Community Events Program (\$25 million) and
 - the Country Shows Package (\$5 million)
- \$40 million towards priority infrastructure in regional NSW, among other initiatives.

Bushfire recovery programs

The NSW bushfire recovery programs have been deliberately staged to ensure the short, medium, and long-term needs of people impacted by the 2019-2020 bushfires are met. There are three programs to support bushfire recovery:

>\$500 million

Bushfire Local Economic Recovery (BLER) Fund (>\$500 million) – projects that support job retention and creation in bushfire-impacted regions, strengthen community resilience and reduce the impact of future natural disasters.

\$140 million

Bushfire Industry Recovery Package (\$140 million) – providing support for six targeted primary industries impacted by the 2019-20 bushfires to rebuild, recover, regrow, and remain the heartbeat of regional economies through supply chain and sector development grants.

\$7.5 million

Phase One of the Bushfire Community Recovery and Resilience Fund (\$7.5 million) – support for community wellbeing, connectedness, social recovery, and future disaster resilience.

From left: Blackened trees and earth following bushfires. New green regrowth as bushland recovers from fires.



Highlights from 2021-22

Storm and flood recovery

In response to extensive flooding in March 2021, the NSW and Commonwealth governments jointly funded storm and flood recovery programs. To date, \$790 million of this funding has been committed in response to the 2021 storms and floods. In 2021-22, RDP delivered the following programs:

\$80 million

Storm and Flood Industry Recovery (\$80 million) – targeted assistance to support primary producers and primary production enterprises as they recover and rebuild.

\$52.5 million

Community Local Infrastructure Recovery Program (\$52.5 million) – helping targeted local government areas repair, restore and enhance community infrastructure.

Subsequent significant flooding in February and March 2022 devastated many NSW North Coast towns and Hawkesbury Nepean catchment areas. Out of a total of 128 local government areas (LGAs) across NSW, almost half (61) were disaster declared due to the early 2022 floods. In response to the disaster, the NSW and Commonwealth governments have committed nearly \$3 billion in emergency response and recovery payments. This has supported immediate relief for residents and communities; including waste and environment clean-up, household payments and emergency grants, as outlined in the case study, “Regional Networks key to recovery and response”.

The response included a range of recovery programs that will be designed and delivered by RDP over three financial years, 2021-22 to 2023-24, including:

\$150 million

Northern Rivers Business Support Package (\$150 million) – business support in the Lismore, Richmond Valley, Tweed, Ballina, Byron, Kyogle and Clarence Valley LGAs.

\$150 million

Primary Industry Support Package (\$150 million) – launched in March 2022, this package will target the most impacted primary production industries (i.e., livestock, agriculture, cropping, horticulture, aquaculture, fisheries and forestry) to support rebuild and recovery.

\$150 million

Community Infrastructure Recovery Package (\$150 million) – supports the social recovery of targeted flood-affected LGAs by providing funding for the repair, restoration and betterment of damaged community infrastructure.

Table 2. Payments from regional recovery programs made by DRNSW in 2021-22

Program:	Funding paid in 2021-22
	\$77,388,075
	<i>Bushfire Local Economic Recovery Fund – Stage Two – Open Round</i>
	\$36,371,279
	<i>Stimulus Package (Infrastructure and Jobs Acceleration Fund)</i>
	\$23,450,452
	<i>Bushfire Local Economic Recovery Fund – Stage One Priority Fast Tracked Projects</i>
	\$11,662,779
	<i>Bushfire Local Economic Recovery Fund – Stage One Sector Development Grants</i>
	\$2,934,578
	<i>Bushfire Industry Recovery Package – Stream 1 Supply Chain Grants (Forestry Haulage)</i>
	\$791,979
	<i>Bushfire Industry Recovery Package – Stream 1 Supply Chain Grants (Forestry Storage)</i>
Total:	\$131,929,142

Highlights from 2021-22

Other Programs

Regional Job Creation Fund

As of June 2022, the first round of the Regional Job Creation Fund co-funded 113 business projects that each create at least five new full-time equivalent jobs in regional NSW, with a total funding request of \$91.06 million. The 113 successful projects are expected to create over 4,869 jobs in regional NSW over three years.

Table 3. Other regional programs administered by DRNSW⁵

Program:	Funding paid in 2021-22
	\$23,908,612
<i>Regional Job Creation Fund</i>	
	\$1,294,859
<i>My Community Project</i>	
	\$129,165
<i>Regional Skills Relocation Grant</i>	
Total:	\$25,332,636

Office for Regional Youth

The Office for Regional Youth delivers projects to support the immediate and longer-term needs of regional youth aligned with the priorities of the Regional NSW Youth Framework and Action Plan.

Regional Youth Taskforce

The Regional Youth Taskforce consists of 18 young people, aged 12-24 years, from across regional NSW. Members of the Regional Youth Taskforce advise the Minister for Regional Youth, Hon. Ben Franklin MLC, on issues that affect young people living in regional NSW. The Taskforce allows members to have their say on ways government can improve outcomes for young people in regional NSW and better deliver services. Over the course of the year the Regional Youth Taskforce will focus on the pillars of the Regional Youth Framework. These are: Wellbeing, Connectivity, Work Ready and Community. Taskforce members have four meetings with Minister Franklin in various locations around NSW, either online or in person. Throughout the year members are consulted and invited to contribute to various government policies.

The second Regional Youth Taskforce finished its term in December of 2021, and the third Taskforce commenced in 2022. This taskforce continues to provide advice to the Minister and the NSW Government regarding the issues facing regional young people and opportunities to improve outcomes based on the priorities of the Regional NSW Youth Framework.

Pilot programs

The Office for Regional Youth established pilots designed to improve outcomes for our regional youth. These have been monitored and evaluated and are being used to direct further investment in our regional youth. The pilot projects running over 2021-22 included:

- Birrany and Malungan Program at Dubbo Zoo
- Active Youth Project
- Youth Action Meeting (YAM)
- Maayuma-Li GEM Project
- Boys to the Bush
- The Youth Justice NSW regional accommodation pilot project.

⁵ Payments are made to both government and non-government entities.

Highlights from 2021-22

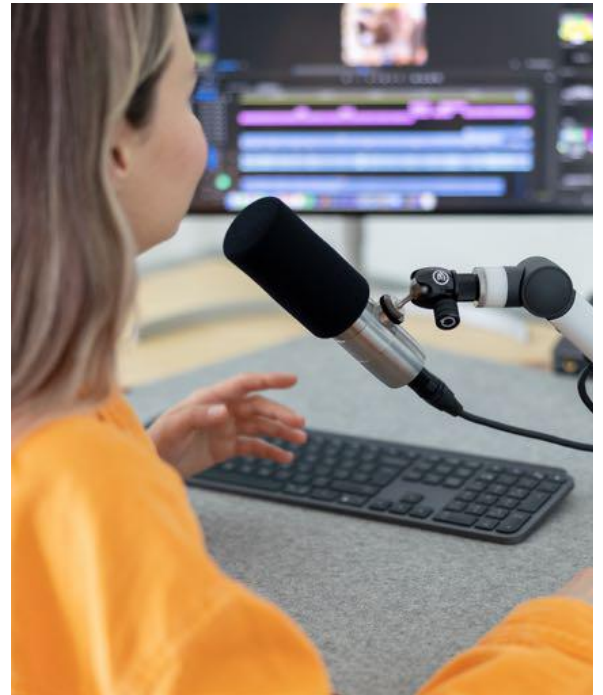
Regional Youth Community Coordinator Initiative

In November 2021 the Office for Regional Youth launched the Regional Youth Community Coordinator Initiative. The \$9.7 million project has been funded through the NSW and Commonwealth 2021 Storm and Flood Phase 3 Recovery Package and the NSW COVID-19 Economic Recovery Strategy. Ten Regional Youth Community Coordinators have been employed across the following regions: North Coast, Mid Coast, Hunter, Lake Macquarie/Central Coast, Central West, Illawarra/Shoalhaven, South East/Monaro, North West/New England, Far West and Riverina/Murray. They are supported by a project team and engage with young people and communities to increase capability to overcome disaster and adversity and build future resilience.

Regional Youth Grant Programs

The Office for Regional Youth has established several successful grant programs. These include:

- Children and Young People Wellbeing Recovery Initiative
- Holiday Break Program
- Regional Schools Alumni Event Program
- Regional Youth Radio Program.



From top: A student takes part in the Regional Youth Radio Program. Regional youth meet and speak at an event, bringing young people together from across regional NSW.

Commercial Services



What we are delivering

In 2021-22 Public Works delivered key services and programs that included:

- Procurement and delivery of construction and infrastructure projects
- Life-cycle management services, from planning and concept design to strategic procurement and project management
- Validation, deliverability checks, and ongoing assurance
- Technical and procurement expertise.

From top: Recovery Centre staff in response to the Lismore floods. Cracks form along NSW roads after widespread flooding.

Highlights from 2021-22

Procurement and delivery

\$10.5 billion

Supported the procurement and delivery of approximately 1,700 critical construction and infrastructure projects for more than 300 council and NSW agency client partners, representing \$10.5 billion worth of infrastructure. These projects spanned almost every asset class in every corner of the state.

More than 30 councils

Partnered with more than 30 councils and local water utilities to provide regional communities with safe, secure, and sustainable water supply services. The provision of integrated water cycle management planning processes ensures long-term sustainability of water and wastewater services to communities.

Notable advisory and delivery projects for Public Works included the Disaster Welfare Housing Rebuild Program, John Hunter Hospital Rooftop Solar (largest solar array on hospital in southern hemisphere), Gundagai Sewage Treatment Plant, Winburndale Dam Safety Upgrade, Boera Dam Fishway, Wagga Wagga Water treatment plant, Health Modular Housing, Ben Chiffley Dam and the Parkes Special Activation Precinct.

Response and recovery efforts

220,000 tons

Following the 2022 floods, Public Works was called on to assess the impact of the flooding on critical regional infrastructure, coordinate urgent repairs and procure and manage the collection of 220,000 tons of waste from affected communities, in partnership with the NSW Environment Protection Authority (EPA) and Resilience NSW. This was achieved while delivering impressive social procurement outcomes for regional NSW, including 121 businesses engaged in the operations:

- 88 local (within LGA)
- 33 regional
- 5 Aboriginal
- 113 small to medium enterprise
- 800 people employed
- Approximately 10% of businesses employing Aboriginal workers, equalling 100 Aboriginal workers.

50 staff

Following on from this work, Public Works has directed upwards of 50 regionally based specialised engineering and construction management staff to assist with the repair and betterment (design, procure, project and contract manage) of:

- Temporary housing
- Bridge repair
- Flood Property Assessment Program
- Road repair and maintenance
- Community infrastructure repair
- Water and sewer infrastructure repair
- Flood levee repair and upgrade.

Regional networks key to recovery and response

During 2021-22 DRNSW continued to demonstrate the value of its stakeholder networks and program design and delivery expertise, being called upon to coordinate multi-agency approaches to deliver programs to provide better support for regional NSW communities.

At the peak of COVID-19, when vulnerable regional NSW communities struggled with stringent border restrictions and a lack of access to necessities, DRNSW facilitated agency collaboration and cross-agency cooperation to support communities and address gaps in service delivery.

In the New England/North West region, DRNSW worked to deliver care packages and food hampers, with the assistance of Resilience NSW and Aboriginal Affairs, to communities in Moree, Boggabilla, Toomelah and Mungindi. In these same communities, Regional Development advocated for additional access to vaccination clinics and alternative ways to obtain essential items and support for those affected by the Queensland border closures.

As COVID-19 restrictions ease, the requirement for social and economic support continues across Northern NSW. There is a need to re-establish business, industry and communities following the unprecedented flooding events in February and March 2022. These flooding events eclipsed previous flooding disasters, with 61 local government areas declared disaster zones across regional and metro locations in NSW. Eighty evacuation centres were established for critical emergency accommodation, and more than 8,100 people sought shelter.

In the Northern Rivers, where floods devastated the livelihoods of businesses and communities, DRNSW played a critical role in supporting government efforts to respond to the event. This included on-the-ground support for flood-impacted businesses and councils while also helping design and deliver an extensive financial assistance package for primary industry, businesses and councils.



⁶ Case study for Regional Development and Programs and Commercial Services is combined

Agencies work together in response to flooding, in Lismore.

Case study 1⁶

Outcomes:

DRNSW assembled staff from around the state to provide critical on-ground coordination, advice and support to the Northern Rivers communities, including:

- Facilitating forums used to focus response efforts on identified priorities around housing, transport, planning, and issues impacting Aboriginal communities.
- Convening Roundtable meetings with medium and major employers and industry stakeholders to identify key support areas for business recovery.
- Enlisting the support of Business Development Managers from the Regional Development network across the state to provide grant support and advice to Northern Rivers businesses and communities.
- Assisting at the Business Recovery Hub, providing support and guidance to impacted businesses.
- Working with flood-impacted businesses with their Regional Job Creation Fund applications.
- Working with employers, landholders and businesses to develop targeted assistance packages in conjunction with the Commonwealth Government to enable effective recovery and re-establishment.
- Undertaking NSW Engineering Emergency Management role to assess critical infrastructure and undertake urgent repairs.

DRNSW also worked with business communities in the Northern Rivers, including with significant employers to:

- Develop bespoke financial packages of assistance in conjunction with the Commonwealth Government.
- Work with commercial landlords to understand their specific needs and develop a grant support package.
- Support large businesses and critical industries to address local issues that impede recovery and re-establishment.
- Establish and chair the Regional Business Industry and Tourism Subcommittee and report to the Regional Recovery Committee and State BIT committee on issues impacting businesses.

The Department worked rapidly across government, communities, and stakeholders to design and develop significant financial assistance packages for the most impacted communities and industries along with the Commonwealth Government. The Regional Recovery programs included:

\$20 million in support for medium-sized businesses having 21 to 199 full-time employees, with grants of up to \$200,000 to assist with clean-up, repairs, and replacement of equipment.

\$80 million in support for eligible small businesses that have suffered a 40 per cent or more downturn in their income, with grants of up to \$10,000 to sustain them when their local economy is in trouble.

\$50 million from the Commonwealth Government for large businesses and major employers in anchor industries to provide financial assistance in the Northern Rivers.

\$35 million for Rural Landholder Grants of up to \$25,000.

\$150 million to help primary producers to protect supply chains and boost their recovery and rebuilding efforts.

\$150 million to support the recovery, rebuilding, and betterment of community infrastructure.

\$142 million to provide property assessments and the demolition of those found to be uninhabitable across disaster-declared LGAs.

\$145 million for repairing and maintaining critical reticulated water and wastewater treatment facilities.

\$182 million for the extension of Recovery Grants currently available for primary producers, small businesses and councils in further disaster declared LGAs.

\$36 million for the repair and betterment of flood levees across Northern NSW.

Office of the Cross-Border Commissioner

What we are delivering

NSW shares borders with four jurisdictions: South Australia, Queensland, Victoria and the Australian Capital Territory. The Office of the NSW Cross-Border Commissioner (OCBC) advocates for improved outcomes for more than two million Australian residents living close to either side of the NSW borders.

Key services and programs for 2021-22 included:

- **Improved and equitable access to opportunities and service delivery for cross-border communities through interjurisdictional agreements.**

OCBC is responsible for cross-border agreements, or Memoranda of Understanding, on our most populated borders: the Australian Capital Territory, Queensland and Victoria. Improved resourcing and coordination will result in better outcomes for the 620,000 NSW residents who live, work and do business on the NSW side of these three borders.

- **Increasing investment in border communities.**

The Cross-Border Commissioner's Infrastructure Fund provides targeted investment in social, economic, environmental and cultural infrastructure in cross-border communities. The COVID-19 Recovery Round was opened in November 2021 to support cross-border communities demonstrably impacted by the events of the past few years, particularly border restrictions.

- **Supporting cross-border communities during the COVID-19 pandemic and planning for the future.**

During 2021-22 the OCBC played a leadership role with key stakeholders and people impacted by travel restrictions imposed by NSW or by jurisdictions bordering NSW during the COVID-19 pandemic.

This included establishment of a consistent engagement approach by working directly with community leaders in the cross-border regions impacted by border closures and taking a case management approach to the most serious cases, including access to health services, compassionate travel, essential workers and stranded travellers.

Following the easing of travel restrictions, this work was complemented by significant engagement with cross-border residents, businesses and agencies to record the decisions of governments and to capture the lived experiences of cross-border communities during the period of March 2020 to January 2022. This information can inform future decisions, strategies and policies and enhance NSW Government and interjurisdictional policies related to border communities during major events.

- **Supporting cross-border businesses through the Southern and Northern Cross-Border Business Advisory Committees.**

These Committees are focussed on supporting business activity in cross-border communities and are convened by OCBC with Business NSW. Their purpose is to identify cross-border business impediments, and to resolve those impediments where evidence indicates broader economic benefits can be achieved. In addition to their ongoing activity, these Committees have been an important source of advice and engagement on the impact of the COVID-19 related border closures and travel restrictions and in the face of natural disasters.

- **Quantifying the cost of cross-border anomalies.**

OCBC initiated a two-stage social and economic study to quantify the cost of dual-regulatory regimes on tourism businesses operating across NSW and Victoria. The outcomes of this study, linking to clear pathways for resolutions and targeted activities, aims to reduce the financial and non-financial costs to businesses and individuals and contribute to stronger communities and economies in regional NSW.

Highlights from 2021-22

Additional resources secured in the first half of 2022 increased team and project capacity, supporting delivery of outcomes derived from the Office of the Cross-Border Commissioner's Strategic Plan for 2020-25 and Office of the Cross-Border Commissioner's Business Plan 2020-22.

Stakeholder engagement

2,686 responses

Following the easing of restrictions, work engagement was undertaken with cross-border residents, businesses and agencies to capture the lived experiences of cross-border communities during the period of March 2020 to January 2022. This saw the delivery of a Community Survey that received 2,686 responses and captured the observations of people on all four borders. One-on-one discussions with over 50 individuals were held in May 2022 to gain further insight into community experiences.

3.61/5 customer satisfaction

Results from our 2022 Cross-Border Stakeholder Survey indicate an improved customer experience for stakeholders who have engaged with OCBC. OCBC's customer satisfaction score was 3.61 out of 5 and there was over 60% agreement for all values statements on OCBC's responsiveness, transparency, impartiality, ease of interaction and fairness.

Navigating 2021 border closures, OCBC:

2 million people

Supported the over 2 million people who live on NSW's borders to navigate multiple, and often conflicting, health directives from different jurisdictions.

Ongoing work with neighbouring states, as well as systems to triage COVID-19 related enquiries, led to improved government directions and issue resolution for people.

300 key stakeholders

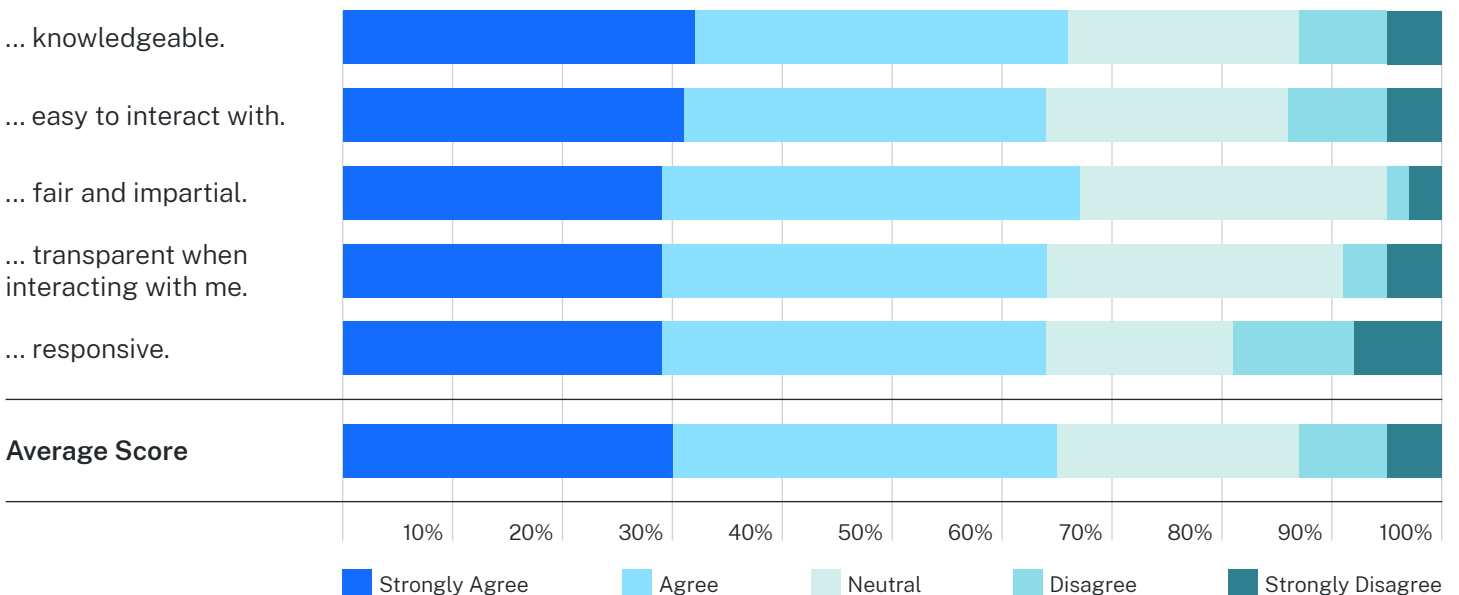
Held regular weekly updates across the four borders, with over 300 key stakeholders. This engagement has been recognised by stakeholders as a valued source of information to community leaders, including local governments and members of State and Commonwealth parliaments, which was unavailable elsewhere.

2,042 people

From 1 July 2021 to 31 December 2021, OCBC was contacted by over 2,042 people, either directly to OCBC or through Department sources, and electorate offices seeking advice, assistance, and advocacy. OCBC provided a triaged response, with a reply and supporting information provided to most cases, with the average response time being less than eight working days, faster in the most urgent cases.

Table 4 OCBC Customer Satisfaction Score

The NSW Office of the Cross-Border Commissioner is...



Highlights from 2021-22

Cross-Border Commissioner's Infrastructure Fund

\$10 million

An additional \$10 million for the Cross-Border Commissioner's Infrastructure Fund allowed for the rollout of a special COVID-19 Recovery Round. Once completed, the infrastructure assets funded through this program will support community wellbeing and improve social cohesion in border communities.

Cross-Border Memoranda of Understanding

620,000 NSW residents

Delivering better coordination between NSW and the ACT, Queensland, and Victoria through cross-border Memoranda of Understanding to ensure better outcomes for the 620,000 NSW residents who live, work and do business on the NSW side of these three borders. A Memorandum of Understanding for Queensland is being renegotiated and priority actions under the Victorian Memorandum of Understanding are being negotiated. OCBC is delivering improved governance and annual reporting frameworks under the ACT-NSW Memorandum of Understanding. Discussions are being held with the South Australian Government on a potential Memorandum of Understanding for cross-border collaboration, with negotiation due to commence on the appointment of the South Australian Cross-Border Commissioner.



Vic and Qld, during COVID-19 travel restrictions.

Providing access to \$250 Parent Vouchers for families in border communities

The Department of Customer Service (DCS) launched a program to reduce the cost of living for NSW families and thank eligible NSW households for their efforts to support learning from home in 2021. The \$250 Parents Vouchers were promoted widely, and families were urged to apply through the Service NSW mobile phone app. OCBC was contacted by concerned members of the cross-border community when they were unable to apply for the voucher, even though they met the eligibility criteria.

OCBC investigated the issue and learnt that while the eligibility of the households was valid, the design of the app had inadvertently excluded their participation by excluding cross-border schools from the drop-down lists. This seemingly small omission by the app developers showed that they had not considered that some NSW families have children educated in schools across state or territory borders. By not including interstate schools as an option, these families were unable to complete the form and access the \$250 of savings. Working hand-in-hand with DCS, the office resolved the situation and made the vouchers easy to access for busy families.

Having resolved this issue with a few short steps, OCBC proactively undertook an informal audit of other vouchers available through the Service NSW app, prompting the project teams to 'ask the border question' to ensure there were no unintended barriers to access for border families. The Before and After School Care Vouchers were picked up in this process due to a similar oversight in developing the application process. The agency had not allowed for the families who receive care from providers in other jurisdictions and as a result they were also excluded from the online application process, even though they were otherwise eligible. OCBC worked with the DCS project teams to update their processes to reflect these niche circumstances, thereby removing time consuming and avoidable steps faced by these families.

By taking these steps and working closely with our colleagues in other agencies, we could resolve the issues and coordinate messaging to border families that they could now easily access the additional \$500 of savings available across NSW.

OCBC will continue to forge relationships across government and encourage agencies to seek specialist cross-border advice during policy, program, legislation and regulation development. By working together, we can deliver on what cross-border communities truly need and want, and get things done right the first time.

Regional Precincts

What we are delivering

The Regional Precincts Group (RPG) is responsible for leading the delivery of transformational infrastructure investment that will bring long-term benefits to regional NSW, through the \$4.2 billion Snowy Hydro Legacy Fund (the Fund).

The Fund's key focus areas include: Special Activation Precincts, Regional Job Precincts and the Regional Digital Connectivity program.

The Special Activation Precinct (Precincts) program, delivered in partnership with the Regional Growth NSW Development Corporation (RGDC), is a bold vision to support long-term job creation and economic development across regional NSW. The Precincts aim to build on the natural or physical endowments of a region to deliver thriving business hubs. The Precincts are located in Parkes, Wagga Wagga, the Snowy Mountains, Moree, Williamstown and Narrabri.

RPG manages programs across DRNSW, the Department of Planning and Environment (DPE) and RGDC in the master planning, coordination, and delivery of successful precincts, and the Office of Regional Economic Development (ORED) to manage investor attraction.

ORED has responsibility for investment attraction, promotion and strategy across regional NSW in collaboration with key partners. ORED is a fully dedicated Investment Promotion Agency in Australia and a leader in the field.

The \$400 million Regional Digital Connectivity program aims to deliver metropolitan equivalent connectivity and pricing to rural and regional NSW, to deliver faster and more reliable digital services. The program has three key streams:

- 1. Mobile Coverage Project** – invest in new mobile infrastructure, increase competition and consumer choice to deliver improved mobile coverage where people live and work in rural and regional NSW.
- 2. Gig State** – deliver a metro-level internet service to regional communities and businesses, with improved price, quality of service and speed.
- 3. Farms of the Future** – deliver on-farm connectivity across 11 local government areas to help farmers drive productivity gains through the adoption of new on-farm technologies.

The Regional Job Precincts program provides tailored planning support to streamline processes and drive local planning reform to create jobs and drive growth, investment and development opportunities, starting with Albury, Richmond Valley, South Jerrabomberra and Namoi.

Key services and programs for 2021-22 were:

- Progress Special Activation Precincts master planning
- Drive investment attraction opportunities and business concierge services across Special Activation Precincts and Regional Job Precincts
- Ongoing stakeholder and community engagement across the programs
- Realign Gig State project
- Drive active sharing solutions to improve regional mobile phone coverage
- Collaborate with the Department of Primary Industries to deliver Farms of the Future
- Progress master planning in Albury, Richmond Valley, South Jerrabomberra and Namoi Regional Job Precincts.

Highlights from 2021-22

Special Activation Precinct program

Snowy Mountains precinct

DPE conducted technical studies including environment, social infrastructure and sustainability that formed the evidence base for the master plan.

2,300 submissions

The draft master plan was placed on public exhibition for an extended period of 56 days, following community feedback, and over 2,300 submissions were received during the exhibition period.

\$391.3 million

The master plan was finalised and \$391.3 million of capital funding allocated to deliver the precinct that includes improving amenities, providing more housing options and accommodation, developing better and safer road connections and creating new, all year-round attractions to drive continual alpine tourism.

Moree precinct

\$194 million

The master plan was finalised and \$194 million secured to deliver the precinct. The precinct will leverage the opportunity for high-value horticulture, value-add agricultural products such as plant-based protein and innovative farming to create a thriving new business hub.

Wagga Wagga precinct

Worked in partnership with RGDC on the delivery plan that outlines the process and requirements for a business to set-up and operate in the precinct, supporting the streamlined planning process.

The delivery plan is now being finalised.

Parkes precinct

Supported RGDC in activities for the commencement of Stage 1 construction of enabling infrastructure by contractor Fulton Hogan.

\$260 million

US plastics recycling company Brightmark announced \$260 million investment in Parkes to become the precinct's first circular economy investor, creating over 100 jobs.

Williamstown precinct

The draft master plan, managed by DPE, went on public exhibition for stakeholder and community feedback. The precinct will capitalise on the emerging aerospace industry and will become a leading defence and aerospace precinct.

DPE is now finalising the master plan, incorporating feedback received during the draft master plan's public exhibition.

Parallel to the master plan, work has commenced on the State Significant Development process to enable a complying development planning pathway for Williamstown.

Investment

ORED completed Investment Attraction Strategies to support the Wagga Wagga, Moree, Williamstown and the Snowy Mountains precincts.

ORED held Investment Opportunities workshops in South Jerrabomberra, Albury, Namoi and Richmond Valley.

RPG is working closely with the identified municipalities on their master plans that will streamline processes and drive local planning reform to encourage investment and create jobs.

Highlights from 2021-22

Regional Job Precincts

In Albury, the largest PET recycling facility in Australia opened its doors. Circular Plastics Australia is a joint venture between Pact Group, Cleanaway Waste Management Ltd, Asahi Beverages, and Coca-Cola Europacific Partners.

A new purpose-built manufacturing facility for spacecraft and satellites was announced in South Jerrabomberra, which will be led by two of Australia's premier space technology and engineering companies, Electro Optic Systems (EOS) and Nova Systems.

Regional Digital Connectivity program

Mobile Coverage Project

The \$50 million Stage 1 of the Mobile Coverage Project was an Australian-first, with mobile phone service providers partnering with government to develop active sharing solutions following a Request for Proposal process. The active sharing approach aims to see service providers sharing assets like mobile phone towers to deliver improved service outcomes for regional communities, moving away from the 'one tower; one provider' model. Results from the active sharing partnerships will inform future investment decisions.

Gig State

\$100 million

The \$100 million Gig State project updated its focus to avoid duplication of infrastructure and redirected its funds to communities most in need of government intervention, such as communities currently on a satellite internet service. Gig State will also pilot emerging technologies such as low earth orbiting satellites and seek to improve services in remote communities with challenging topography.

\$9.5 million

\$9.5 million allocated to deliver a fibre internet solution to the communities of Wamboin, Bywong and Sutton (previously on a satellite internet service).

Farms of the Future

\$48 million

Work on the \$48 million Farms of the Future progressed including an 'Expression of Interest' to develop an agricultural technology catalogue, ahead of a grants program to help farmers and agribusinesses purchase technology for their properties. This program is being delivered in partnership with the Department of Primary Industries.



Wolki Farm, Thurgoona (Albury).
Photo credit: Destination NSW

Global waste solutions company to anchor Parkes Special Activation Precinct

Brightmark LLC is a US-based, global waste solutions company bringing experience to the circular economy aspirations in the Parkes Special Activation Precinct. This facility will be the largest of its kind outside the United States, diverting waste from landfill and processing up to 200,000 tonnes of waste plastics back into the market, creating import replacement products and assisting Australia to lower its carbon footprint.

Brightmark expects to invest over \$260 million and generate over 100 ongoing regional jobs in the precinct in new skills areas.

Brightmark Founder and CEO, Bob Powell, said the company is excited to expand its waste solution footprint into Australia, setting the new gold standard in advanced plastic recycling.

“Collaborating with the NSW Government in their Parkes precinct is ideal due to the sustainably-minded business environment and community; and its location as a transportation and logistics hub.”

Brightmark Founder and CEO, Bob Powell

The announcement of Brightmark’s operation in the Parkes precinct has been the trigger for a wave of investment enquiries from businesses that see synergistic opportunities to co-locate with Brightmark and provide a marketplace for their upstream or downstream material and energy resources. As a key anchor, Brightmark is expected to contribute over \$3 billion to the broader regional economy with its flow on effects creating new supply chains and development opportunities.

Construction of the facility will start in mid-2023, and it is expected to be operational by 2025. DRNSW is working closely with local secondary schools, higher education institutions and training providers to ensure the local labour market will be well positioned to benefit from the creation of new jobs.

The Parkes precinct has been earmarked as a sustainability and circular economy hub focused on freight and logistics, agribusiness, manufacturing, and critical mineral industries. The precinct will become Australia’s largest inland freight and logistics hub, leveraging its strategic location at the junction of the east-west and north-south railway lines to attract businesses looking to take advantage of existing transport and logistics infrastructure.

Strategy, Corporate and Performance and Regional Delivery



What we are delivering

The Strategy, Corporate and Performance (SCP) Group⁷ and Regional Delivery deliver data-informed, evidence-based policy advice to get the right outcomes for the regions. We identify the problems, connect the players, and develop the solutions for decision-makers. We also make the case for bold reforms.

Key services and programs for 2021-22 were:

- Providing a voice for regional NSW at the heart of government by taking carriage of DRNSW's central agency mandate. SCP and Regional Delivery led cross-agency initiatives, championing regional NSW at a state and national level, in intergovernmental relations, and forming strategic partnerships with local governments. SCP works across DRNSW to bring unique local and sectoral expertise to regional policy challenges.
- Using data analysis and insights to provide a robust evidence base for policy and program development for regional NSW.
- Improving cluster delivery and performance through planning, performance analysis and insights, and evaluation.

Highlights from 2021-22

Long-term growth and planning

3 regions

Established the Regional Drought Resilience Program in NSW, with pilot projects running in three regions. A funding agreement has been reached with the Commonwealth Government to roll this program out across NSW over the next three years.

38 FERs

Progressed an update of the Regional Economic Development Strategies for all 38 Functional Economic Regions (FER) in the State. This project has ensured that local priorities and needs are reflected in State Government objectives and will help local and State governments work towards the same goals.

Delivered the Biodiversity Stimulus Project in tandem with other government agencies, such as Local Land Services and the Environment and Heritage Group. This program supports landholders and Local Aboriginal Land Councils to generate and find biodiversity credits, ultimately making development in the regions easier.

Delivered the 2021-22 Regional NSW Outcome and Business Plan, which outlines our plan to deliver on the Regional NSW State Outcomes and the framework to measure our performance.

Launched the DRNSW Aboriginal Outcomes Strategy, which will grow our cultural understanding and deliver better outcomes in partnership with Aboriginal people, communities and businesses. It will also guide us towards becoming an employer of choice for Aboriginal people (see case study below).

Led a whole-of-government place- and strength-based approach to improve youth education, employment and social outcomes in remote NSW communities, starting with Walgett, Wilcannia and Moree. Co-design and local decision making are at the heart of this program to ensure that local communities have a say on issues that directly impact them.

Regional solution delivery

\$150 million

Delivered \$150 million in various support measures to assist business owners, farmers and households to manage the mouse plague. This project was a collaboration with a number of groups in DRNSW assisting to implement different streams of the program. As a result, mice numbers were suppressed ahead of spring and NSW is well positioned to manage mice numbers into the next harvest.

\$13 million

Worked across government to deliver \$13 million in biodiversity offset projects. The projects will help boost the supply of credits and reduce costs for developers, land holders and Local Aboriginal Land Councils.

Developed and implemented the Regional Knowledge Base (RKB), an internal data and insights visualisation platform that makes it easier to find and use data. The RKB provides our decision-makers with reliable and accessible information to inform policy and program interventions and enable them to make better and quicker decisions for the benefit of regional NSW.

Supported DRNSW-led negotiations to help protect the Liverpool Plains' agricultural, ecological, cultural, and hydrological values. This included negotiations for the transfer of over 6,000 hectares of high-biodiverse land to Local Land Services, as well as for China Shenhua Energy Company Limited to surrender its development consent for the Shenhua Watermark Coal project.

140 housing lots

Facilitated a cross-government partnership for the release of about 140 housing lots in Cooma to ease local housing pressures. This landmark project, which will deliver benefits to Cooma's community, businesses and to the local Aboriginal community, is an example of how DRNSW is working at the centre of government to bring agencies together and drive real outcomes for our regions.

⁷ Note: SCP was created through an internal restructure in June 2022. Prior to this, the group was Strategy, Delivery and Performance and included the Regional Delivery branch. This branch moved to the Office of the Secretary from June 2022, however their achievements are included in this chapter. SCP also leads strategic and value adding corporate services across four areas: People; Finance, Procurement, Property and Fleet; Legal and Governance; and ICT. These corporate areas enable all groups to deliver outcomes for the people and economies of regional NSW.

Highlights from 2021-22

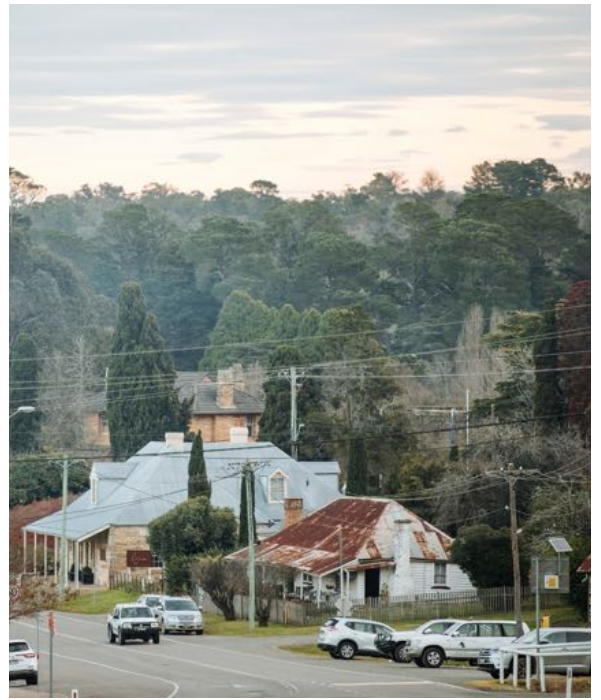
\$294 million

Secured, as part of the \$2.8 billion 2022-23 Housing Package:

- \$120 million reserved for regional areas in the Accelerated Infrastructure Fund for enabling infrastructure to support housing (administered by DPE)
- \$174 million to deliver more than 270 new homes for teachers and police officers in regional NSW, to support the delivery of these services.

\$75.3 million

Secured \$75.3 million for the delivery of healthcare worker housing in Hunter, New England, Western NSW, Murrumbidgee, Southern NSW and Far West Local Health Districts.



From top: Historic homes in Berrima.
Photo credit: Destination NSW. A young couple smile in front of their newly purchased home in Parkes.

During 2021-22 DRNSW established a dedicated Aboriginal Outcomes team to work towards better outcomes across regional NSW, in partnership with Aboriginal people, communities, and businesses. It helps DRNSW deliver on its State Outcomes, with a particular focus on stronger and cohesive regional communities and economies.

On 30 May 2022, DRNSW launched its Aboriginal Outcomes Strategy. Our strategy builds on existing support across the Department for our place-on Country. The underlying principles refer to our commitment towards our on-Country presence, focusing on sustainable legacies in regional communities. This reinforces our desire to understand the communities we serve.

The Aboriginal Outcomes Strategy focuses on three strategic directions: delivering better outcomes in partnership with Aboriginal people, communities and businesses, workforce enrichment, and evidence-based know-how. We are committed to embedding Aboriginal inclusion as part of our core business. We are enabling each group in our cluster to strategically and operationally deliver on our vision.

Our commitment continues through the newly-established Aboriginal branding identity, representing the geographic locations within our DRNSW footprint. This illustrates that the Department acknowledges that it stands on Country, which always was and always will be Aboriginal land.



'On Country'

Artwork by Mumbulla Creative, 2022

Stronger Primary Industries



4

Driving growth and resilience in primary industries

DRNSW seeks to maximise outcomes for NSW primary industries, the communities they support and the resources they rely on, both today and for the future. Led by the Department of Primary Industries (DPI), under the outcome “Stronger primary industries”, we are driving the growth and resilience of the primary industries sector through:

- targeted program delivery
- investment in critical infrastructure
- policy development
- compliance operations
- research and development
- meaningful engagement with stakeholders.

Performance Snapshot

DPI aims to drive economic growth across primary industries now and into the future. NSW primary industries’ exports are a very important driver of farm gate returns. In 2021-22 NSW primary industries’ exports surged 64% to a new record high of \$10.9 billion. This outstanding result means exports have doubled over the last 10 years. This result is also the second consecutive record high, demonstrating the resilience of the NSW primary industries’ sector as it continues to recover from drought. In 2021-22 exports were underpinned by:

- a 130% increase in exports of broadacre crops to \$5.9 billion. Exports of major crops: wheat, cotton and oilseeds were all up strongly.
- a 27% increase in livestock exports to \$4.6 billion. Exports of beef and sheep meat increased as the NSW beef herd and sheep flock numbers recover from the recent drought.
- exports to 118 different countries including \$7.5 billion to Asia and \$1.3 billion to Europe.

NSW is facing biosecurity and food safety risks that could have devastating impacts on our economy, environment and community. The future value of the sector, including the protection of our domestic and international trade reputation and ongoing export market access, is contingent on the State’s capacity to mitigate and manage biosecurity risks. In 2021-22 DPI responded to over 1,984 notifications and conducted over 1,000 investigations of priority pests, diseases and weeds.



What we are delivering

DPI has delivered programs that drive strong primary industries through focusing on each of the core pillars underpinning this outcome.

Key services and programs for 2021-22 were:

- **Agriculture** – DPI worked with producers to ensure they were well positioned to take advantage of improved seasonal conditions and provided assistance to support them through natural disasters, biosecurity events and the ongoing impacts of COVID-19
- **Biosecurity** – DPI is responsible for administering the NSW biosecurity legislation, ensuring industries and the environment are protected from the threat of incursion, and to respond rapidly and effectively to minimise the impacts through our response if one does occur. 2021-22 saw increased risks to the state's biosecurity, which were mitigated with ongoing surveillance, monitoring, effective preparation, and responsive action
- **Fisheries** – a holistic approach to fisheries and aquaculture was driven throughout the period, underpinned by the development of harvest strategies to protect the future sustainability of the state's fishing resources
- **Forestry** – DPI Forestry continued to focus on bushfire recovery projects to support the forestry industry and reliant communities. DPI Hunting focused on effective compliance including targeted, intelligence-led operations with NSW Police

Highlights from 2021-22

Economic Growth

\$10.9 billion

In 2021-22, NSW primary industries' exports surged 64% to a new record high of \$10.9 billion. This outstanding result means exports have doubled over the last 10 years. This result is also the second consecutive record high, demonstrating the resilience of the NSW primary industries' sector as it continues to recover from drought.

DPI researchers, in partnership with CSIRO and Grains and Research Development Corporation (GRDC), released the new soybean variety 'Gwydir'. The new variety is high yielding, rust resistant and has improved weathering tolerance, providing greater crop security.

10:1 return on research

DPI continues to be ranked in the top one per cent globally for all research organisations and to deliver a 10:1 return on research investment.

Response Capacity

395 AASFA personnel

In response to the February/March 2022 flood events, 395 Agriculture and Animal Services Functional Area (AASFA) personnel were deployed to the State Coordination Centre in Orange and four supporting Local Control Centres in the North Coast, Hunter, Sydney and South Coast regions.

Delivery of AASFA services for the 2022 flood events included:

- receiving 3,403 calls to the hotline
- receiving 2,011 requests for assistance
- distributing 2,453 tonnes of fodder to over 72,000 head of livestock, in response to 885 landholder requests
- direct rehoming of nearly 1,000 head of cattle displaced by floodwaters, and rehoming facilitated for another 5,000 head of cattle.
- onboarding 72 private vet clinics
- treating 1,363 animals.

Opening of the new purpose-built State Coordination Centre, which builds on DPI's capacity to respond in an emergency. The Centre was activated in several responses, including the emergency response to the NSW Floods.

Biosecure Industries and Environments

Delivery of the State of Biosecurity Report 2018-2021. This demonstrated achievement of the goals and objectives of the NSW Biosecurity Strategy 2013-2021.

1,984 notifications

DPI responded to over 1,984 notifications and conducted over 1,000 investigations of priority pests, diseases and weeds. These included major responses for:

- Khapra beetle – a high-priority pest of grain, rice and nuts with potential losses for NSW estimated at \$11.2 billion over 20 years.
- Japanese encephalitis – diagnosed in NSW for the first time ever in February 2022, this notifiable animal disease infects a range of species, with pigs and horses most likely to show signs of infection. DPI continues to work closely with Commonwealth, state and territory counterparts and NSW Health in managing Japanese encephalitis.
- QX disease in Port Stephens - a seasonally occurring disease of Sydney Rock Oysters detected in Port Stephens in August 2021. DPI continues to investigate this outbreak and conduct surveillance.
- Cattle tick infestations – a notifiable pest. The Cattle Tick Program works to keep NSW tick-free through movement controls on animals from tick infested areas, implementing strategies to eradicate outbreaks of ticks and tick fever and updating industry on developments in cattle tick control.
- Yellow Crazy Ants in Lismore – a highly invasive species with the potential to significantly damage local ecosystems. DPI has been working with affected landowners, Local Land Services, local government, and contractors to implement a surveillance and control program.
- Infectious Spleen and Kidney Necrosis Virus (ISKNV) and West Nile virus in aquatic and terrestrial animals
- Frogbit, Parthenium and Orange Hawkweed infestations at various properties across NSW.

- Varroa mite (*Varroa destructor*) - the most serious pest of honeybees worldwide. Was detected as part of routine surveillance in sentinel hives at the Port of Newcastle in June 2022. The DPI-led Emergency Response commenced on 22 June 2022, in collaboration with industry and the Commonwealth Government. An eradication plan has been put in place, including establishment of biosecurity zones, and a State-wide standstill on the movement of beehives is in place from 26 June 2022.

DPI continues with preparedness work concerning serious emergency animal disease biosecurity threats such as African Swine Fever as well as Lumpy Skin Disease and Foot and Mouth disease, following detections in Indonesia in March 2022 and May 2022 respectively.

DPI stood up Incident Management Teams (IMT) in response to various incursions. The IMTs comprise technical, emergency management, compliance and communication teams, along with partners such as Local Land Services, who carry out activities including restricting movement, applying biosecurity control orders on affected areas, setting traps, sample testing, analysis and surveillance. Laboratory services are engaged for diagnostics. Responses can be lengthy depending on the severity and scale of the incursion, and if eradication is considered feasible. Surveillance activities are undertaken as part of the response to confirm 'proof of freedom' after incursions.

Food Safety and Animal Welfare

6,000 responses

The release of the Draft Animal Welfare Bill 2022 marked an important step towards implementing the NSW Government's commitment to introduce modern animal welfare laws. The Draft Bill was developed based on around 6,000 responses from the NSW community, received over two rounds of public consultation. From August to September 2021, the NSW Government sought public feedback on the NSW Animal Welfare Reform: Discussion Paper, which set out the key proposals for the Draft Bill.

97% compliance rate

Sustained compliance rates in retail food services with an average compliance rate in the retail sector of 97%. About half (51%) of retail food businesses achieved the highest inspection outcome (e.g. 5-stars Scores on Doors). Despite the challenges of COVID-19 and the floods for local councils, 80% of high and medium risk food premises were inspected.

Sustainable Resources and Productive Landscapes

26,700 hectares

DPI continues to implement the Plantations and Reafforestation Act and Code to facilitate plantation establishment on essentially cleared land and enhance environmental outcomes. The investment in plantation regulation resulted in a total area of 26,700 hectares of plantations authorised in 2021-22. Approximately 2,300 hectares of new plantations were authorised for establishment, resulting in increased timber supply, carbon sequestration, biodiversity benefits and economic outcomes for landholders and the community.

\$24.5 million

The delivery of three weather doppler radars across Western NSW, a \$24.5 million election commitment, has given 30% of NSW access to local, accurate, real-time weather warnings and forecasts for the first time.

5.2 million fish released

DPI undertook a record-breaking recreational fishing enhancement stocking program in 2021-22, with more than 5.2 million fish released into NSW waters. This included a record 1.26 million native Murray cod produced and stocked into inland waterways by the hatchery team at DPI's flagship Narrandera Fisheries Centre as well as an expansion of the popular dusky flathead stocking program along the NSW coast. Combined, more than 2.4 million native freshwater fish were stocked by NSW Government hatcheries and by community organisations under DPI's community-based Dollar for Dollar Program during the 2021-22 season. Additionally, more than 2.7 million trout and salmon were stocked into the State's key trout fisheries by the NSW Government's Gaden and Dutton trout hatcheries with valued assistance from Acclimatisation Society volunteers. A total of 83,400 marine species comprising 76,500 dusky flathead, 4,500 yellowfin bream and 2,400 mulloway were stocked into estuaries by government and private hatcheries under DPI's Marine Stocking Program.

DPI, in partnership with the Aboriginal community in the Hastings area, is implementing a trial of an Aboriginal cultural fishing Local Management Plan (LMP) in 2022 for two years. This presents an opportunity for community co-management of fisheries, including aspects of self-regulation. The LMP covers matters such as areas of fishing and fishing equipment to be used, species of fish, including those of particular cultural significance, and take and possession limits. The trial will inform the best approach to commencement of section 21AA of the *Fisheries Management Amendment Act 2009*. For LMP purposes, cultural fishing does not extend to a commercial fishing activity, consistent with the *NSW Fisheries Management Act 1994* and *Commonwealth Native Title Act 1993*.

Highlights from 2021-22

Carbon Neutrality and Climate Resilience

\$125 million

The \$125 million Primary Industries Productivity and Abatement Program (PIPAP) led by DPI is a key element of the NSW Net Zero Plan Stage 1: 2020-2030. It supports the primary industries sector to increase revenue by accessing environmental markets, accelerating finance for natural capital and low carbon farming, and demonstrating environmental performance to consumers and the supply chain. During 2021-22, farmers and producers within NSW have had the opportunity to learn more about carbon markets and the methodology behind how carbon markets work. This will enable the primary industries sector to implement low carbon production technology and processes and to access finance and new revenue streams to meet market demand.



From top: Crookwell Wind Farm, the first grid connected wind farm in Australia. Photo credit: Destination NSW. A researcher conducts animal and plant health studies, at Elizabeth Macarthur Agricultural Institute, Menangle.

DPI celebrated an innovative, multi-million-dollar partnership that combined the might of Australia's leading research investor, the Grains Research and Development Corporation (GRDC), with the internationally recognised and applied research capability of DPI to drive change on farm business practices for grain growers.

Since the Grains Agronomy and Pathology Partnership (GAPP) was officially formed in 2017 to drive innovation and build capacity and capability for the Australian grains industry, it has received a total of \$64.6 million investment from GRDC and DPI. The ongoing successful working relationship with GRDC is integral to growing stronger primary industries in NSW, with the state recording a 2020-21 cropping output of \$8 billion⁸.

DPI research efforts across 58 GAPP projects have meant growers in NSW are receiving the right advice to enable them to boost their business profitability through improved on-farm cropping practices.

The partnership between GRDC and DPI, as well as on-going collaboration with NSW growers, has delivered immense benefit to industry through either long-term savings or returns, according to cost benefit analysis conducted across a number of projects.

DPI's research-based plant diagnostic service enabled growers to identify and manage diseases early. This service meant that \$20 million will be returned to the industry over the next 10 years because of early disease detection. DPI's phenology research to create Optimal Flowering Period targets by area, which pinpoint the best cereal sowing and flowering times, will return \$23 million to industry once adopted.



⁸ Most recent data at time of publishing. More recent data will become available in late 2022.

An aquaculture researcher analyses samples, at Port Stephens Fisheries Institute.

Mineral and petroleum
industries generating
prosperity, safely



5

Driving sustainable minerals investment

The focus of this outcome is to support and grow responsible mining and exploration across regional NSW. The mission of the Mining, Exploration and Geoscience (MEG) group is to make NSW the preferred investment destination for exploration and mining through leading practice policy and legislation, excellence in geoscience and efficient titles assessment.

Performance Snapshot

Mineral and petroleum industries generating prosperity, safely

The NSW mineral and petroleum industries continue to attract strong private mining capital and exploration investment, supported through NSW Government initiatives including:

- improvements to the resources sector policy and regulatory frameworks
- an enhanced public perception for high tech metals and critical minerals mining
- a world class and trusted geological database.

In 2021-22:

- the share of mining capital investment in NSW, as a portion of total spend across Australia, increased from 3.9 per cent in 2016 to 9.7 per cent in 2022
- NSW exploration expenditure continues to increase, with \$300m spent in the 2021 calendar year.

Titles Management System (TMS) Exploration Report Submissions

- The group made a significant contribution (business requirements, User Acceptance Testing (UAT), interface layouts) in the development of the Exploration Reporting Module in TMS so that companies could submit their exploration reports and associated data via TMS
- The Mundi Airborne Electromagnetic (AEM) survey was flown in April 2021 and the data was released in October 2021 through MinView
- The Cobar AEM survey interpretation report was published in March 2022. Key interfaces were mapped and modelled in 3D across the North and South Cobar MinEx CRC National Drilling Initiative areas. Documented examples and case studies from the AEM dataset have helped to successfully map known (and potentially new) groundwater and surface water features.

What we are delivering

MEG, including the NSW Resources Regulator, has delivered programs aimed at making regional NSW the preferred investment destination for exploration and mining.

Key services and programs for 2021-22 were:

Efficient and effective titles assessment and administration

- MEG implemented an improved service delivery standard framework against final title related decisions to ensure faster, more transparent outcomes for applicants. MEG achieved 81 per cent of applicable agreed performance standards for the year.
- In addition, MEG has dedicated resources to resolve ageing dealings, totalling 282 closed-out aged dealings during 2022.

Growing investment in mining and exploration

- MEG launched the NSW Critical Minerals and High-Tech Metals Strategy. Along with the release of the NSW Mining Investor Register, the Strategy will further increase its ability to harness global high-tech metals and critical minerals opportunities. The register works to promote investment-ready NSW critical minerals and high-tech metals projects to domestic and global investors.

Leading practice policy, legislation and advice

- The passing of the Work Health and Safety (Mines and Petroleum Sites) Amendment Bill 2022 and the Mining and Petroleum Legislation Amendment Bill 2022 by the NSW Parliament will result in:
 - a more robust work health and safety framework
 - faster and more effective decision making for mining and petroleum authorities
 - a Royalties for Rejuvenation Fund to help coal mining communities diversify their economies.

Proactive targeted inspection programs

- MEG carried out targeted assessment and planned inspection programs focused on mine operators' management of principal mining hazards and title holder compliance with environmental and rehabilitation obligations. The impacts of COVID-19 restrictions on proactive safety deployments were mitigated through virtual deployments. There has been an increase in mining inspections performed throughout the year as the group returns to business-as-usual practices.

Reactive intervention campaigns

- MEG conducted intervention campaigns to address unfavourable trends in safety performance across each mining sector.

Annual Report Release

- The NSW Government committed to making historical exploration data available as part of the NSW Minerals Strategy. The aim of the NSW Minerals Strategy is to make NSW the premier destination for mining investment in Australia, and to support growing global demand for minerals. MEG delivered a new policy, and associated guidelines for reporting, to enable historic exploration reports to be released to the public sooner. The dollar value of these reports and data is in the hundreds of millions on average for any year. It assists explorers in the discovery of new mineral deposits. The first tranche of historic exploration reports was released in January 2022 under the Annual Report Release policy. In this first tranche were reports and data that were submitted prior to June 2016.

Seamless geology

- In June 2022, Seamless Geology version 2.2 was released and included additional features as well as new areas, forming an integral part of ongoing work by the Department to provide world-class geoscientific information to meet the needs of the minerals and petroleum industries.

State-wide geophysics

- State-wide merges of gravity, magnetic and radiometric data were produced. These merges include company data released under the Annual Report Release Policy, covering more than 14% of NSW in high resolution company data or recent government data. These datasets are crucial for exploration.

Australian opals.



Highlights from 2021-22

Proximity detection and collision avoidance technology is still in early stage development across the NSW mining industry

Engagement by the Resources Regulator with the NSW mining industry has advanced the knowledge of proximity detection and collision avoidance system. The Resources Regulator also collaboratively developed a strategic approach to advance its implementation.

Implementation of the Mining Workers section of the Resources Regulator portal

Facilitated application and examination processes for customers online since June 2022. MEG has ensured the online experience for customers is maximised and improved upon as the systems are bedded down.

Blueprinting of certificate of competence examinations

Ongoing program of work acknowledging that examinations are mapped to the competency framework benchmarks for clearer and more justified assessments. Further implementation in 2022-23 will improve documentation and communicating results to candidates.

Ottery Mine Remediation Works

24,000 cubic metres

Undertook remediation works at the Ottery Mine. These involved excavating mine waste dumps, and treating, consolidating and layering the material in a specialised containment cell. The layering and capping were sequenced to ensure that the most reactive materials were lower down in the cell to curb the leaching of heavy metals. Almost 24,000 cubic metres of mine waste was removed from drainage and creek lines across the Ottery Mine and the associated Glen Smelting processing site. The earthworks component of the remediation was completed in December 2021. Final site stabilisation was completed in February 2022.

Mine Safety Activities

Completed eight investigations of serious workplace incidents and five investigations relating to health and wellbeing matters (i.e. matters relating to allegations of bullying, threats of, and actual violence in the workplace).

Progressed five active prosecutions currently with the courts relating to serious workplace incidents.

Completed the successful prosecutions of four separate parties resulting in convictions and fines relating to two serious workplace incidents.

Coordinated and managed the completion of three enforceable undertakings and entered into one new enforceable undertaking in lieu of prosecution.

Published four investigation information releases, three incident investigation reports and two animations on the Regulator's website communicating investigation learnings to industry and the general public.

Stockton Sands Project

Undertook an exploration program in Stockton Bight to assess the suitability of sand on the seafloor, to be used for beach renourishment to address coastal erosion issues at Stockton Beach. A report was delivered to the Newcastle City Council in November 2021, which identified three potential sources of sand that would be suitable for beach renourishment.

Tackling Fugitive Emissions

\$15 million

Successfully established a Ventilated Air Methane (VAM) abatement program worth \$15 million. South32 was awarded the grant to establish a pilot VAM abatement project. It will be used to demonstrate the effectiveness of the innovative technology for industry. South32 also provided a co-contribution of \$4.5 million to establish the facility.

Highlights from 2021-22

Removal of Mineral Allocation Areas for Group 1 Minerals

Introduced five Mineral Allocation Areas (MAAs) for Group 1 Minerals across NSW in 2018 as part of the MinEx Collaborative Research Centre National Drilling Initiative program. Within these areas explorers could only apply for Exploration Licences with the consent of the Minister. A number of expressions of interest processes have been undertaken since 2018. To enable more expedient uptake of land, the MAAs were revoked in January 2022. This land had been locked up for the NSW Government to collect data but now it is open for industry to explore.

Future of Gas Statement

Released the Future of Gas Statement. The Statement outlines the NSW Government's balanced approach to securing gas supplies and working with industries to generate regional jobs and prosperity.

Mining Concierge Service

Established the Mining Concierge service as a primary point of contact for mining-related investment inquiries and support. The service can facilitate mining and exploration support including in relation to regulation hurdles, investment funding and government networking.

Coal title assessment process

Significantly improved coal title assessment processes. These include finalised determination of five coal Exploration Licences for operational allocation purposes with ongoing improvements for timeliness.

Titles Management System Project

Completed the Titles Management System Project. This includes a post-implementation review and launch of the new Rehab Portal.

Aged Dealings Project

Significantly progressed the Aged Dealings Project. The project is currently ahead of target.

Native Title Project

Completed the Native Title (NT) (inconsistent conditioning) project. This includes providing a NT compliant pathway on 399 pending applications and implementation of the Native Title (inconsistent conditioning) Business Rules.

Petroleum Exploration Licence renewals

Finalised determination of applications for all outstanding Petroleum Exploration Licence renewals and PEP-11, providing certainty to applicants and the community.

Security deposit relief

Led the development of the criteria and process for determining security deposit relief to encourage tenement retention, mineral development and improved rehabilitation outcomes and implemented across legacy sites i.e., Mt Carrington, Aberdare East No.2 Colliery (ML1643).

A man fossicks for gold, Central West.





The global race is on to locate, develop and establish secure supply chains of responsibly-sourced critical minerals and high-tech metals that are essential to future growth industries in NSW, including:

- advanced manufacturing
- battery manufacturing
- defence
- aerospace
- agriculture-tech
- renewables.

Critical minerals are ‘critical’ because they have a range of strategic and industrial applications, where there are no other viable substitutes and face potential disruption in supply. Global megatrends such as a growing consumer class, new technologies and geopolitical tensions are contributing to significantly increasing demand, already outstripping supply expansions.

The NSW Critical Minerals and High-Tech Metals Strategy, developed over the year and released in November 2021, outlines a whole-of-NSW Government vision to make NSW a major global supplier and processor of critical minerals and high-tech metals. The Strategy provides a platform to assist the industry to establish and grow the value chain, creating jobs and driving new investment into regional NSW.

The Strategy confirms the Government’s commitment to the critical minerals and high-tech metals sector. It also outlines the unique and distinct opportunities and competitive advantages that make NSW a valuable and viable mining investment destination. The Strategy outlines the Government’s intent to:

- promote new exploration for critical minerals and high-tech metals
- activate the industry through proactive development of downstream supply chains
- attract investment for critical minerals resources, downstream processing and recycling

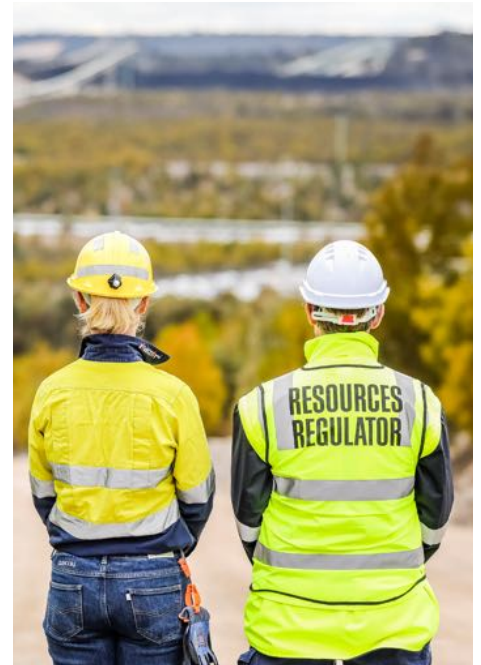
To implement the Strategy, the 2022-23 NSW Budget allocated \$130 million over five years to deliver the Critical Minerals and High-Tech Metals Activation Fund.

Case study 6

The funding aims to support the industry across its lifecycle, and will include support to:

- unlock project blockages and expedite project delivery through strategic infrastructure investment
- accelerate the development of projects and new capacity in critical minerals processing as an enabler for future investment
- support scale-up and commercialisation of research and development, including emerging technologies and markets, and supporting new industry applications
- promote exploration and discoveries creating an ongoing pipeline of critical minerals and high-tech metal resources in regional NSW
- enable growth in the sector and secure a local supply of valuable critical minerals and high-tech metals as an enabler for future use including the transition to a clean economy
- position regional NSW as the leading state in the critical minerals and high-tech metals sector, attracting investment to the entire critical minerals supply chain
- drive local skills development and address skills gaps to support upcoming transitions within the mining sector.

The NSW Critical Minerals and High-Tech Metals Strategy, combined with the Critical Minerals and High-Tech Metals Activation Fund, will drive new investment into regional NSW, support job creation, and promote development of an exciting new frontier in NSW.



Ulan Coal Mine Complex, in Central West.

Financial Statements 2021-2022





A winemaker inspects equipment and tastes the wine during the fermentation process.

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27 September 2022

Department of Regional NSW Statement by the Secretary for the year ended 30 June 2022

Pursuant to section 7.6(4) of the *Government Sector Finance Act 2018* ('the Act'), I state that these financial statements:

- have been prepared in accordance with the Australian Accounting Standards and the applicable requirements of the Act, the Government Sector Finance Regulation 2018 and the Treasurer's directions, and
- present fairly Department of Regional NSW's financial position, financial performance and cash flows.

Signed:



Rebecca Fox
Acting Secretary
Department of Regional NSW

Statement of Comprehensive Income

for the year ended 30 June 2022

Beginning of the audited financial statements

	Notes	Actual 2022 \$'000	Budget 2022 \$'000	Actual 2021 \$'000
Expenses excluding losses				
Employee related expenses	2(a)	429,972	493,942	421,240
Operating expenses	2(b)	455,813	391,376	484,994
Depreciation and amortisation	2(c)	33,402	41,802	32,412
Grants and subsidies	2(d)	670,744	1,316,081	667,986
Finance costs	2(e)	2,146	250	1,793
Total expenses excluding losses		1,592,077	2,243,451	1,608,425
Revenue				
Appropriation (net of transfer payments)	3(a)	1,033,854	1,712,193	993,829
Sale of goods and services from contracts with customers	3(b)	155,248	108,407	189,566
Investment revenue	3(c)	3,364	3,141	2,460
Retained taxes, fees and fines	3(d)	75,729	96,141	64,676
Personnel services revenue	3(e)	11,595	13,263	9,838
Grants and other contributions	3(f)	308,469	443,558	256,332
Other revenue	3(g)	16,669	347	13,413
Acceptance by the Crown of employee benefits and other liabilities	3(h)	16,340	14,671	11,653
Total revenue		1,621,268	2,391,721	1,541,767
Operating result		29,191	148,270	(66,658)
Gains / (losses) on asset's disposal and write off	4	(3,620)	-	207
Gain / (Loss) on revaluation of long service leaves liability transferred to Crown	5	(21,765)	-	-
Derecognition of right-of-use assets and lease liabilities with Property NSW	5	8,646	-	-
Other gains / (losses)	5	7,096	-	4,159
Net Result		19,548	148,270	(62,292)
Other comprehensive income				
<i>Items that will not be reclassified to net result:</i>				
Change in revaluation surplus of property, plant & equipment		138,259	-	1,959
Total other comprehensive income		138,259	-	1,959
TOTAL COMPREHENSIVE INCOME (LOSS)		157,807	148,270	(60,333)

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

Statement of Financial Position

as at 30 June 2022

	Notes	Actual 2022 \$'000	Budget 2022 \$'000	Actual 2021 \$'000
ASSETS				
Current assets				
Cash and cash equivalents	7	183,520	330,059	194,675
Receivables	8	304,838	190,331	162,249
Contract assets	9	-	-	7,843
Inventories	11	365	166	368
Biological assets	12	6,618	-	5,140
Total current assets		495,341	520,556	370,275
Non-current assets				
Receivables	8	8	4	6
Financial assets at fair value	10	21,623	27,512	51
Property, plant and equipment	13			
Land and buildings		448,413	366,222	317,376
Infrastructure systems		86,155	187,290	63,560
Other property, plant and equipment		54,114	36,338	49,946
Total property, plant and equipment		588,682	589,850	430,882
Right-of-use assets	14	3,596	123,060	91,606
Intangible assets	15	20,936	15,936	19,825
Biological assets	12	14,064	2,596	10,923
Total non-current assets		648,909	758,958	553,293
TOTAL ASSETS		1,144,250	1,279,514	923,568
LIABILITIES				
Current liabilities				
Payables	18	184,628	115,261	182,435
Borrowings	19	1,006	7,969	8,726
Provisions	20	79,738	36,260	83,297
Contract liabilities	9	24,642	3,484	15,525
Other	21	262,683	2,851	112,237
Total current liabilities		552,697	165,825	402,220
Non-current liabilities				
Payables	18	641	34,138	505
Borrowings	19	2,340	134,188	90,028
Provisions	20	3,382	3,716	3,432
Total non-current liabilities		6,363	172,042	93,965
TOTAL LIABILITIES		559,060	337,867	496,185

	Notes	Actual 2022 \$'000	Budget 2022 \$'000	Actual 2021 \$'000
Net assets		585,190	941,647	427,383
EQUITY				
Reserves		140,218	(4,603)	1,959
Accumulated funds		444,972	946,250	425,424
TOTAL EQUITY		585,190	941,647	427,383

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).



Statement of Changes in Equity

for the year ended 30 June 2022

	Notes	Accumulated funds \$'000	Asset revaluation reserve \$'000	Total equity \$'000
Balance at 1 July 2021		425,424	1,959	427,383
Net result for the year		19,548	-	19,548
Other comprehensive income				
Net change in revaluation surplus of property, plant and equipment	13	-	138,259	138,259
Total other comprehensive income		-	138,259	138,259
Total comprehensive income for the year		19,548	138,259	157,807
Balance at 30 June 2022		444,972	140,218	585,190
Balance at 1 July 2020		487,716	-	487,716
Net result for the year		(62,292)	-	(62,292)
Other comprehensive income				
Net change in revaluation surplus of property, plant and equipment	13	-	1,959	1,959
Total other comprehensive income		-	1,959	1,959
Total comprehensive income for the year		(62,292)	1,959	(60,333)
Balance at 30 June 2021		425,424	1,959	427,383

The accompanying notes form part of these financial statements.

The consolidated entity results and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

Statement of Cash Flows

for the year ended 30 June 2022

	Notes	Actual 2022 \$'000	Budget 2022 \$'000	Actual 2021 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Payments				
Employee related		(399,637)	(479,271)	(401,018)
Grants and subsidies		(670,744)	(1,316,081)	(667,986)
Suppliers of goods and services		(465,009)	(391,626)	(444,119)
Total payments		(1,535,390)	(2,186,978)	(1,513,123)
Receipts				
Sale of goods and services		79,405	217,811	198,289
Fees and fines		157,335	-	164,919
Interest received		417	3,141	210
Appropriation		1,033,854	1,712,193	993,829
Grants and contributions		320,503	443,558	256,332
Lease and rental income		3,873	-	2,250
Other		10,659	347	8,476
Total receipts		1,606,046	2,377,050	1,624,305
Net cash flows from operating activities	26	70,656	190,072	111,182
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sale of property, plant and equipment and infrastructure systems		309	-	329
Purchases of property, plant and equipment and infrastructure systems	13	(46,822)	(205,137)	(51,174)
Investment in financial assets		(22,500)	-	-
Other		(739)	(1,529)	(5,310)
Net cash flows from investing activities		(69,752)	(206,666)	(56,155)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of principal portion of lease liabilities		(12,059)	-	(10,265)
Net cash flows from financing activities		(12,059)	-	(10,265)
NET INCREASE/(DECREASE) IN CASH		(11,155)	(16,594)	44,762
Opening cash and cash equivalents		194,675	346,653	149,913
Closing cash and cash equivalents	7	183,520	330,059	194,675

The accompanying notes form part of these financial statements.

The consolidated entity results, and disclosures are the same as for the parent entity and the parent entity has not been repeated alongside the consolidated entity. Refer note 1(a).

Notes to the financial statements

for the year ended 30 June 2022

1. Summary of significant accounting policies

(a) Reporting entity

The Department of Regional NSW (the Department) is a NSW Government entity and is controlled by the State of New South Wales, which is the ultimate parent. The Department is a not-for-profit entity (as profit is not its principal objective).

The Department of Regional NSW is a central agency for regional issues, ensuring that government investment into regional NSW is fair and delivers positive outcomes for local communities and businesses, by

- building resilient regional economies and communities,
- strengthening primary industries,
- managing the use of our valuable regional land,
- overseeing the state's mineral and mining resources.

The Department was established on 2 April 2020 under the *Administrative Arrangements (Administrative Changes – Regional NSW and Independent Planning Commission) Order 2020* and *Administrative Arrangements (Administrative Changes – Public Service Agencies) Amendment Order 2020*. It is the principal Department in the Regional NSW cluster.

The Department is a reporting entity. The financial statements include separate financial statements for the Department of Regional NSW as the parent entity and the consolidated entity includes the Fisheries Administration Ministerial Corporation (FAMC).

FAMC is a dormant entity with no transactions for the year ended 30 June 2022. FAMC is exempt from financial reporting for the year ended 30 June 2022. Accordingly, the results and disclosures are same for both the consolidated entity and the parent entity.

During the year, the Department rendered services to NSW Food Authority providing staff and other resources in accordance with the annual resource agreement. Refer note 3(b).

During the year, the Department provided personnel services to the NSW Rural Assistance Authority, Regional Growth NSW Development Corporation and the Border Fence Maintenance Board. The recipients of personnel services are separate reporting entities and are not controlled by the Department. Refer notes 2(a) and 3(e).

The Regional Growth NSW Development Corporation ("RGDC") is funded in arrears by the NSW Snowy Hydro Legacy Fund, the Department advances cash to the RGDC to fund activities until funds are claimed and received. The Department recognises cash advances as a current receivable, see note 8(a), until the cash is repaid by the RGDC.

These financial statements of the consolidated entity are part of the NSW Total State Sector Accounts.

These financial statements for the year 1 July 2021 to 30 June 2022 have been authorised for issue by the Secretary on the date the accompanying statement by the Secretary was signed.

(b) Basis of preparation

The Department's financial statements are general purpose financial statements which have been prepared on an accrual basis in accordance with:

- applicable Australian Accounting Standards (AAS) (which include Australian Accounting Interpretations);
- the requirements of the *Government Sector Finance Act 2018* (the GSF Act); and
- Treasurer's Directions issued under the GSF Act.

Property, plant and equipment and certain financial assets and liabilities are measured using the fair value basis. Other financial statement items are measured in accordance with the historical cost convention except where specified otherwise.

Judgements, key assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency, which is the Department's presentation and functional currency.

(c) Statement of compliance

The financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations.

(d) Administered activities

The Department administers, but does not control, certain activities on behalf of the Crown in right of the State of New South Wales ("Crown"). It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources resulting from these transactions for the achievement of the Department's own objectives.

Notes to the financial statements continued.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets, and liabilities but are disclosed in the accompanying schedules as "administered revenues" and "administered expenses". Refer note 29.

The accrual basis of accounting and applicable accounting standards have been adopted for these activities.

(e) Accounting for the goods and services tax (GST)

Income, expenses and assets are recognised net of the amount of GST, except that the:

- amount of GST incurred by the Department as a purchaser that is not recoverable from the Australian Taxation Office (ATO) is recognised as part of the cost of acquisition of an asset or as part of an item of expense; and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(f) Comparative information

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is presented in respect of the previous reporting period, 30 June 2021, for all amounts reported in the financial statements.

The budget amounts in statement of comprehensive income and statement of financial position are full year original budget presented to Parliament in respect of the reporting year.

(g) Changes in accounting policy, including new or revised Australian Accounting Standards

(i) Effective for the first time in 2021-22

The accounting policies applied in 2021-22 are consistent with those of the previous financial year except as a result of the new or revised Australian Accounting Standard that has been applied for the first time in 2021-22.

- AASB 1060 *General Purpose Financial Statements – Simplified Disclosures For-Profit and Not-for-Profit Tier 2 Entities*

- AASB 2020-5 *Amendments to Australian Accounting Standards – Insurance Contracts*
- AASB 2020-7 *Amendments to Australian Accounting Standards – Covid-19-Related Rent Concessions: Tier 2 Disclosures*
- AASB 2020-8 *Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform - Phase 2*
- AASB 2020-9 *Amendments to Australian Accounting Standards – Tier 2 Disclosures: Interest Rate Benchmark Reform (Phase 2) and Other Amendments*
- AASB 2021-1 *Amendments to Australian Accounting Standards – Transition to Tier 2: Simplified Disclosures for Not-for-Profit Entities*
- AASB 2021-3 *Amendments to Australian Accounting Standards – Covid-19-Related Rent Concessions beyond 30 June 2021*

The adoption of the above revised Australian Accounting Standards has not had any significant impact on the Department.

(ii) Issued but not yet effective

NSW public sector entities are not permitted to early adopt new Australian Accounting Standards, unless NSW Treasury determines otherwise.

The following new Australian Accounting standards have not been applied and are not yet effective:

- AASB 17 *Insurance Contracts*
- AASB 2020-1 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- AASB 2020-3 *Amendments to Australian Accounting Standards – Annual Improvements 2018–2020 and Other Amendments*
- AASB 2020-6 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- AASB 2021-2 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates*
- AASB 2021-5 *Amendments to Australian Accounting Standards – Deferred Tax related Assets and Liabilities arising from a Single Transaction*
- AASB 2021-6 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies Tier 2 and Other Australian Accounting Standards*

Notes to the financial statements continued.

- AASB 2021-7a Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections
- AASB 2021-7b Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections
- AASB 2021-7c Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections
- AASB 2022-1 Amendments to Australian Accounting Standards – Initial Application of AASB 17 and AASB 9 – Comparative Information
- AASB 2022-3 Amendments to Australian Accounting Standards – Illustrative Examples for Not-for-Profit Entities accompanying AASB 15

(h) Impact of COVID-19 and natural disasters on Financial Reporting for 2021-22 and going concern

The financial statements of the Department have been prepared on a going concern basis.

The impact of COVID-19 and natural disasters has been included in the financial statements based on evidence available at the balance date. The Department assessed the impact on the fair value of its financial assets, such as receivables and right of use assets. Where appropriate, the Department recognised a credit loss to reflect historical credit loss evidence adjusted for forward looking economic outlook and conditions. The fair value assessment of property, plant and equipment by independent valuer concluded that there was no evidence at balance date to suggest any material impact due to COVID-19. Refer notes 8, 13, 14 and 31.

(i) FY21-22 Superannuation on Annual Leave Loading

The Department has determined that it is not probable a liability arises to pay superannuation on annual leave loading. This position has been formed based on current inquiries, other information currently available to management, and after considering the facts from a decision in the Federal Court of Australia: Finance Sector Union of Australia v Commonwealth Bank of Australia [2022] FedCFamC2G 409. That decision confirmed that, in relation to the industrial agreement considered in that case, annual leave loading did not form part of ordinary time earnings and therefore, did not require superannuation contributions to be made under superannuation guarantee legislation because the obligation to pay annual leave loading was not referable to ordinary hours of work or to ordinary rates of pay.

Rather, it was paid by reference to the period of annual leave, and for the purpose of compensating employees for their loss of opportunity to work additional hours at higher rates during this period.

This position will be re-assessed in future reporting periods as new information comes to light on this matter.

2. Expenses excluding losses

(a) Employee related expenses

	2022 \$'000	2021 \$'000
Salaries and wages (including recreation leave)	375,723	352,097
Superannuation - defined benefit plans	2,289	2,043
Superannuation - defined contribution plans	34,747	31,182
Long service leave	(10,024)	10,800
Workers' compensation insurance	4,234	820
Payroll tax and fringe benefits tax	20,268	19,304
Redundancy payments	2,735	4,994
Totals	429,972	421,240

The employee related expenses include \$11.6 million for Personnel Services (2021: \$9.8 million). The recipients of Personnel Services are separate reporting entities and are not controlled by the Department. Refer to notes 1(a) and 3(e).

Employee related costs that have been capitalised in property, plant and equipment or intangible asset accounts is

\$1,187,979 (2021: \$1,317,616) and are excluded from above.

Employee related expenses are recognised when they are incurred by the Department. Refer to note 20 for details on recognition and measurement policies on key employee related provisions and related expenses.

Notes to the financial statements continued.

(b) Other operating expenses

	2022 \$'000	2021 \$'000		2022 \$'000	2021 \$'000	
Advertising and promotion	2,545	1,597	Maintenance reconciliation			
Assets under \$5,000	10,690	8,206		Maintenance expense	12,156	12,990
Auditor's remuneration – NSW Audit Office	518	737		-contracted labour and other (non-employee related), as above		
Auditor's remuneration – Other	382	254		Employed related maintenance expense included in Note 2(a)	632	675
Bushfire recovery	9,090	151,844				
Flood waste clean-up works	112,383	-				
Consultancy	4,038	3,237		Total maintenance expenses included in Note 2(a) + 2(b)	12,788	13,665
Contingent workers	2,994	1,896				
Professional services	124,196	71,443		Recognition and measurement – key 'other operating expenses' Maintenance expense		
Surrender of Mining License	-	90,000		Day-to-day servicing or maintenance costs are charged as expenses as incurred, except where they relate to the replacement or enhancement of a part or component of an asset, in which case costs are capitalised and depreciated.		
Corporate services	24,733	25,000				
Cost of sales	21,659	17,727		Insurance		
Waivers, refunds and remissions	26	519		The Department's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self-insurance for Government entities. The expense (premium) is determined by the Fund Manager based on past claim experience.		
Fees for services	56,483	31,758				
Fleet costs	3,142	5,698		Operating leases		
Insurance	5,803	2,696		The Department recognises lease payments associated with the following types of leases as an expense on a straight-line basis, instead of recognising them under AASB 16 (refer note 14(a) (iii)):		
Legal costs	3,984	3,924		• Leases that meet the definition of short-term. I.e. where the lease term at commencement of the lease is 12 months or less. This excludes leases with a purchase option.		
Maintenance	12,156	12,990		• Leases of assets that are valued at \$10,000 or under when new.		
Occupancy	9,273	9,719				
Expense relating to short-term leases and low-value assets	8,461	9,937		Variable lease payments are not included in the measurement of the lease liability (i.e. variable lease payments that do not depend on an index or a rate, initially measured using the index or rate as at the commencement date). These payments are recognised in the period in which the event or condition that triggers those payments occurs.		
Other expenses	17,344	9,474				
Printing, stationery and postage	3,992	4,230				
Computer and Telecommunication costs	12,096	12,352				
Training and staff development	2,903	2,472				
Travel	6,922	7,284				
Totals	455,813	484,994				

Notes to the financial statements continued.

(c) Depreciation and amortisation

	2022 \$'000	2021 \$'000
Buildings	12,143	11,088
Infrastructure	2,189	2,110
Plant and equipment	5,674	5,991
Right-of-use-buildings	9,685	9,344
Right-of-use-plant & equipment	1,476	1,496
Amortisation of intangible assets	2,235	2,383
Totals	33,402	32,412

Refer to notes 13, 14 and 15 for recognition and measurement policies on depreciation and amortisation.

(d) Grants and subsidies

	2022 \$'000	2021 \$'000
Grants to cluster agencies		
Local Land Services	98,024	159,833
NSW Food Authority	9,714	10,754
Rural Assistance Authority	44,400	76,972
Regional Growth Development Corporation	2,868	3,485
Totals	155,006	251,044
Other grants funded from Consolidated Fund and other sources of funds		
Commonwealth government agencies	1,450	3,085
NSW government agencies	94,457	57,565
Other state government agencies	12,596	6,884
Local government agencies	211,315	193,897
Non-government organisations	147,649	117,900
Other	48,271	37,611
Totals	670,744	667,986

Recognition and measurement – grants and subsidies

Grants are generally recognised as an expense when the Department transfers control of the contribution which is deemed to have transferred when the grant is paid or payable.



From top: An apiarist inspects a hive. A cattle farmer heads out to work with his dog.

Notes to the financial statements continued.

(e) Finance costs

	2022 \$'000	2021 \$'000
Interest expense from lease liabilities	2,146	1,793
Total	2,146	1,793

Recognition and measurement – finance costs

Finance costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's mandate to not-for-profit NSW General Government Sector entities. Refer note 14 for interest expense on leases.

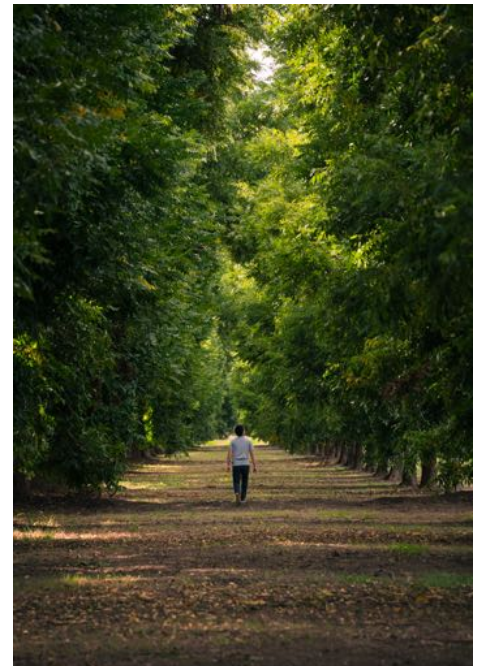
3. Revenue

Principal departments

The Appropriation Act 2021 (Appropriations Act) appropriated the sum of 1.7 billion to the Minister for Regional NSW out of the Consolidated Fund for the services of Department of Regional NSW for the year 2021–22. The spending authority of the Minister from the Appropriations Act has been delegated or subdelegated to officers of the department and entities that it is administratively responsible for, including:

- Local Land Services
- NSW Food Authority
- NSW Rural Assistance Authority
- Regional Growth NSW Development Corporation.

Revenue is recognised in accordance with the requirements of AASB 15 or AASB 1058, dependent on whether there is a contract with a customer defined by AASB 15.



Notes to the financial statements continued.

(a) Appropriations and transfers to the Crown

	2022 \$'000	2021 \$'000
Summary of Compliance	Appropriation	
Original Budget per Appropriation Act	1,712,193	1,420,162
Other Appropriations / Variations made to the appropriations during the financial year		
Section 4.9 GSF Act (transfer of functions between GSF agencies) Section 4.11 GSF Act (Variations of annual appropriations for Commonwealth grants)	(3,000)	-
Section 4.13 GSF Act Exigency of Government (additional appropriation approved by Treasurer and Governor for exigencies of government)	830	(14,232)
Exigency of Government (per Section 32 of the Appropriation Act) COVID-19 pandemic and inflation (per Section 34 of the Appropriation Act)	67,245	5,873
	(16,600)	-
	1,798	-
Total spending authority from parliamentary appropriations, other than deemed appropriations	1,762,466	1,411,803
Add:		
Deemed appropriations earned during the year	534,500	588,114
Deemed appropriations balance brought forward from prior years	151,114	92,696
Total spending authority from parliamentary appropriations, other than deemed appropriations	2,448,080	2,092,613
Less: total expenditure from parliamentary appropriations	(1,585,424)	(1,523,527)
Variance	862,656	569,086
Less:		
The spending authority from appropriations lapsed at 30 June	(728,612)	(417,972)
Deemed appropriations balance carried forward to following years	134,044	151,114
Appropriations (per Statement of Comprehensive Income)	1,033,854	993,829
Total amount drawn down against Annual Appropriations	1,033,854	993,829

The summary of compliance is based on the assumption that annual appropriations monies are spent first (except where otherwise identified or prescribed).

'Expenditure' refers to cash payments. The term 'expenditure' has been used for payments for consistency with AASB 1058.

If Department received an equity appropriation, this is disclosed in the summary of compliance as part of the appropriation.

The Department does not have a 'liability for lapsed appropriations drawn down' (formerly known as 'liability to Consolidated Fund'), and there is no difference between the 'amount drawn down against annual appropriation' and the 'expenditure/net claim on annual appropriations'.

Deemed appropriations is a legal concept under the GSF Act, that does not have a corresponding financial statement line item. Instead, deemed appropriations may come from various sources, such as sale of goods and services, and the corresponding revenue is disclosed in the relevant sections of these items in the financial statements.

Notes to the financial statements continued.

Recognition and measurement

Parliamentary appropriations and contributions

Income from appropriations, other than deemed appropriations (of which the accounting treatment is based on the underlying transaction), does not contain enforceable and sufficiently specific performance obligations as defined by AASB 15. Therefore, except as specified below, appropriations (other than deemed appropriations) are recognised as income when the entity obtains control over the assets comprising the appropriations. Control over appropriations is normally obtained upon the receipt of cash.

Appropriations are not recognised as income in the following circumstances:

- 'Equity appropriations' to fund payments to adjust a for-profit entity's capital structure, which are recognised as equity injections (i.e. contribution by owners) on receipt and equity withdrawals on payment to a for-profit entity.
- Lapsed appropriations are recognised as liabilities rather than income, as the authority to spend the money lapses and the unspent amount is not controlled by the Department
- Any liability is disclosed as a current liability in note 18, as it is extinguished the following financial year through the next annual Appropriations Act. Any liability in respect of transfer payments is disclosed in "administered assets and liabilities". There was no liability at 30 June 2022 in respect of lapsed appropriations or transfer payments.

(b) Sale of goods and services from contracts with customers

	2022 \$'000	2021 \$'000
Sale of goods		
Sale of livestock and produce	11,958	9,424
Sales of minor goods	738	1,053
Rendering of services		
Corporate support and specialist services	31,591	49,385
Education and training	7,402	6,742
Fees for services	97,131	114,942
Minor sales of services	6,333	7,782
Other park services	95	238
Total	155,248	189,566

The Department has a resource agreement with the NSW Food Authority to provide staff and other resources. NSW Food Authority makes payment to the Department for the services provided and this payment is recognised as rendering of services in the corporate support and specialist services revenue line above.

Recognition and measurement

Revenue is recognised in accordance with AASB 15 Revenue from Contracts with Customers (AASB 15). The standard establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for incremental costs of obtaining a contract and the costs directly related to fulfilling a contract, in addition, the standard requires relevant disclosures.

Sale of goods

In accordance with AASB 15, revenue from sale of goods is recognised when the Department satisfies a performance obligation by transferring the promised goods. For example, when livestock is delivered to a customer. Payments are typically due to the Department upon satisfaction of its performance obligations.

Revenue from these sales is recognised based on the price specified in the contract, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. No element of financing is deemed present as the sales are made with a short credit term. No volume discount or warranty is provided on the sale.

Rendering of services

Revenue from rendering of services is recognised when the Department satisfies the performance obligation by transferring the promised services. The Department typically satisfies its performance obligations when it completes a milestone/delivers on services as agreed in the underlying contract/agreement with the customer. Significant judgements are made to determine whether an obligation is satisfied by the Department over a period of time or at a point in time. For example, revenue from research projects under collaboration project agreements is recognised 'at a point in time' when each of the performance obligations are met. These

Notes to the financial statements continued.

obligations could be when the Department provides the progress report/status updates or satisfies other performance requirements specified in the agreement. Payments are typically due to the Department upon satisfaction of its performance obligations.

Revenue is measured at the transaction price agreed under the contract, which is typically specified against each performance obligation/milestone. No element of financing is deemed present as payments are due when service is provided.

Where the Department is an agent i.e. when it does not control specified goods or services before it transfers them to the customer, the Department recognises revenue to the amount of net fee it receives. This fee is recognised when the Department satisfies its performance obligation i.e. when it arranges the provision of specified goods or services on behalf of another party.

(c) Investment revenue

	2022 \$'000	2021 \$'000
Interest income from financial assets at amortised cost	417	210
Rental income		
rental income relating to variable lease payments that do not depend on an index or a rate / contingent rental income	3,671	2,110
other rental income	202	140
Gain / (Loss) from TCorp IM Funds measured at fair value through profit or loss	(926)	-
Total	3,364	2,460

Recognition and measurement

Interest Income

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for the financial assets that subsequently become credit impaired. For the financial assets that become credit impaired, the effective interest rate is to be applied to the amortised cost of the financial asset. (i.e. after deducting the loss allowance for expected credit losses.)

Rental income

Rental income arising from operating leases is accounted for on a straight-line basis over the lease terms.

(d) Retained taxes, levies, fees and fines

	2022 \$'000	2021 \$'000
Levies, fines, licences and permits	75,729	64,676
Total	75,729	64,676

Recognition and measurement – retained taxes, levies, fees and fines

Revenue from levies, licences, permits, fines and royalties are recognised when cash is received by the Department.

Mine safety levy

The Mine and Petroleum Site Safety Levy is collected under the Mine and Petroleum Site Safety (Cost Recovery) Act 2005. Employers in the mining industry who have obligations for the health and safety of workers in NSW pay the levy. The Levy is paid into the Mine and Petroleum Site Safety Fund which is used to pay for the Department's activities related to the health and safety regulation of the state's mining workplaces.

Administration levy

The Minerals and Petroleum Administrative Levy is collected under the Mining Act 1992 and the Petroleum (Onshore) Act 1991. Holders of Authorisations or Titles pay the levy. The levy is 1% of the securities' amount for the Authorisation or Title with a minimum levy payable and is paid into the Minerals and Petroleum Administrative Fund. The Fund is spent on such amounts as the Secretary authorises for the purpose of funding minerals and petroleum administrative costs and other purposes outlined in legislation.

(e) Personnel services revenue

	2022 \$'000	2021 \$'000
NSW Rural Assistance Authority	6,440	6,081
Regional Growth Development Corporation	4,512	2,866
Border Fence Maintenance Board	643	891
Total	11,595	9,838

Notes to the financial statements continued.

Recognition and measurement

Reimbursement of employee benefits and related on-costs for the entities to which the Department supplies personnel services is recognised as revenue.

Revenue is recognised when the service has been provided. Refer notes 1(a) and 2(a).

(f) Grants and contributions

	2022 \$'000	2021 \$'000
Grants to acquire/construct a recognisable non-financial asset to be controlled by the entity	22,216	2,404
Other grants with sufficiently specific performance obligations / milestones	76,922	40,954
Grants without sufficiently specific performance obligations / milestones	209,331	212,974
Total	308,469	256,332

Recognition and measurement

Grants are received by the Department to support its service delivery objectives and the funding agreements typically specify purpose of grants. Some funding agreements have well defined milestones and funding is received by the Department upon completion of those milestones.

Revenue from grants to acquire/construct a recognisable non-financial asset to be controlled by the Department is recognised when the Department satisfies its obligations under the agreement. The Department satisfies performance obligations under the transfer to construct non-financial assets over time. Unless specified in the underlying funding agreement, grant revenue recognised by the Department equals cost incurred, because this reflects progress to completion based on cost recovery arrangements.

Revenue from grants with sufficiently specific milestones/performance obligations and agreed funding against each milestone is recognised as when the Department satisfies its performance obligation by transferring promised goods/achieving milestones.

Income from funding without sufficiently specific performance obligations is recognised when the Department obtains control over the granted assets (i.e. cash received). Where the total funding amount

in a contract is not allocated to distinct milestones/performance obligations and specifies purpose only, revenue is recognised when the Department obtains control over the funds.

No element of financing is deemed present as funding payments are usually received in advance or shortly after the relevant obligation is satisfied.

Revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. This is based on past experience and terms specified in the contract.

Refer note 9 for transaction price allocated to the performance obligations that have not been satisfied at the 30 June 2022 and when it is expected to be recognised as revenue.

(g) Other Revenue

	2022 \$'000	2021 \$'000
Insurance recovery	507	-
Minings rental income	7,043	7,176
Royalty income	3,178	1,656
Other revenues	5,941	4,581
Total	16,669	13,413

Recognition and measurement Insurance recoveries

Insurance recoveries are recognised as revenue when payment on claims is approved by the insurer. Insurance recoveries also include hindsight payments received by the Department, which are recognised on receipt of funds from the insurer.

Mining rental income

The Annual Rental Fee is collected under the Mining Act 1992 and the Petroleum (Onshore) Act 1991. Holders of Authorisations or Titles pay the levy. The fee is calculated on the area of land covered by an Authorisation or Title with a minimum fee payable and is paid into the Minerals and Petroleum Investment Fund. The Fund is spent on funding any authorised investment program, the object of which is to promote investment in State minerals or petroleum (or both), including the program administered by the Department known as the New Frontiers minerals and energy exploration initiative (or New Frontiers) and other purposes outlined in legislation.

Notes to the financial statements continued.

Royalty income

The Royalty income is received for subletting the intellectual property rights by the Department under the commercialisation plan. The intellectual property rights are jointly owned by the Department and other partners, who have given the license to Department to pursue commercialisation of the intellectual properties.

(h) Acceptance by the Crown of employee benefits and other liabilities

The following liabilities and expenses have been assumed by the Crown:

	2022 \$'000	2021 \$'000
Long service leave	13,017	8,003
Annual leave	922	831
Payroll tax	112	134
Superannuation	2,289	2,685
Total	16,340	11,653

4. Gain / (loss) on disposal

	2022 \$'000	2021 \$'000
Gain/(loss) on disposal of property, plant and equipment and intangibles		
Proceeds from disposal	309	290
Less: Written down value of assets derecognised	(3,929)	(83)
Net gain/(loss) on disposal of property, plant and equipment and intangibles	(3,620)	207

5. Other gains / (losses)

	2022 \$'000	2021 \$'000
Gain / (impairment) of receivables	(1,401)	(99)
Gain / (impairment) of right-of-use assets	-	746
Gain / (impairment) of shares	(2)	11

Gain / (impairment) of biological asset	4,619	3,816
Gain / (losses) of provisions	3,880	(315)
	7,096	4,159
Gain / (Loss) on revaluation of long service leaves liability transferred to Crown	(21,765)	-
Derecognition of right-of-use assets and lease liabilities with Property NSW*	8,646	-
	(6,023)	4,159

* The net gains(losses) are recognised from the derecognition of the right-of-use asset and lease liability with Property NSW as at 30 June 2022. Please refer to Note 18 for further details on the derecognition.

The net gain/(loss) from the derecognition of right-of-use asset and lease liability as at 30 June 2022 is reconciled as below:

	2022 \$'000
Right of use asset	
Gross carrying value	97,559
Less: accumulated depreciation and impairment	(18,462)
Net book value of right-of-use asset	79,097
Lease liability	(87,743)
Net (gain) / loss on derecognition of right-of use assets and lease liability	(8,646)

Recognition and measurement

Impairment losses may arise on non-financial assets held by the Department from time to time. Accounting for impairment losses is dependent upon the individual asset (or group of assets) subject to impairment. Accounting policies and events giving rise to impairment losses are disclosed in the following notes:

- Biological assets – note 12
- Property, plant and equipment – note 13
- Leases – note 14
- Intangible assets – note 15
- Trade receivables – note 8
- Contract assets – note 9
- Financial assets at fair value – note 10

Notes to the financial statements continued.

6. State outcome statements

Program groups of the entity

Productive and sustainable land use	Enhancing the use of the State's public and private lands, by supporting their sustainability, use and productivity. This is achieved by providing on-ground and frontline support to land managers to better manage natural resources, respond to biosecurity risks and improve primary production, productivity and output in the State.
Stronger primary industries	Focusing on primary industries' productivity, growth and ensuring the sector's sustainability for the benefit of all citizens. Our commitment to innovation, safe and secure food supply and industry support and development programs, delivered via an on-ground presence across the State, ensures food security and economic growth for the State.
Mineral and petroleum industries generating prosperity, safely	Supporting and growing responsible mining and exploration across regional New South Wales. This is critical for regional employment, export earnings and royalties. Our mission is to make the State the number one destination for mining investment, whilst ensuring safety and environmental outcomes.
Stronger and cohesive regional communities and economies	Focusing on community wellbeing and economic growth in regional New South Wales. Regions have endured unprecedented destruction and disruption through the compounding impacts of drought, bushfires, floods and COVID-19. We continue to refocus efforts on the changed economic conditions and refreshing the 20-Year Economic Vision for Regional NSW.

Appropriations are made on an entity basis and not to individual program groups. Consequently, appropriations are included in the 'Not Attributable' column Department allocates corporate overhead to state programs based on.

- (a) direct attribution, i.e., the cause of the cost results in the cost allocation relationship, or
- (b) where a method is needed because there are no direct or other reasonable costs benefit relationship.

Expenses and income	Productive and sustainable land use		Stronger primary industries		Mineral and petroleum industries generating prosperity, safely		Stronger and cohesive regional communities and economies		Not attributable		Total 2022	Total 2021
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Expenses excluding losses												
Employee related expenses	-	-	234,251	235,142	57,019	67,585	138,702	118,513	-	-	429,972	421,240
Operating expenses	-	-	170,230	140,515	29,866	107,401	255,717	237,078	-	-	455,813	484,994
Depreciation and amortisation	-	-	20,997	20,201	993	1,043	11,412	11,168	-	-	33,402	32,412
Grants and subsidies	98,024	159,833	75,886	170,467	536	1,279	496,298	336,407	-	-	670,744	667,986
Finance costs	-	-	46	51	10	17	2,090	1,725	-	-	2,146	1,793
Total expenses excluding losses	98,024	159,833	501,410	566,376	88,424	177,325	904,219	704,891	-	-	1,592,077	1,608,425
Revenue												
Appropriation (net of transfer payments)	-	-	-	-	-	-	-	-	1,033,854	993,829	1,033,854	993,829
Sale of goods and services from contracts with customers	-	-	57,571	54,024	6,723	4,004	90,954	131,538	-	-	155,248	189,566
Investment revenue	-	-	2,475	1,794	416	210	473	456	-	-	3,364	2,460
Retained taxes, levies, fees and fines	-	-	6,704	2,058	69,025	62,518	-	100	-	-	75,729	64,676
Personnel services revenue	-	-	-	-	-	-	11,595	9,838	-	-	11,595	9,838
Grants and contributions	-	-	107,619	91,194	5,036	1,520	195,814	163,618	-	-	308,469	256,332
Other revenue	-	-	5,385	4,988	7,857	7,978	3,427	447	-	-	16,669	13,413
Acceptance by the Crown of employee benefits and other liabilities	-	-	9,239	7,858	2,145	2,054	4,956	1,741	-	-	16,340	11,653
Total revenue	-	-	188,993	161,916	91,202	78,284	307,219	307,738	1,033,854	993,829	1,621,268	1,541,767
Operating result												
Gains / (losses) on disposal	-	-	(163)	158	(520)	11	(2,937)	38	-	-	(3,620)	207
Other gains / (losses)	-	-	(7,295)	3,587	(3,114)	(150)	4,386	722	-	-	(6,023)	4,159

Net result from operating activities	(98,024)	(159,833)	(319,875)	(400,715)	(856)	(99,180)	(595,551)	(396,393)	1,033,854	993,829	19,548	(62,292)
Other comprehensive income	-	-	137,752	736	141	1,201	-	22	-	-	137,893	1,959
Change in revaluation surplus of property, plant & equipment	-	-	137,752	736	141	1,201	-	22	-	-	137,893	1,959
Total other comprehensive income	-	-	137,752	736	141	1,201	-	22	-	-	137,893	1,959
TOTAL COMPREHENSIVE INCOME	(98,024)	(159,833)	(182,123)	(399,979)	(715)	(97,979)	(595,551)	(396,371)	1,033,854	993,829	157,441	(60,333)



Bundarra Berkshires, Barham.
Photo credit: Destination NSW

Assets and liabilities	Productive and sustainable land use		Stronger primary industries		Mineral and petroleum industries generating prosperity, safety		Stronger and cohesive regional communities and economies		Not attributable		Total 2022	Total 2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current assets												
Cash and cash equivalents	-	57,377	31,288	63,462	54,782	62,681	108,605	-	-	183,520	194,675	
Receivables	-	36,685	32,150	2,427	19,257	265,726	110,842	-	-	304,838	162,249	
Contract assets	-	-	7,661	-	182	-	-	-	-	-	7,843	
Inventories	-	365	368	-	-	-	-	-	-	365	368	
Biological assets	-	6,618	5,140	-	-	-	-	-	-	6,618	5,140	
Total current assets	-	101,045	76,607	65,889	74,221	328,407	219,447	-	-	495,341	370,275	
Non-current assets												
Receivables	-	-	-	-	-	8	6	-	-	8	6	
Financial Assets at fair value	-	-	-	-	-	21,623	51	-	-	21,623	51	
Total Property Plant and Equipment	-	554,166	397,379	26,628	27,049	7,888	6,454	-	-	588,682	430,882	
Right-of-use assets	-	-	-	258	484	3,338	91,122	-	-	3,596	91,606	
Intangible assets	-	5,423	6,874	15,513	12,951	-	-	-	-	20,936	19,825	
Biological assets	-	14,064	10,923	-	-	-	-	-	-	14,064	10,923	
Total non-current assets	-	573,653	415,176	42,399	40,484	32,857	97,633	-	-	648,909	553,293	
TOTAL ASSETS	-	674,698	491,783	108,288	114,705	361,264	317,080	-	-	1,144,250	923,568	
LIABILITIES												
Current liabilities												
Payables	-	42,241	33,576	8,335	16,422	134,052	132,437	-	-	184,628	182,435	
Borrowings	-	145	140	181	248	680	8,338	-	-	1,006	8,726	
Provisions	-	45,514	44,664	13,450	13,400	20,774	25,233	-	-	79,738	83,297	
Contract liabilities	-	20,831	11,832	3,811	3,693	-	-	-	-	24,642	15,525	
Other	-	-	-	-	-	262,683	112,237	-	-	262,683	112,237	

Total current liabilities	-	-	108,731	90,212	25,777	33,763	418,189	278,245	-	-	552,697	402,220
Non-current liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	366	371	108	57	167	77	-	-	641	505
Borrowings	-	-	983	1,128	86	254	1,271	88,646	-	-	2,340	90,028
Provisions	-	-	1,417	1,586	607	671	1,358	1,175	-	-	3,382	3,432
Total non-current liabilities	-	-	2,766	3,085	801	982	2,796	89,898	-	-	6,363	93,965
TOTAL LIABILITIES	-	-	111,497	93,297	26,578	34,745	420,985	368,143	-	-	559,060	496,185
NET ASSETS	-	-	563,201	398,486	81,710	79,960	(59,721)	(51,063)	-	-	585,190	427,383

	Productive and sustainable land use		Stronger primary industries		Mineral and petroleum industries generating prosperity, safety		Stronger and cohesive regional communities and economies		Not attributable		Total 2022	Total 2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered expenses and income	-	-	-	-	-	-	-	-	-	-	64,437	151,328
Administered expenses	-	-	-	-	635	1,328	63,802	150,000	-	-	64,437	151,328
Transfer payments	-	-	-	-	635	1,328	63,802	150,000	-	-	64,437	151,328
Total administered expenses	-	-	-	-	635	1,328	63,802	150,000	-	-	64,437	151,328
Administered income	-	-	-	-	(635)	(1,328)	(74,871)	(148,727)	-	-	(75,506)	(150,055)
Transfer receipts	-	-	-	-	(635)	(1,328)	(74,871)	(148,727)	-	-	(75,506)	(150,055)
Total administered income	-	-	-	-	(635)	(1,328)	(74,871)	(148,727)	-	-	(75,506)	(150,055)
Administered income less expenses	-	-	-	-	-	-	(11,069)	1,273	-	-	(11,069)	1,273

Notes to the financial statements continued.

7. Cash and cash equivalents

(a) Cash at bank or on hand

	2022 \$'000	2021 \$'000
Cash at bank and on hand	183,520	194,675
Total	183,520	194,675

For the purposes of the statement of cash flows, cash and cash equivalents includes cash on hand, cash at bank and short-term deposits with original maturities of three months or less and subject to an insignificant risk of changes in value.

Cash and cash equivalent assets recognised in the statement of financial position are reconciled at the end of financial year to the statement of cash flows as follows:

	2022 \$'000	2021 \$'000
Cash and cash equivalents (per Statement of Financial Position)	183,520	194,675

Refer note 27 for details regarding credit risk and market risk arising from financial instruments.

Refer note 17 for details of restricted cash.

8. Current / non-current assets - receivables

	2022 \$'000	2021 \$'000
Current		
Trade receivables	120,782	54,811
Less: allowance for expected credit losses	(3,383)	(1,811)
	117,399	53,000
Accrued income	155,554	59,711
Miscellaneous	22,918	28,877
Net GST	5,793	18,076
Personnel services	1,629	1,362
Prepayments	1,545	1,223
	304,838	162,249
Non-current		
Personnel services	8	6
	8	8
Total Receivables	304,846	162,255
Movements in the allowance for expected credit losses		
Balance at beginning of the year	(1,811)	(2,144)
Amounts written off during the year	119	142
Amounts recovered during the year	-	-
Decrease/(increase) in allowance recognised in profit or loss	(1,691)	191
Balance at end of the year	(3,383)	(1,811)

Details regarding credit risk of trade receivables that become past due not impaired are disclosed in note 27.

Miscellaneous Receivables include amounts owing from cluster entities including Regional Growth Development Corporation (RGDC) amounting to \$13.6 million (2021: \$21.2 million). RGDC receives grant funds in arrears and the Department advances cash to the RGDC and records a receivable until RGDC is able to refund the cash advance.

Notes to the financial statements continued.

Recognition and measurement

All 'regular way' purchases and sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Receivables are initially recognised at fair value plus any directly attributable transaction costs. Trade receivables that do not contain a significant financing component are measured at the transaction price.

Subsequent measurement

The Department holds receivables with the objective to collect the contractual cash flows and therefore measures them at amortised cost using the effective interest method, less any impairment. Changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

Impairment

The Department recognises an allowance for expected credit losses (ECLs) for all debt financial assets not held at their fair value through profit and loss. ECLs are based on the difference between the contractual cash flows and the cash flows that the Department expects to receive, discounted at the original effective interest rate.

For trade receivables, the Department applies a simplified approach in calculating ECLs. In accordance with AASB 9, the Department recognises a loss allowance based on lifetime ECLs at each reporting date. The Department has established a provision matrix based on its historical credit loss experience for trade receivables, adjusted for forward looking factors specific to the receivable. The provision matrix took into account the following:

- Increased credit risk associated with debtors as a result of poor trading conditions.
- Higher receivables balances (i.e. exposure at default) due to recent credit deferment policies of Government and/or late payment.
- Lost time value of money, if contractual payment dates are extended or amounts are expected to be received later than when contractually due.

9. Contract assets and liabilities

	2022 \$'000	2021 \$'000
Contract assets - current	-	8,133
Contract assets - non-current	-	-
Less: allowance for expected credit losses	-	(290)
	-	7,843
Contract liabilities - current	24,642	15,525
Contract liabilities - non-current	-	-
	24,642	15,525

Recognition and Measurement

Contract assets relate to the Department's right to consideration in exchange for goods transferred to customers/works completed, but not paid at the reporting date. Contract liabilities relate to the Department's obligation to satisfy performance obligations but where funds were received at 30 June 2022. The balance of contract assets at 30 June 2022 was impacted by the value and timing of the completion of performance obligations and invoicing, as well as terms of payment under the contract.

The transaction price allocated to the remaining performance obligations relates to research projects under collaboration project agreements. Revenue will be recognised in the year of satisfaction of performance obligations in future.

Notes to the financial statements continued.

10. Financial assets at fair value

	2022 \$'000	2021 \$'000
Non-current		
Shares	49	51
TCorp IM Funds – Long Term Growth	21,574	-
	21,623	51

The Department holds shares in the entities listed below at market value or fair value.

The value of shares represents holdings in:

	2022	2021
Rice Growers Co-operative Mills Ltd	49	51
	49	51

Refer note 27 for further information regarding fair value measurement, credit risk, and market risk arising from financial instruments.

Recognition and measurements

All 'regular way' purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Classification and measurement

The Department's financial assets at fair value are classified, at initial recognition, as subsequently measured at either fair value through other comprehensive income or fair value through the profit and loss.

Transaction costs of financial assets carried at fair value through the profit and loss are expensed in the net results. Transaction costs of financial assets carried at other comprehensive income are included as part of their fair value and are amortised to net results using the effective interest method.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value under AASB 9.

Financial assets are held for trading if acquired for the purpose of selling or repurchasing in the near term. Notwithstanding the criteria to be classified at amortised cost or at fair value through other comprehensive income, financial assets may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

A gain or loss on a financial asset that is subsequently measured at fair value through profit or loss is recognised in net results and presented net within other gains/ (losses).

Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. TCorpIM Funds are managed, and their performance is evaluated on a fair value basis and therefore the business model is neither to hold to collect contractual cash flows or sell the financial asset. Hence these investments are mandatorily required to be measured at fair value through profit or loss.

11. Inventories

	2022 \$'000	2021 \$'000
Current		
Finished goods	365	368
	365	368

Recognition and measurement

Inventories held for distribution are stated at cost, adjusted when applicable, for any loss of service potential. A loss of service potential is identified and measured based on the existence of a current replacement cost that is lower than the carrying amount. Inventories (other than those held for distribution) are stated at the lower of cost and net realisable value. Cost is either the purchase price/fair value of an item of inventory or is calculated by using "first in first out" method.

Notes to the financial statements continued.

The cost of inventories acquired at no cost or for nominal consideration is the current replacement cost as at the date of acquisition. Current replacement cost is the cost the Department would incur to acquire the asset. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

12. Biological assets

	2022 \$'000	2021 \$'000
Net market value of livestock and fodder at beginning of the year	16,063	12,247
Net increment / (decrement) in the net market value of livestock and fodder	4,619	3,816
Net market value at end of the year	20,682	16,063
Current/non-current		
Current	6,618	5,140
Non-current	14,064	10,923
	20,682	16,063

Recognition and measurement

Biological assets are stated at market value and any increment/(decrements) are recognised through the Statement of Comprehensive Income.



Top image: A farmer rounds up sheep in the yard. The iconic windmill on the way into town, in Balranald. The sun sets over cattle in a paddock.

13.

Property, plant and equipment

	Land \$'000	Buildings \$'000	Total land and buildings \$'000	Plant & equipment \$'000	Collection assets \$'000	Total other assets \$'000	Infrastructure systems \$'000	Total \$'000
At 1 July 2020 - fair value								
Gross carrying amount	106,768	540,206	646,974	87,087	10,586	97,673	91,567	836,214
Accumulated depreciation and impairment	-	(331,238)	(331,238)	(47,877)	-	(47,877)	(46,688)	(425,803)
Net carrying amount	106,768	208,968	315,736	39,210	10,586	49,796	44,879	410,411
Year ended 30 June 2021								
Net carrying amount at beginning of year	106,768	208,968	315,736	39,210	10,586	49,796	44,879	410,411
Purchase of assets	-	11,289	11,289	13,952	-	13,952	21,906	47,147
Disposals	-	(21)	(21)	(101)	-	(101)	-	(122)
Net revaluation increments less revaluation decrements	1,556	57	1,613	-	-	-	325	1,938
Acquisitions/transfers through administrative restructures	-	-	-	-	-	-	-	-
Depreciation expense - assets owned	-	(11,088)	(11,088)	(5,991)	-	(5,991)	(2,110)	(19,189)
Transfers between asset classes	-	(153)	(153)	(7,710)	-	(7,710)	(1,440)	(9,303)
Net carrying amount at end of the year	108,324	209,052	317,376	39,360	10,586	49,946	63,560	430,882
At 1 July 2021 - fair value								
Gross carrying amount	108,324	533,569	641,893	92,162	10,586	102,748	112,841	857,482
Accumulated depreciation and impairment	-	(324,517)	(324,517)	(52,802)	-	(52,802)	(49,281)	(426,600)
Net carrying amount	108,324	209,052	317,376	39,360	10,586	49,946	63,560	430,882

Notes to the financial statements continued.

Recognition and measurement

Acquisition of property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards.

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date.

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent, i.e. the deferred payment amount is effectively discounted over the period of the credit.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition.

Capitalisation thresholds

Property, plant and equipment and intangible assets costing \$5,000 and above individually (or forming part of a network costing more than \$5,000) are capitalised.

Major inspection costs

When a major inspection is performed, its cost is recognised in the carrying amount of an asset as a replacement, if the recognition criteria are satisfied.

Restoration costs

The present value of the expected cost for the restoration or cost of dismantling of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Depreciation of property, plant and equipment

Except for certain non-depreciable assets, depreciation is provided for on a straight-line basis so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department.

All material separately identifiable components of assets are depreciated separately over their useful lives.

Land is not a depreciable asset. Certain heritage assets including original artworks and collections may not have a limited useful life because appropriate curatorial and preservation policies are adopted. Such assets are not subject to depreciation. The decision not to recognise depreciation for these assets is reviewed annually.

The following useful lives have been determined for each class of depreciable assets:

Buildings	10-207 years
Infrastructure	5-143 years
<i>Plant and equipment:</i>	
Marine vessels	3-15 years
Vehicles and trailers	5-40 years
Furniture and fittings	7-20 years
Leasehold improvements	Period of lease
Other plant and equipment	2-60 years

An annual assessment of the useful life of each asset was carried out and the depreciation rates are considered reasonable.

Right-of-Use Assets acquired by lessees

From 1 July 2019, AASB 16 Leases (AASB 16) requires a lessee to recognise a right-of-use asset for most leases. The Department has elected to present right-of-use assets separately in the Statement of Financial Position.

Further information is contained at note 14.

Revaluation of property, plant and equipment

Physical non-current assets are valued in accordance with the "Valuation of Physical Non-Current Assets at Fair Value" Policy and Guidelines Paper (TPP 21-09). This policy adopts fair value in accordance with AASB 13 Fair Value Measurement (AASB 13) and AASB 116 Property, Plant and Equipment.

Property, plant and equipment is measured at the highest and best use by market participants that is physically possible, legally permissible and financially feasible. The highest and best use must be available at a period that is not remote and must take into account the characteristics of the asset being measured, including any socio-political restrictions imposed by government. In most cases, after taking into account these considerations, the highest and best use is the existing use. In limited circumstances, the highest and best use may be a feasible alternative use, where there are no restrictions on use or where there is a feasible higher restricted alternative use.

Notes to the financial statements continued.

Fair value of property, plant and equipment is based on a market participants' perspective, using valuation techniques (market approach, cost approach, income approach) that maximise relevant observable inputs and minimise unobservable inputs. Also refer to note 16 for further information regarding fair value.

Revaluations are made with sufficient regularity to ensure the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. The entity will conduct a comprehensive revaluation at least every three years for its land and buildings (except infrastructure and land under infrastructure) where the market or income approach is the most appropriate valuation technique and at least every five years for other classes of property, plant and equipment.

The last comprehensive revaluations of the Department's buildings were completed on 30 June 2022 by Australis, the last comprehensive revaluations of the Department's lands were completed on 31 March 2020 by Colliers and the last comprehensive revaluations of the Department's infrastructure were completed on 31 March 2019 by Azurium.

Interim revaluations are conducted between comprehensive revaluations where cumulative changes to indicators suggest fair value may differ materially from carrying value. An interim revaluation was completed on 31 March 2022 by Australis for Land, Building and Infrastructure.

The Non-specialised assets with short useful lives are measured at depreciated historical cost, which for these assets approximates fair value. The Department has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

Revaluation increments are recognised in other comprehensive income and credited to revaluation surplus in equity. However, to the extent that an increment reverses a revaluation decrement in respect of the same class of asset previously recognised as a loss in the net result, the increment is recognised immediately as a gain in the net result.

Revaluation decrements are recognised immediately as a loss in the net result, except to the extent that it offsets an existing revaluation surplus on the same class of assets, in which case, the decrement is debited directly to the revaluation surplus.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

When revaluing non-current assets using the cost approach, the gross amount and the related accumulated depreciation are separately restated. Where the income

approach or market approach is used, accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Where an asset that has previously been revalued is disposed of, any balance remaining in the revaluation surplus in respect of that asset is transferred to accumulated funds.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end.

Impairment of property, plant and equipment

As a not-for-profit entity with no cash generating units, impairment under AASB 136 *Impairment of Assets* is unlikely to arise. Since property, plant and equipment are carried at fair value or an amount that approximates fair value, impairment can only arise in rare circumstances such as where the costs of disposal are material.

The Department assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Department estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Specialised assets held for continuing use of their service capacity are rarely sold and their cost of disposal is typically negligible. Their recoverable amount is expected to be materially the same as fair value, where they are regularly revalued under AASB 13.

As a not-for-profit entity, an impairment loss is recognised in the net result to the extent the impairment loss exceeds the amount in the revaluation surplus for the class of asset.

After an impairment loss has been recognised, it is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in net result and is treated as a revaluation increase. However, to the extent that an impairment loss on the same class of asset was previously recognised in net result, a reversal of that impairment loss is also recognised in net result.

Notes to the financial statements continued.

14. Leases

(a) Department as Lessee

The Department leases various properties, equipment and motor vehicles. Lease contracts are typically made for fixed periods of 2 to 15 years, but these may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes. The Department does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of property and equipment leases. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Department and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows of have been included in the lease liability where it is reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee. During the current financial year, there were revision of lease terms due to the exercise of extension and termination options.

The Department has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less. Low value assets are assets with a fair value of \$10,000 or less when new and comprise mainly property.

During financial year ended 30 June 2022, the Department has accepted the changes in the office accommodation arrangements with Property NSW (PNSW). The main change is the introduction of the "substitution right" clause for PNSW to relocate the entity during the term of the agreement. The clause provides PNSW with a substantive substitution right. Therefore, these agreements are no longer accounted for as a lease within the scope of AASB 16.

The corresponding right of use assets and lease liabilities have been derecognised on 30 June 2022, the effective date of the new clause. The net impact of the derecognition is recognised in "Other Gains/(Losses)" (refer to Note 5). From 1 July 2022, the accommodation charges will be recognised as expenses when incurred over the agreement duration.

The entity continues to carry the responsibility to make good, and to control the fit-out during the remaining occupancy period as the entity receives the economic benefits via using the fit-out or expected compensation from PNSW upon relocation. Therefore, the entity's accounting treatment for make-good provision and fit-out costs in relation to the relevant accommodation remains unchanged.

Right-of-use assets under leases

	Land and Buildings \$'000	Plant and Equipment \$'000	Total \$'000
30 June 2022			
Balance at beginning of the year	86,974	4,632	91,606
Additions	1,353	358	1,711
Remeasurement	455	6	461
Derecognition	(79,097)	(29)	(79,126)
Depreciation expense	(9,685)	(1,476)	(11,161)
Net revaluation increments less revaluation decrements	-	-	-
Other	-	105	105
Balance at end of the year	-	3,596	3,596

Notes to the financial statements continued.

	Land and Buildings \$'000	Plant and Equipment \$'000	Total \$'000
30 June 2021			
Balance at beginning of the year	73,533	4,531	78,064
Additions	86,663	1,519	88,182
Remeasurement	(63,188)	55	(63,133)
Derecognition	(1,461)	(122)	(1,583)
Depreciation expense	(9,344)	(1,496)	(10,840)
Gain / (impairment) on right-of-use assets	746	-	746
Net revaluation increments less revaluation decrements	-	21	21
Other	25	124	149
Balance at end of the year	86,974	4,632	91,606

Lease liabilities

The following table presents liabilities under leases.

	2022 \$'000	2021 \$'000
Balance at beginning of the year	98,754	84,359
Additions	1,710	88,185
Interest expenses	2,146	1,794
Remeasurement due to change in variable rent and/or lease term	462	(63,133)
Payments	(12,034)	(10,995)
Derecognition	(87,773)	(1,620)
Other	81	164
Balance at end of the year	3,346	98,754

The following amounts were recognised in the statement of comprehensive income in respect of leases where the entity is the lessee:

	2022 \$'000	2021 \$'000
Depreciation expense of right-of-use assets	11,161	10,840
Interest expense on lease liabilities	2,146	1,794
Expense relating to short-term leases and low-value assets	8,461	9,937
Gains or losses arising from derecognising the right-of-use assets and lease liabilities with Property NSW	8,646	-
Total amount recognised in the statement of comprehensive income	30,414	22,571

The Department had total cash outflows for leases of \$20.5 million during the year ended 30 June 2022 (30 June 2021: \$20.9 million).

Notes to the financial statements continued.

Future minimum lease payments under non-cancellable leases are as follows:

	2022 \$'000	2021 \$'000
Within one year	1,554	12,381
Later than one year and not later than five years	2,123	38,831
Later than five years	224	74,718
Total (including GST)	3,901	125,930
GST payable to/ (GST recoverable from) the Australian Taxation Office	(355)	(11,448)
Total (excluding GST)	3,546	114,482

Recognition and measurement

The Department assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Department recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

i. Right-of-use assets

The Department recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability (refer ii below), adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Department at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Impairment of right-of-use assets:

The right-of-use assets are also subject to impairment. The Department assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the entity estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. After an impairment loss has been recognised, it is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the net result.

ii. Lease Liabilities

At the commencement date of the lease, the Department recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate;
- amounts expected to be paid under residual value guarantees;
- exercise price of a purchase options reasonably certain to be exercised by the Department; and
- payments of penalties for terminating the lease, if the lease term reflects the Department exercising the option to terminate.

Notes to the financial statements continued.

Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Department's leases, the lessee's incremental borrowing rate is used, being the rate that the entity would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Department's lease liabilities are included in borrowings. Refer note 19.

iii. Short-term leases and leases of low-value assets

The Department applies the short-term lease recognition exemption to its short-term leases of plant and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

iv. Leases that have significantly below-market terms and conditions principally to enable the entity to further its objectives

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the Department to further its objectives, are measured at cost.

These right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, subject to impairment. They are not subject to revaluation.



Mine workers at Bengalla Mine, outside Muswellbrook.

Notes to the financial statements continued.

15. Intangible assets

	Software \$'000	Total \$'000
At 1 July 2020		
Cost (gross carrying amount)	21,250	21,250
Accumulated amortisation and impairment	(12,372)	(12,372)
Net carrying amount	8,878	8,878
Year ended 30 June 2021		
Net carrying amount at beginning of the year	8,878	8,878
Additions	4,027	4,027
Acquisitions/transfers through administrative restructures	-	-
Transfer between classes of assets	9,303	9,303
Disposals	-	-
Writeback/(impairment)	-	-
Amortisation expense	(2,383)	(2,383)
Net carrying amount at end of the year	19,825	19,825
At 1 July 2021		
Cost (gross carrying amount)	34,543	34,543
Accumulated amortisation and impairment	(14,718)	(14,718)
Net carrying amount	19,825	19,825
Year ended 30 June 2022		
Net carrying amount at beginning of the year	19,825	19,825
Additions	3,346	3,346
Amortisation expense	(2,235)	(2,235)
Net carrying amount at end of the year	20,936	20,936
At 30 June 2022		
Cost (gross carrying amount)	37,778	37,778
Accumulated amortisation and impairment	(16,842)	(16,842)
Net carrying amount	20,936	20,936

Notes to the financial statements continued.

Recognition and measurement

The Department recognises intangible assets only if it is probable that future economic benefits will flow to the Department and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition. Following initial recognition, intangible assets are subsequently measured at fair value only if there is an active market. If there is no active market for the Department's intangible assets, the assets are carried at cost less any accumulated amortisation and impairment losses.

All research costs are expensed. Development costs are only capitalised when certain criteria, such as probable future economic benefits, are met.

The useful lives of intangible assets are assessed to be finite.

The Department's intangible assets are amortised using the straight-line method over a period of 4-20 years. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount, the carrying amount is reduced to recoverable amount and the reduction is recognised as an impairment loss.

Software

Software is measured at cost less amortisation, as a substitute for fair value in accordance with AASB 138 *Intangible Assets* (AASB 138). These assets are amortised using the straight-line method over their estimated useful lives.

16. Fair value measurement of non-financial assets

Fair value measurement and hierarchy

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

When measuring at fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the entity categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 – quoted (unadjusted) prices in active markets for identical assets / liabilities that the Department can access at the measurement date.
- Level 2 – inputs other than quoted prices included within level 1 that are observable, either directly or indirectly.
- Level 3 – inputs that are not based on observable market data (unobservable inputs).

The Department recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.



Mine workers monitor operations, at Northparkes Mines.

Notes to the financial statements continued.

(a) Fair value hierarchy

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total fair value \$'000
30 June 2022				
Property, plant and equipment				
Land	-	-	124,665	124,665
Buildings	-	-	323,748	323,748
Infrastructure systems	-	-	86,155	86,155
Collection assets	-	-	10,586	10,586
Total fair value measurement of non-financial assets	-	-	545,154	545,154
30 June 2021				
Property, plant and equipment				
Land	-	-	108,324	108,324
Buildings	-	-	209,052	209,052
Infrastructure systems	-	-	63,560	63,560
Collection assets	-	-	10,586	10,586
Total fair value measurement of non-financial assets	-	-	391,522	391,522

(b) Reconciliation of recurring Level 3 fair value measurements

	Land (other) \$'000	Buildings \$'000	Infrastructure systems \$'000	Collection assets \$'000	Total \$'000
Fair value as at 1 July 2021	108,324	209,052	63,560	10,586	391,522
Additions	-	8,458	22,173	-	30,631
Disposals	-	(472)	(2,962)	-	(3,434)
Transfers	-	(578)	3,086	-	2,508
Revaluation - Reserves	16,341	119,431	2,487	-	138,259
Depreciation expense	-	(12,143)	(2,189)	-	(14,332)
Fair value as at 30 June 2022	124,665	323,748	86,155	10,586	545,154
Fair value as at 1 July 2020	106,768	208,968	44,879	10,586	371,201
Additions	-	11,289	21,906	-	33,195
Disposals	-	(21)	-	-	(21)
Transfers	-	(153)	(1,440)	-	(1,593)
Revaluation - Reserves	1,556	57	325	-	1,938
Depreciation expense	-	(11,088)	(2,110)	-	(13,198)
Fair value as at 30 June 2021	108,324	209,052	63,560	10,586	391,522

Notes to the financial statements continued.

(c) Valuation techniques, inputs and processes

Non-financial assets	Category (level 2 or 3)	Valuation technique	Inputs used
Land	Level 3	Market approach	<p>Comprehensive revaluation of lands was completed at 31 March 2020. An Interim revaluation of land was completed at 31 March 2022.</p> <p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> • Sales price of comparable land. • Land attributes including size, location, condition and zoning. <p>The fair value assessment at 31 March 2020 also considered the impact of bushfires and COVID-19. The independent revaluation in 2020 assessed that there was no evidence of material movement in land values as a result of these events. While there may be isolated pockets of land that is seeing some reduction, overall this was not being extrapolated to lands similar to the Department's land portfolio.</p> <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2022 accordingly no changes were made.</p>
Plant and Equipment	Level 3	Depreciated Replacement Cost	Recent market replacement costs
Buildings	Level 3	Depreciated Replacement Cost	<p>Comprehensive revaluation of buildings was completed at 30 June 2022.</p> <p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> • Industry accepted publications such as the Australian Construction Hand Book 2021, adjusted by regional indices. • Actual comparable construction costs. • Total and remaining useful life. • Gross floor area. • For heritage buildings, the replacement cost is determined by considering modern day equivalent materials and assets with the same size, design and function as the existing buildings, after taking into consideration and obsolescence. <p>The fair value assessment of buildings also considered the impact of COVID-19. It is likely that supply chains will be disrupted in the short run if there is a high dependence on materials from overseas and/or higher priority to supply other industries, such as medical.</p>

Notes to the financial statements continued.

Non-financial assets	Category (level 2 or 3)	Valuation technique	Inputs used
<i>Continued.</i>			<p>However, the Department does not have a high degree of dependence on materials sourced from overseas, which are likely to be disrupted by COVID-19.</p> <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2022 accordingly no changes were made.</p>
Infrastructure systems – roads, access assets, utilities and other infrastructure assets	Level 3	Depreciated Replacement Cost	<p>Valuation technique uses following inputs:</p> <ul style="list-style-type: none"> Industry accepted publications such as the Australian Construction Hand Book 2021, adjusted by regional indices. Actual comparable construction costs. Total and remaining useful life. For the interim revaluation performed at 31 March 2022, cost indices were developed by asset type (civil structures, mechanical, electrical and reticulation) then a weighted composite index was applied to gross replacement cost and fair value of the asset group. <p>Management assessed that the above evaluation by an external valuer to be reasonable as at 30 June 2022 accordingly no changes were made.</p>



An inspector at Allsands sand quarry, in Kurnell.

17. Restricted assets

(a) Restricted cash assets (included in cash and cash equivalents)

	2022 \$'000	2021 \$'000
Resources Restricted Funds	33,519	33,180
Pest Insect Destruction Fund	18,897	21,481
Marine Park Trust Funds	862	758
	53,278	55,419

The above amounts are recognised as restricted assets as there are specific legislative/contractual conditions associated with the use of these funds or they are for a specific purpose only.

Notes to the financial statements continued.

18. Current / non-current liabilities - payables

	2022 \$'000	2021 \$'000
Current		
Accrued salaries wages and on-costs	7,163	5,228
Accruals	98,999	77,207
Creditors	74,427	92,790
Bonds and deposits	75	945
Payroll tax	1,601	1,234
Other	2,363	5,031
	184,628	182,435
Non-current		
Other	609	476
Other taxes payable	32	29
	641	505

Details regarding liquidity risk, including a maturity analysis of the above payables are disclosed in note 27.

Recognition and measurement

Payables represent liabilities for goods and services provided to the Department and other amounts. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

Payables are financial liabilities at amortised cost, initially measured at fair value, net of transaction costs. These are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in net result when the liabilities are derecognised as well as through the amortisation process.

19. Current / non-current liabilities - borrowings

	2022 \$'000	2021 \$'000
Current		
Lease Liability (refer note 14)	1,006	8,726
	1,006	8,726

	2022 \$'000	2021 \$'000
Non-current		
Lease Liability (refer note 14)	2,340	90,028
	2,340	90,028

Details regarding liquidity risk, including a maturity analysis of the above payables are disclosed in note 27.

Changes in liabilities arising from financial activities

	Leases \$'000	Total \$'000
Balance at 1 July 2021	98,754	98,754
Cash flows	(12,034)	(12,034)
New leases	1,710	1,710
Remeasurement due to change in variable rent and/or lease term	462	462
Interest expense	2,146	2,146
Derecognition	(87,773)	(87,773)
Other	81	81
Balance at 30 June 2022	3,346	3,346
Balance at 1 July 2020	84,359	84,359
Cash flows	(10,995)	(10,995)
New leases	88,185	88,185
Remeasurement due to change in variable rent and/or lease term	(63,133)	(63,133)
Interest expense	1,794	1,794
Other	(1,456)	(1,456)
Balance at 30 June 2021	98,754	98,754

Recognition and measurement

Lease liability

Lease liability are determined in accordance with AASB 16. Refer note 14.

Notes to the financial statements continued.

20. Current / non-current liabilities - provisions

(a) Employee benefits, related on-costs and other provisions

	2022 \$'000	2021 \$'000
CURRENT		
Employee benefits and related on-costs		
Recreation leave	42,865	40,348
Long service leave	13,505	14,240
Payroll tax	5,264	5,940
Total employee benefits and related on-costs	61,634	60,528
Other provisions		
Restoration costs	1,435	1,460
Decontamination	9,225	9,225
Legal costs	3,690	3,690
Warranties and unrecoverable costs on works undertaken on behalf of other agencies	717	4,990
Other	3,037	3,404
Total other provisions	18,104	22,769
TOTAL CURRENT PROVISIONS	79,738	83,297
NON-CURRENT		
Employee benefits and related on-costs		
Long service leave	1,472	1,713
Recreation leave	-	-
Total employee benefits and related on-costs	1,472	1,713
Other provisions		
Restoration costs	1,910	1,719
Total other provisions	1,910	1,719
TOTAL NON-CURRENT PROVISIONS	3,382	3,432



From top: Department of Regional NSW staff provide a range of services to communities across the state. A mine worker, at Northparkes copper and gold mine, near Goonumbla.

Notes to the financial statements continued.

Recreation leave

The liability at 30 June 2022 was \$42.9m (2021: \$40.3m). This is based on leave entitlements at 30 June 2022.

The value of recreational leave expected to be taken within 12 months is \$31.0m (2021: \$28.8m) and \$11.9m (2021: \$11.5m) after 12 months.

Long service leave

The liability at 30 June 2022 was \$15.0m (2021: \$15.9m). This is based on leave entitlements at 30 June 2022.

The value of long service leave expected to be taken within 12 months is \$2.3m (2021: \$2.4m) and \$12.7m (2021: \$13.5m) after 12 months.

Aggregate employee benefits and related on-costs

	2022 \$'000	2021 \$'000
Provisions - current	61,634	60,528
Provisions - non-current	1,472	1,713
Accrued salaries, wages and on-costs (Note 18)	7,163	5,228
	70,269	67,469
Movements in provisions (other than employee benefits)		
Restoration costs		
Carrying amount at beginning of the year	3,179	2,169
Provisions increased / (decreased)	166	1,010
Carrying amount at 30 June	3,345	3,179
Other provisions		
Carrying amount at beginning of the period	21,309	25,889
Provisions increased / (decreased)	(4,640)	2,466
Amounts used	-	(7,055)
Carrying amount at 30 June	16,669	21,309

Recognition and measurement

Employee benefits and related on-costs

(a) Salaries and wages, annual leave and sick leave

Salaries and wages (including non-monetary benefits) and paid sick leave that are expected to be settled wholly within 12 months after the end of period in which the employees render the service are recognised and measured at the undiscounted amounts of the benefits.

Annual leave is not expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. As such, it is required to be measured at present value in accordance with AASB 119 Employee Benefits (although short-cut methods are permitted). Actuarial advice obtained by Treasury has confirmed that the use of an approach using nominal annual leave plus annual leave on the nominal liability (calculated using 7.9% of the nominal value of annual leave) can be used to approximate the present value of the annual leave liability. The Department has assessed the actuarial advice based on the Department's circumstances and has determined that the effect of discounting is immaterial to annual leave. All annual leave is classified as a current liability even where the entity does not expect to settle the liability within 12 months as the Department does not have an unconditional right to defer settlement.

Notes to the financial statements continued.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

(b) Long service leave and superannuation

The Department's liabilities for long service leave and defined benefit superannuation are assumed by the Crown. The Department accounts for the liability as having been extinguished; resulting in the amount assumed being shown as part of the non-monetary revenue item described as "acceptance by the Crown of employee benefits and other liabilities".

Long service leave is measured at the present value of expected future payments to be made in respect of services provided up to the reporting date. Consideration is given to certain factors based on actuarial review, including expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using Commonwealth government bond rate at the reporting date.

The superannuation expense for the year has been determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (i.e. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme), the expense is calculated as a multiple of the employees' superannuation contributions.

(c) Consequential on-costs

Consequential costs to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised. This includes outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax.

(d) Other provisions

Provisions are recognised when the Department has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the obligation.

If the effect of the time value of money is material, provisions are discounted at an appropriate percentage, which is a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time (i.e. unwinding of discount rate) is recognised as a finance cost.

21. Current / non-current liabilities - Other

	2022 \$'000	2021 \$'000
Current		
Future works on behalf of other agencies	262,683	112,237
	262,683	112,237

Recognition and measurement

The Department recognises funds received or receivable at 30 June 2022 for works yet to be performed on behalf of other agencies as a current liability. These funds are likely to be used by the Department in the following financial year towards provision of goods and services, on behalf of other agencies. Refer note 3(b).

22. Equity

Revaluation surplus

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with the Department's policy on the revaluation of property, plant and equipment as discussed in note 13.

Accumulated funds

The category 'accumulated funds' includes retained funds.

Reserves

Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or Australian Accounting Standards (e.g. revaluation surplus).

Notes to the financial statements continued.

23. Commitments for expenditure

(a) Capital Commitments

	2022 \$'000	2021 \$'000
<i>Aggregate capital expenditure for the acquisition of non-current assets contracted for at balance date and not provided for:</i>		
Not later than one year	848	1,005
Later than one year and not later than five years	-	1,808
Later than five years	-	-
Total (including GST)	848	2,813

24. Contingent liabilities and contingent assets

(a) Contingent liabilities

There are a number of claims against the Department. As at 30 June 2022 these included:

- Potential liability for legal costs in connection with the Land and Environment Court proceedings in which the Department was unsuccessful. There is potential for claims for damages from the Department for injuries and/or damage to their personal property.
- Many regulatory prosecutions (including, but not limited to, prosecutions under the Fisheries Management Act 1994 and the Game and Feral Animal Control Act 2002) on foot at the end of the period where the outcome is uncertain.

It is possible a costs order could be made against the Department in any of these matters. It is not practicable to accurately estimate the amount of the potential costs orders and/or potential legal costs in those matters.

(b) Contingent assets

The Department is not aware of any contingent assets.

25. Budget

The budgeted amounts are drawn from the original budgeted financial statements presented to Parliament in respect of the reporting period. Subsequent amendments to the original budget (e.g. adjustment for transfer of functions between entities as a result of Administrative Arrangements Orders) are not reflected in the budgeted amounts.

The budget process is finalised prior to the beginning of each financial year. Events can arise after the budget is finalised that necessitate variations to the planned activities of the consolidated entity for that year. This in turn may cause variations to the financial activities. Major variations between the original budget and actual amounts are outlined below.

Key significant events that impacted consolidated entity's performance in the 2021-22 financial year include natural disasters, COVID-19 and receipt of relief packages and economic stimulus packages from Treasury.

Net Result

Net Profit of \$19.5 million for the year ended 30 June 2022 resulted in a variance of \$128.8 million in comparison with the budgeted net profit of \$148.3 million. Key variations are listed in the table below:

Expenditure

Delays associated with the delivery of various grants related programs including Stronger Country Community Fund, Regional Communities Development Fund, and the Bushfire Industry Recovery Package due to COVID-19 and the November 2021 and March 2022 NSW Storms and Floods. COVID-19 has impact on the availability of both materials and labour to complete projects. Expenditure on delayed grants has been reallocated to future years as part of the FY2022-23 NSW State Budget processes.	\$(603.2m)
Return of Mouse Plague underspends, which was no longer required.	\$(72.3m)

Notes to the financial statements continued.

<p>Delays associated with:</p> <ul style="list-style-type: none"> • \$(8.7m) - the delivery of the Regional Digital Connectivity Program, including the Gig State Pilot Program and the Mobile Coverage Program. The reduction reflects a timing adjustment driven by changing market conditions as well as COVID-19 extending the time required for market engagements <p>\$(35.0m) –related to the pre-delivery works associated with the Special Activation Precincts and activities associated with the Regional Jobs Precincts</p>	\$(43.7m)	<p>Reduction in Grants and other contributions received</p> <ul style="list-style-type: none"> • \$(62.5m) - Delays in the delivery of the Regional Digital Connectivity Program, in-cluding the Gig State Pilot Program and the Mobile Coverage Program. The reduction reflects a timing adjustment driven by changing market conditions as well as COVID-19 extending the time required for market engagements • \$(71.8m) - Delays in the pre-delivery works associated with the Special Activation Precincts and activities associated with the Regional Jobs Precincts • \$(34.4m) - Delays associated with Capital works projects due to COVID-19 and NSW Storms and Floods <p>Offset by \$10.4m NSW Health Contribution to Stronger Country Communities</p>	\$(132.3m)
<p>Delays associated with Legacy Mines Rehabilitation program due to COVID-19 and November 2021 and March 2022 Storms and Floods</p>	\$(23.4m)		
<p>Savings on Depreciation and Amortisation to due COVID-19 and November 2021 and March 2022 Storms and Floods impacting on Capital Program</p>	\$(8.4m)		
<p>Offset by additional expenditure associated with response and recovery activities associated with November 2021 and March 2022 Storms and Floods</p>	\$62.5m	<p>Reduction in Retained taxes, fees and fines due to the impacts of COVID-19</p> <p>Offset by increased revenue from Sale of Goods and Services from contracts with Customers</p>	<p>\$(20.4m)</p> <p>\$46.8m</p>
<p>Additional expenditure associated with COVID-19 Regional Recovery Stimulus activities</p>	\$45.6m		
<p>Reduction in appropriation associated with delays in the Stronger Country Community Fund, Regional Communities Development Fund, Drought Stimulus Package and the Bushfire Industry Recovery Packages</p>	\$(678.2m)		

Assets and Liabilities

Net assets of \$584.8 million were lower than the budget of \$941.6 million by \$356.8 million primarily due to the derecognition of the right of use assets amounting to \$119.6 million due to change in occupancy contracts with Property NSW.

Actual cash of \$183.5 million was lower than the budget of \$330.1 million by \$146.6 million. This was mainly due to lower net result achieved for the factors explained above.

Notes to the financial statements continued.

26. Reconciliation of cash flows from operating activities to net result

Reconciliation of cash flows from operating activities to net result as reported in the statement of comprehensive income as follows:

	2022 \$'000	2021 \$'000
Net cash flows from operating activities	70,656	111,182
Depreciation and amortisation	(33,402)	(32,412)
Finance costs	(2,146)	(1,793)
Revaluation gain / (loss) on T Corp IM Funds	(926)	-
Gain/(loss) on disposal of property, plant and equipment	(3,620)	207
Revaluation of property, plant and equipment	12,524	11
Increase / (decrease) in receivables	142,591	(8,919)
Increase / (decrease) in inventories	(3)	35
Increase / (decrease) in contract assets	(7,843)	2,410
Decrease / (increase) in creditors	(2,329)	(39,727)
Decrease / (increase) in contract liabilities	(9,117)	(15,525)
Decrease / (increase) in provisions	3,609	(3,896)
Decrease / (increase) in other liabilities	(150,446)	(73,865)
Net result	19,548	(62,292)



Visible ore body, Peak Hill Gold Mine.

Notes to the financial statements continued.

27. Financial instruments

The Department principal financial instruments are outlined below. These financial instruments arise directly from the Department's operations or are required to finance the Department's operations. The Department does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The Department's main risks arising from financial instruments are outlined below, together with the

Department's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Secretary has overall responsibility for the establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk management policies are established to identify and analyse the risks faced by the Department, to set risk limits and controls and to monitor risks. Compliance is reviewed by the Department on a continuous basis.

(a) Financial instrument categories

	Notes	Category	2022 \$'000	2021 \$'000
Class: Financial Assets				
Cash and cash equivalents	7	Amortised cost	183,520	194,675
Receivables ¹	8	Amortised cost	297,508	142,956
Contract assets ³	9	Amortised cost	-	7,843
Financial assets at fair value	10	Fair value through profit and loss	21,623	51
			502,651	345,525
Class: Financial Liabilities				
Payables ²	18	Financial liabilities measured at amortised cost	183,636	181,687
Borrowings	19	Financial liabilities measured at amortised cost	3,346	98,754
			186,982	280,441

1 Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7).

2 Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7).

3 While contract assets are also not formalised, they are explicitly included in the scope of AASB 7 for the purpose of the credit risk disclosure.

The Department determines the classification of its financial assets and liabilities after initial recognition and when allowed and appropriate, re-evaluates this at each financial year end.

Notes to the financial statements continued.

(b) De-recognition of financial assets and financial liabilities

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when the contractual rights to the cash flows from the financial assets expire; or if the Department transfers its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:

- the Department has transferred substantially all the risks and rewards of the asset; or
- the Department has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control.

When the Department has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. Where the Department has neither transferred nor retained substantially all the risks and rewards or transferred control, the asset continues to be recognised to the extent of the Department's continuing involvement in the asset. In that case, the Department also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Department has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Department could be required to repay.

A financial liability is derecognised when the obligation specified in the contract is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the net result.

(c) Offsetting financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

(d) Financial risks

(i) Credit Risk

Credit risk arises when there is the possibility of the counter party defaulting on their contractual obligations, resulting in a financial loss to the Department. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance credit losses or allowance for impairment).

Credit risk arises from the financial assets of the Department, including cash, receivables, authority deposits and advances receivable. No collateral is held by the Department. The Department has not granted any financial guarantees.

Credit risk associated with the Department's financial assets, other than receivables, is managed through the selection of counterparties and establishment of minimum credit rating standards.

Cash and cash equivalents

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11am unofficial cash rate, adjusted for a management fee to NSW Treasury.

Receivables – trade receivables

Accounting policy for impairment of trade receivables and other financial assets

Collectability of trade receivables are on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand where necessary.

The Department applies the AASB 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on historical observed loss rates. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. Refer note 8.

Trade receivables are written off when there is no reasonable expectation of recovery.

Notes to the financial statements continued.

The loss allowance for trade receivables and contract assets as at 30 June 2022, was determined as follows:

	Current \$'000	<30 days \$'000	30-60 days \$'000	61-90 days \$'000	> 91 days \$'000	Total \$'000
30 June 2022						
Expected credit loss rate	0.82%	3.66%	14.56%	1.79%	22.64%	
Estimated total gross carrying amount	85,275	13,265	3,256	12,331	6,655	120,782
Expected credit loss	695	486	474	221	1,507	3,383
30 June 2021						
Expected credit loss rate	1.49%	2.71%	11.31%	28.39%	11.09%	
Estimated total gross carrying amount	46,053	8,733	2,063	1,564	4,531	62,944
Expected credit loss	685	237	233	444	502	2,101

Note: The analysis excludes statutory receivables and prepayments, as these are not within the scope of AASB 7. Therefore, the 'total' will not reconcile to the receivables total in note 8.

The Department is not materially exposed to concentrations of credit risk to a single debtor or group of debtors as at 30 June 2022.

(ii) Liquidity Risk

Liquidity risk is the risk that the Department will be unable to meet its payment obligations when they fall due. The Department continuously manages risk through monitoring future cash flows and maturities planning to ensure adequate holding of high-quality liquid assets. The objective is to maintain a balance between continuity of funding and flexibility through the use of loans and other advances.

The Department has credit card facility of \$34.5 million at 30 June 2022 (30 June 2021: \$34.5 million)

During the current period there were no defaults or breaches of borrowings. No assets have been pledged as collateral. The Department's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether invoiced or not. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11-12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For other suppliers, if trade terms are not specified, payment is made no later than the end of the month following the month in which the invoice or a statement is received. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Secretary may automatically pay the supplier simple interest.

Notes to the financial statements continued.

The table below summarises the maturity profile of the Department's financial liabilities, based on contractual undiscounted payments together with the interest rate exposure.

Maturity Analysis and interest rate exposure of financial liabilities

	Interest rate exposure					Maturity dates		
	Weighted average effective interest rate	Nominal Amount \$'000	Fixed Interest Rate \$'000	Variable Interest Rate \$'000	Non-Interest Bearing \$'000	< 1 year \$'000	1-5 years \$'000	> 5 years \$'000
30 June 2022								
Payables		183,636	-	-	183,636	183,027	609	-
Borrowings:								
Lease liabilities	5.50%	3,901	3,901	-	-	1,554	2,123	224
		187,537	3,901	-	183,636	184,581	2,732	224
30 June 2021								
Payables		181,687	-	-	181,687	181,211	476	-
Borrowings:								
Lease liabilities	2.16%	125,929	125,929	-	-	12,381	38,831	74,718
		307,616	125,929	-	181,687	193,592	39,307	74,718

Note: The analysis excludes statutory payables and unearned revenue, as these are not within the scope of AASB 7.

(iii) Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Department's exposures to market risk are primarily through interest rate risk on the Department's borrowings. The Department has no exposure to foreign currency risk and does not enter into commodity contracts.

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate risk and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which the Department operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposure in existence at the financial position date. The analysis assumes that all other variables remain constant.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Exposure to interest rate risk arises primarily through the Department's interest bearing liabilities. The Department does not account for any fixed rate financial instruments at fair value through profit or loss or as at fair value through other comprehensive income. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of +/-1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. The Department's exposure to interest rate risk is set out below.

Notes to the financial statements continued.

Other price risk – TCorpIM Funds

Exposure to 'other price risk' primarily arises through the investment in the TcorpIM funds, which are held for strategic rather than trading purposes. The entity has no direct equity investments. The entity holds units in the following TCorpIM Funds trusts:

Facility	Investment Sectors	Investment Horizon	2022 \$'000	2021 \$'000
TCorpIM Long Term Growth Fund	Cash and fixed income, credit, equities, alternative assets, real assets	7 years and over	21,574	-

The unit price of each facility is equal to the total fair value of the net assets held by the facility divided by the number of units on issue for that facility. Unit prices are calculated and published daily.

TCorp as trustee for each of the above facilities is required to act in the best interest of the unit holders and to administer the trusts in accordance with the trust deeds. As trustee, TCorp has appointed external managers to manage the performance and risks of each facility in accordance with a mandate agreed by the parties. TCorp has also leveraged off internal expertise to manage certain fixed income assets for the TCorpIM Funds facilities. A significant portion of the administration of the facilities is outsourced to an external custodian.

Investment in the TCorpIM Funds facilities limits the entity's exposure to risk, as it allows diversification across a pool of funds with different investment horizons and a mix of investments.

TCorp provides sensitivity analysis information for each of the Investment facilities, which is used to demonstrate the impact on the funds' net assets as a result of a change in the unit price. This impact is based on a sensitivity rate of 10%, multiplied by the redemption value as at 30 June each year for each facility (balance from TCorpIM Funds statement). Actual movements in the price risk variables may differ to the sensitivity rate used due to a number of factors. The TCorpIM Funds are measured at fair value through profit or loss and therefore any change in unit price impacts directly on net results.

	Change in unit price	Impact on net result / equity	
		2022 \$'000	2021 \$'000
TCorpIM Long Term Growth Fund	+/-10%	+/-2,157	-

Notes to the financial statements continued.

30 June 2022	\$'000				
	Carrying Amount	Profit -1%	Equity	Profit +1%	Equity
Financial Assets					
Cash and cash equivalents	183,520	(1,835)	(1,835)	1,835	1,835
Receivables	297,508	(2,975)	(2,975)	2,975	2,975
Contract Assets	-	-	-	-	-
Financial assets at fair value	21,623	-	-	-	-
Financial Liabilities					
Payables	183,636	(1,836)	(1,836)	1,836	1,836
Borrowings	3,346	(33)	(33)	33	33
Other	-	-	-	-	-
30 June 2021					
Financial Assets					
Cash and cash equivalents	194,675	(1,947)	(1,947)	1,947	1,947
Receivables	142,956	(1,430)	(1,430)	1,430	1,430
Contract Assets	7,843	(78)	(78)	78	78
Financial assets at fair value	51	-	-	-	-
Financial Liabilities					
Payables	181,687	(1,817)	(1,817)	1,817	1,817
Borrowings	98,754	(988)	(988)	988	988
Other	-	-	-	-	-

Notes to the financial statements continued.

(iv) Fair value compared to carrying amount

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

Fair value recognised in statement of financial position

Management assessed that cash and short-term deposits, trade receivables, trade payables and other current liabilities approximate their fair values, largely due to the short-term maturities of these instruments.

When measuring fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the Department categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 – quoted (unadjusted) prices in active markets for identical assets / liabilities that the Department can access at the measurement date.
- Level 2 – inputs other than quoted prices included within level 1 that are observable, either directly or indirectly.
- Level 3 – inputs that are not based on observable market data (unobservable inputs).

The Department recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

There were no transfers between level 1, 2 and 3 during the period ended 30 June 2022. Refer note 16.

28. Trust funds

(a) Minerals trust funds – deposits under the Mining Act 1992

Cash deposits are received in respect of various forms of titles issued under the provisions of the State's mining legislation. Such cash deposits are held by the Department during the currency of titles and are normally refunded to registered holders upon cessation, providing certain title conditions have been observed.

These monies have been excluded from the financial statements as the Department cannot use them for the achievement of its objectives.

Bank guarantees from various mining enterprises for the amount of \$3.3 billion (2021: \$3.4 billion) are also held as at 30 June 2022.

	2022 \$'000	2021 \$'000
Refundable deposits balance at beginning of the year	108,894	84,852
Add: receipts	151,611	25,722
Less: refunds	(43,669)	(1,680)
Refundable deposits balance at the end of the year	216,836	108,894
Breakdown of the refundable deposits balance:		
Cash at the bank	218,440	109,681
Cash receivable from / (payable) to the Department	(1,604)	(787)
Total refundable deposits at the end of the year	216,836	108,894

Notes to the financial statements continued.

29. Administered activities

(a) Receipts and payments

The following income has been collected on behalf of the Crown during the current and prior periods.

	2022 \$'000	2021 \$'000
Receipts	64,437	151,328
Payments	(75,506)	(150,055)
Net Receipt / (Payment)	(11,069)	1,273

(b) Assets and liabilities

The following fees were received but not remitted and are payable to Crown at reporting date:

	2022 \$'000	2021 \$'000
Administered assets		
Bank	-	11,206
Receivable - NSW Treasury	-	-
	-	11,206
Administered liabilities		
Current		
Payable - NSW Treasury	-	(676)
Trade Creditors	-	(10,530)
Income In Advance	-	-
	-	(11,206)

The Department administers the following activities on behalf of the Crown:

- Covid-19 security activities on behalf of NSW Treasury; and
- mining activities for NSW government.

30. Related party disclosures

(a) Key management personnel compensation

The following are Department's key management personnel:

- Secretary of the Department;
- Deputy Secretary Commercial;
- Deputy Secretary Strategy, Corporate & Performance;
- Director General Primary Industries;
- Deputy Secretary Regional Development & Programs;
- CEO Mining, Exploration & Geoscience;
- Deputy Secretary Regional Precincts Group.

The combined compensation for the above-named personnel is as follows:

	2022 \$'000	2021 \$'000
Salaries	2,747	2,509
Other monetary allowances	51	40
Total remuneration	2,798	2,549

(b) Transactions with key management personnel

During the period, the Department did not enter into transactions with key management personnel, their close family members and controlled or jointly controlled entities thereof.

Notes to the financial statements continued.

(c) Transactions with Government related entities

During the year, the Department entered into the following individually significant arms' length transactions with other entities that are controlled by the NSW Government;

- Appropriation of \$1,034 million (2021: \$994 million) received from the Consolidated Fund (note 3(a))
- Cluster grant funding of \$155 million (2021: \$251 million) was paid to agencies within the Regional Cluster (note 2(d)) and \$151.9 million (2021: \$65.8 million) paid to other NSW government entities.

The Department also entered into transactions with other entities that are controlled/jointly controlled/significantly influenced by NSW Government. These transactions are conducted at arms-length and are not individually significant. This includes property leased from Property NSW, insurance arrangement with the NSW Self Insurance Corporation, corporate shared services and personnel services arrangements and certain employee benefits assumed by the Crown. Refer notes 2(a), 2(b), 2(d), 2(e), 3(a), 3(e), 3(f) and 3(h).

31. Events after the reporting period

Under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2022* staff of Local Land Services involved in the administration of the Soil Conservation Act 1938 transferred to Department of Regional NSW from 1 July 2022

Mr. Gary Barnes retired as Secretary of the Department on 15th August 2022 and thereafter Ms. Rebecca Fox was appointed as Acting Secretary of the Department.

There are no other known events that would impact on the state of the Department or have a material impact on the financial statements.

End of the audited financial statements



Cattle yards in operation, NSW DPI Elizabeth Macarthur Agricultural Institute, Menangle.



INDEPENDENT AUDITOR'S REPORT

Department of Regional NSW

To Members of the New South Wales Parliament

Opinion

I have audited the accompanying financial statements of Department of Regional NSW (the Department), which comprise the Statement by the Accountable Authority, the Statement of Comprehensive Income for the year ended 30 June 2022, the Statement of Financial Position as at 30 June 2022, the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, notes comprising a Statement of Significant Accounting Policies and other explanatory information of the Department and the consolidated entity. The consolidated entity comprises the Department and the entities it controlled at the year's end or from time to time during the financial year.

In my opinion, the financial statements:

- have been prepared in accordance with Australian Accounting Standards and the applicable financial reporting requirements of the *Government Sector Finance Act 2018* (GSF Act), the *Government Sector Finance Regulation 2018* (GSF Regulation) and the Treasurer's Directions
- presents fairly the financial position, financial performance and cash flows of the Department and the consolidated entity

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Department and the consolidated entity in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements for the year ended 30 June 2022. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon. I do not provide a separate opinion on these matters.

Key Audit Matter	How my audit addressed the matter
Fair value assessment of property, plant and equipment	
<p>At 30 June 2022, the Department reported \$588.7 million in property, plant and equipment measured at fair value.</p> <p>The closing balance of property, plant and equipment includes a net revaluation increment of \$138.3 million recorded during the year ended 30 June 2022.</p> <p>I considered this to be a key audit matter because:</p> <ul style="list-style-type: none">property, plant and equipment is financially significant to the Departmentthe extent of significant management judgements underpinning key assumptions used in the valuation processthe specialised and unique nature of the assetsthe judgement and complexities associated with the application of AASB 13 'Fair Value Measurement' requirements. <p>Further information on the fair value measurement is disclosed in Note 13 'Property, plant and equipment'.</p>	<p>Key audit procedures included the following:</p> <ul style="list-style-type: none">assessed the competence, capability and objectivity of management's independent valuation expertsassessed the accuracy and completeness of assets included in the revaluationassessed the appropriateness of the methodology used and key assumptions and judgements adoptedassessed material changes to the useful livesassessed the sufficiency and appropriateness of the valuation methodology against the requirements of applicable Australian Accounting Standards and NSW Treasurer's Directionsagreed valuation amounts to the reported financial statement balancesassessed the adequacy of the financial statement disclosures against the requirements of applicable Australian Accounting Standards and NSW Treasurer's Directions.

Secretary's Responsibilities for the Financial Statements

The Secretary is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the GSF Act, GSF Regulation and Treasurer's Directions. The Secretary's responsibility also includes such internal control as the Secretary determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Secretary is responsible for assessing the ability of the Department and the consolidated entity to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar5.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Department or the consolidated entity carried out their activities effectively, efficiently and economically
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Margaret Crawford
Auditor-General for New South Wales

20 October 2022
SYDNEY

Annual Report 2021-2022

Appendix



7



Cotton ready for picking at Newport Cotton Farm, Moree.
Photo credit: Destination NSW

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Appendix 1: Legal

1.1 Acts Administered

Deputy Premier

Nil

Minister for Regional New South Wales

Australian Oil Refining Agreements Act 1954 No 34

Coal Acquisition Act 1981 No 109

Coal Industry Act 2001 No 107

Coal Innovation Administration Act 2008 No 50

Coal Ownership (Restitution) Act 1990 No 19

Community Welfare Act 1987 No 52, Part 5 and any other provisions of that Act in so far as they relate to functions under Part 5, jointly with the Minister for Emergency Services and Resilience

Growth Centres (Development Corporations) Act 1974 No 49, in so far as it relates to the Regional Growth NSW Development Corporation and the Northern Rivers Reconstruction Corporation

Mine and Petroleum Site Safety (Cost Recovery) Act 2005 No 116

Mining Act 1992 No 29 (except section 293, the Attorney General)

Offshore Minerals Act 1999 No 42

Petroleum (Offshore) Act 1982 No 23

Petroleum (Onshore) Act 1991 No 84

Public Works and Procurement Act 1912 No 45, jointly with the Minister for Planning (except parts, the Minister for Finance)

Regional Development Act 2004 No 58

Snowy Hydro Corporatisation Act 1997 No 99

State Emergency and Rescue Management Act 1989 No 165, in so far as it relates to emergency recovery, jointly with the Minister for Emergency Services and Resilience

Soil Conservation Act 1938 No 10 (except parts, jointly with the Minister for Environment and Heritage)

Uranium Mining and Nuclear Facilities (Prohibitions) Act 1986 No 194

Very Fast Train (Route Investigation) Act 1989 No 44, jointly with the Minister for Planning

Work Health and Safety (Mines and Petroleum Sites) Act 2013 No 54

Minister for Agriculture

Agricultural and Veterinary Chemicals (New South Wales) Act 1994 No 53

Agricultural Industry Services Act 1998 No 45

Agricultural Livestock (Disease Control Funding) Act 1998 No 139

Agricultural Scientific Collections Trust Act 1983 No 148

Animal Research Act 1985 No 123

Biological Control Act 1985 No 199

Biosecurity Act 2015 No 24

Border Fence Maintenance Act 1921 No 17

C.B. Alexander Foundation Incorporation Act 1969 No 61

Exhibited Animals Protection Act 1986 No 123

Farm Debt Mediation Act 1994 No 91

Farm Water Supplies Act 1946 No 22

Farrer Memorial Research Scholarship Fund Act 1930 No 38

Fisheries Act 1935 No 58

Fisheries Management Act 1994 No 38

Food Act 2003 No 43

Forestry Act 2012 No 96 (except Parts 5A and 5B, jointly with the Minister for Environment and Heritage)

Game and Feral Animal Control Act 2002 No 64

Gene Technology (GM Crop Moratorium) Act 2003 No 12

Gene Technology (New South Wales) Act 2003 No 11

Hemp Industry Act 2008 No 58

Local Land Services Act 2013 No 51 (except Part 11 and Divisions 2 and 3 of Part 12, jointly with the Minister for Environment and Heritage)

Marine Estate Management Act 2014 No 72, jointly with the Minister for Environment and Heritage

Meat Industry Act 1978 No 54

Plantations and Reafforestation Act 1999 No 97

Poppy Industry Act 2016 No 37

Prevention of Cruelty to Animals Act 1979 No 200, jointly with the Minister for Local Government

Rice Marketing Act 1983 No 176

Right to Farm Act 2019 No 15

Rural Assistance Act 1989 No 97

Stock Medicines Act 1989 No 182

Sydney Market Authority (Dissolution) Act 1997 No 52

Veterinary Practice Act 2003 No 87

Visy Mill Facilitation Act 1997 No 139

Minister for Western New South Wales

Nil

Appendix 1: Legal

1.2 Legislation and Legal Changes

New legislation

Nil

Amending legislation in Minister for Regional New South Wales' portfolio (between 1 July 2021 and 30 June 2022)

COVID-19 and Other Legislation Amendment (Regulatory Reforms) Act 2022 No 5 (amendments to the *Mining Act 1992*)

Growth Centres (Development Corporations) Amendment (Northern Rivers Reconstruction Corporation) Order 2022 (SI 209) (amendments to the *Growth Centres (Development Corporations) Act 1974*)

Mining and Petroleum Legislation Amendment Act 2022 No 21

Real Property Amendment (Certificates of Title) Act 2021 No 10 (amendments to the *Australian Oil Refining Agreements Act 1954* and *Coal Acquisition Act 1981*)

Statute Law (Miscellaneous Provisions) Act 2022 No 26, Schedule 1, item 1.1 (amendments to the *Public Works and Procurement Act 1912*)

Work Health and Safety (Mines and Petroleum Sites) Amendment Act 2022 No 24

Amending legislation in the Minister for Agriculture's portfolio (between 1 July 2021 and 30 June 2022)

COVID-19 and Other Legislation Amendment (Regulatory Reforms) Act 2022 No 5 (amendments to the *Fisheries Management Act 1994*)

Energy Legislation Amendment Act 2021 No 34 (amendments to the *Forestry Act 2012*)

Real Property Amendment (Certificates of Title) Act 2021 No 10 (amendments to the *Forestry Act 2021*)

Statute Law (Miscellaneous Provisions) Act 2022 No 26 (amendments to the *Local Land Services Regulation 2014*)

New regulations in the Minister for Regional New South Wales' portfolio (between 1 July 2021 and 30 June 2022)

Nil.

New regulations in the Minister for Agriculture's portfolio (between 1 July 2021 and 30 June 2022)

Animal Research Regulation 2021 (replaced the *Animal Research Regulation 2010* which was repealed on 1 September 2021 by section 10(2) of the *Subordinate Legislation Act 1989*)

Exhibited Animals Protection Regulation 2021 (replaced the *Exhibited Animals Protection Regulation 2010* which was repealed on 1 September 2021 by section 10(2) of the *Subordinate Legislation Act 1989*)

Amending regulations in the Minister for Regional New South Wales' portfolio (between 1 July 2021 and 30 June 2022)

Mining Amendment (Competitive Selection Process) Regulation 2022 (amendments to the *Mining Regulation 2016*)

Mining Amendment (Standard Conditions of Mining Leases – Rehabilitation) Regulation 2021 (amendments to the *Mining Regulation 2016*)

Petroleum (Onshore) Amendment Regulation 2021 (amendments to the *Petroleum (Onshore) Regulation 2016*)

Snowy Hydro Corporatisation Amendment (Savings and Transitional Provisions) Regulation 2022 (amendments to the *Snowy Hydro Corporatisation Act 1997*)

Work Health and Safety (Mines and Petroleum Sites) Amendment (Carbon Dioxide Exposure Standards)

Regulation 2021 (amendments to the *Work Health and Safety (Mines and Petroleum Sites) Regulation 2014*)

Amending regulations in the Minister for Agriculture's portfolio (between 1 July 2021 and 30 June 2022)

Fisheries Management (General) Amendment (Bowfishing) Regulation 2021 (amendments to the *Fisheries Management (General) Regulation 2019*)

Fisheries Management Legislation Amendment Regulation 2021 (amendments to *Fisheries Management (General) Regulation 2019*, *Fisheries Management (Aquaculture) Regulation 2017*, *Fisheries Management (Abalone Share Management Plan) Regulation 2000*, *Fisheries Management (Estuary General Share Management Plan) Regulation 2006*, *Fisheries Management (Lobster Share Management Plan) Regulation 2000*, *Fisheries Management (Ocean Hauling Share Management Plan) Regulation 2006*, *Fisheries Management (Ocean Trap and Line Share Management Plan) Regulation 2006*, *Fisheries Management (Ocean Trawl Share Management Plan) Regulation 2006*, and *Fisheries Management (Supporting Plan) Regulation 2006*)

Fisheries Management Legislation Amendment Regulation 2022 (amendments to *Fisheries Management (Aquaculture) Regulation 2017* and *Fisheries Management (Supporting Plan) Regulation 2006*)

Forestry Amendment (Transitional Arrangements) Regulation 2021 (amendments to the *Forestry Act 2012*) 1.3 Significant judicial decisions – 1 July 2021 to 30 June 2022

Appendix 1: Legal

1.3 Significant judicial decisions – 1 July 2021 to 30 June 2022

Successful prosecution under the Work Health and Safety Act 2011 – mismanagement of an explosive blast

Orr v Burgess Earthmoving Pty Ltd

On 29 October 2021 the NSW District Court convicted Burgess Earthmoving Pty Ltd, the owner of Albury Quarry, for negligently mismanaging a 'near miss' explosive blast which ejected dangerous fly rock exposing persons at the quarry to the risk of death or serious injury in breach of section 32 of the *Work Health and Safety Act 2011*. The company was fined \$180,000, with a moiety of 50% of the fine to be paid to the Prosecutor. The Court also ordered the company pay the Prosecutor's professional costs in the amount of \$55,000.

Successful prosecution under the Fisheries Management Act 1994 – illegal fishing and threatening fisheries officers

Anthony Ernest Chen (Regional NSW) v Joseph Emit Winningham

On 14 February 2022 the Local Court convicted Joseph Emit Winningham of seven offences under the *Fisheries Management Act 1994* and *Fisheries Management (General) Regulation 2019* in relation to the unlawful use and possession of fishing gear, the possession of fish illegally taken, using live finfish as bait, fishing without having paid the recreational fishing fee and threatening two fisheries officers. The defendant was fined \$3,750, sentenced to a 12-month community correction order and ordered to pay the Prosecutor's professional costs in the amount of \$5,000.

Successful prosecution under the Food Act 2003 and Biosecurity Act 2015 – operation of an illegal abattoir

Gregory Vakaci (Regional NSW) v Foxys Contracting Pty Ltd

On 9 March 2022 the Local Court convicted Foxys Contracting Pty Ltd of three offences under the *Food Act 2003* and two offences under the *Biosecurity Act 2015* in relation to the operation of an illegal abattoir and a goat depot and failing to comply with the Food Standards Code. The company was fined \$18,000 and ordered to pay the Prosecutor's professional costs in the amount of \$29,218.75.

Successful defence of a challenge to an Individual Biosecurity Direction - identification of cattle that had consumed restricted animal material

Craig Sheather v Dr Mark Corrigan in his capacity as an authorised officer under the Biosecurity Act 2015

On 24 June 2022 the Land and Environment Court handed down judgment in proceedings challenging an Individual Biosecurity Direction (IBD) making orders that were agreed upon by the parties during conciliation. The Court ordered the amendment of the IBD to allow cattle that had consumed restricted animal material (RAM) to be transported to a licensed slaughter facility without the need for a permit in circumstances where: (i) the applicant agreed to comply with the IBD and provide identification numbers of affected cattle; and (ii) status of the affected cattle was permanently recorded on the National Livestock Identification System. The feeding of RAM to animals is banned in Australia. The ban exists as there are global concerns that bovine spongiform encephalopathy (also known as mad cow disease) can be spread by cattle that have consumed RAM.

1.4 Accountable Authority

Accountable Authorities employed by the Department of Regional NSW (1 July 2021 to 30 June 2022):

- Mr Gary Barnes AM, (B.Ed; DipEd; Cert.Chlhd; EFP(ANZSOG)), Secretary of the Department of Regional NSW.
- Mr Sean O'Connell, (B.Sc.(Arch) USYD; MComm (UNSW); GAICD), Chief Executive Officer, Rural Assistance Authority.
- Dr Lisa Szabo, (PhD; FAIFST), Director Food Safety and Chief Executive Officer, NSW Food Authority.
- Ms Rebecca Fox (B.Ec; LLB; MBEth) Chief Executive, Regional Growth NSW Development Corporation.

Appendix 2: Finance, Public Interest Disclosure, Risk and Insurance

2.1 Public Interest Disclosers

The Public Interest Disclosure Act 1994 (PID Act) requires government agencies to report every six months to the NSW Ombudsman on Public Interest Disclosures (PIDs) and to include this information in their annual report.

Our Code of Ethics and Conduct (the Code) is highlighted on our intranet home page and promotes reporting of wrongdoing. The Code provides links to confidential reporting options. All staff are required to undertake annual training of the Code and provided access to awareness sessions. The Code also links to the PID Policy.

The PID Coordinator is the Director within the independent Legal and Governance branch. Approval is given to several staff to receive PIDs, along with senior executives and human resources business partners. These staff undertake tailored training sessions, including an online module annually.

Statistical information on PIDs

DRNSW had one open PID on 1 July 2021 and this was finalised during 2021-2022. Several matters were submitted for consideration; however, upon assessment none were determined as PIDs. There are no PIDs being carried over to the next financial year.

Table 5. Summary of PIDs 2021-22

Disclosures	Made by public officials performing their day to day functions	Under a statutory or other legal obligation	All other PIDs
Number of public officials who have made a disclosure to the agency	0	0	1
Number of public interest disclosure received by our agency	0	0	1
Of public interest disclosures received, the following were about:			
• corrupt conduct	0	0	1
• maladministration	0	0	0
• serious and substantial waste	0	0	0
• government information contravention	0	0	0
Total number of PIDs	0	0	1
Number of PID's received in 2020-21 subsequently finalised	0	0	1

Appendix 2: Public interest disclosure, risk and insurance

2.2 Audit and Risk Management

Audit and Risk Committee

A Regional NSW principal-led shared Audit and Risk Committee (ARC) has been established and is operating in line with Treasury's Internal Audit and Risk Management Policy for the General Government Sector (TPP20-08). The Committee meets quarterly to review the implementation and operating effectiveness of risk management, controls, assurance, and governance frameworks. It also meets at least three times per year to review financial performance including the completion of annual accounts.

The Department has a rolling three-year internal audit schedule that informs the development of the annual Internal Audit Plan. The 2021-22 Internal Audit Plan was developed for endorsement by the Executive Leadership Team (ELC), the Audit and Risk Committee (ARC) and the Secretary. The annual Internal Audit Plan takes into consideration State Outcomes, management priorities and the strategic and operational risks of the Department.

Risk management

The Department and related entities have risk management frameworks in place that describe how risk is managed in a way that promotes the Department's objectives and meets the requirements of TPP20-08.

A key requirement of the Risk Management Framework is that all Groups have a Risk Management Plan. Risk Management Plans (RMPs) align with Group Plans and the Outcome and Business Plan more broadly. Risk profiles are reviewed on an ongoing basis with regular reporting of significant risks to the Executive and ARC. RMPs are also a key input for continuous risk management improvement.

The RMPs include:

- context setting narrative which aligns the plans with the desired group outcomes;
- an operating environment analysis which considers both external and internal impacts on outcomes and risk profiles;
- a summary of significant risks (high and very high) to enable monitoring and escalation as necessary;
- an overview of potential risk exposures and incidents; and
- a risk maturity assessment and risk improvement plan.



Internal Audit and Risk Management Policy

OUT22/11816
25 August 2022

Director

Financial Management and Accounting Policy NSW Treasury

PO Box 5469

SYDNEY NSW 2001

Email: finpol@treasury.nsw.gov.au

*Re: Internal Audit and Risk Management Policy Attestation Statement for
the 2021-2022 Financial Year for Regional NSW*

Dear Sir/Madam,

Please find enclosed the abovementioned statement attesting compliance
with TPP 20-08: *Internal Audit and Risk Management Policy for the General
Government Sector*.

Should you wish to discuss this statement further please contact Allan
Murray, Chief Audit Executive on mobile: [REDACTED].

Sincerely

A handwritten signature in black ink, appearing to read "RFox".

Rebecca Fox
Acting Secretary
encl

Internal Audit and Risk Management Attestation Statement 2021-2022 Financial Year

I, Rebecca Fox, Acting Secretary, Department of Regional NSW, am of the opinion that the Department of Regional NSW has internal audit and risk management processes in operation that are, excluding any exemptions or transitional arrangements described below, compliant with the seven (7) Core Requirements set out in the *Internal Audit and Risk Management Policy for the General Government Sector*, specifically:

Core Requirements		Compliant, Non-Compliant, or In Transition
Risk Management Framework		
1.1	The Accountable Authority shall accept ultimate responsibility and accountability for risk management in the Agency.	Compliant
1.2	The Accountable Authority shall establish and maintain a risk management framework that is appropriate for the Agency. The Accountable Authority shall ensure the framework is consistent with AS ISO 31000:2018.	Compliant
Internal Audit Function		
2.1	The Accountable Authority shall establish and maintain an internal audit function that is appropriate for the agency and fit for purpose	Compliant
2.2	The Accountable Authority shall ensure the internal audit function operates consistent with the International Standards for the Professional Practice of Internal Auditing	Compliant
2.3	The Accountable Authority shall ensure the agency has an Internal Audit Charter that is consistent with the content of the 'model charter'	Compliant
Audit and Risk Committee		
3.1	The Accountable Authority shall establish and maintain efficient and effective arrangements for independent Audit and Risk Committee oversight to provide advice and guidance to the Accountable Authority on the agency's governance processes, risk management and control frameworks, and its external accountability obligations	Compliant
3.2	The Accountable Authority shall ensure the Audit and Risk Committee has a Charter that is consistent with the content of the 'model charter'	Compliant

Audit and Risk Committee – Membership

The independent chair and members of the Audit and Risk Committee are:

- **Chair** – Ms Julie Elliott; Start: 1 November 2020 -
Finish 30 October 2023
- **Member** – Mrs Kerry Adby; Start: 1 November 2020 -
Finish 30 October 2023
- **Member** – Mr Gary Humphreys; Start: 1 November 2020 -
Finish 30 October 2023

Shared Arrangements

I, Rebecca Fox, Acting Secretary, advise that the Department of Regional NSW (as Principal Department) has entered into an approved shared arrangement with the following agencies:

- NSW Food Authority
- Rural Assistance Authority
- Regional Growth (NSW) Development Corporation

The resources shared include the Audit and Risk Committee, the Chief Audit Executive and the internal audit function. The shared Audit and Risk Committee is a Principal Department Led Shared Audit and Risk Committee.



Rebecca Fox
Acting Secretary
Department of Regional NSW

Appendix 2: Public interest disclosure, risk and insurance

2.3 Government Information (Public Access) Act 2009 (GIPA Act)

Under the Government Information (Public Access) Act 2009 (GIPA Act) there are annual reporting obligations (sections 7(3), 21 and 125). There are further requirements under the Government Information (Public Access) Regulation 2009 (GIPA Regulation) in respect of some of the content for inclusion in the Annual Report.

DRNSW received a total of 100 applications under the GIPA Act. 19 applications were carried over from the previous financial year and of those total 119 applications, 27 were carried forward into the next financial year, leaving 92 applications. Of those, 12 were reviews (internal and external), three (3) applications were transferred to another agency, four (4) were invalid and remained invalid and four (4) were withdrawn. A total of 69 original applications were decided in the 2021-2022 financial year.

A total of 12 applications were refused, either wholly or in part, because the application was for disclosure of information for which there is conclusive presumption of an overriding public interest against disclosure.

Details of all applications are outlined in tables 6-13 of this appendix.

Agencies must review their program for the release of government information under section 7(3) of the GIPA Act and Clause 7(a) of the GIPA Regulation, to identify the kinds of information that can be made publicly available. This review must be undertaken at least once every 12 months. The program for the proactive release of information requires business areas to look at information that has been informally released, requested formally under the GIPA Act, as well as information held that may be of interest to members of the public that can be proactively released and made available for public use.

During the reporting period, business areas reviewed its information as outlined above and provided details of what information has been proactively released and what has been considered suitable for future publications. As a result of the review, information was proactively released on the Department's website. Examples include a new app to download, details about available grants, stories, performance data and insights, delivery plans, projects, safety reports, and details about community events:

- Shark smart program (including app to download): <https://www.sharksmart.nsw.gov.au/>
- Regional Events Acceleration Fund: <https://www.nsw.gov.au/regional-events-acceleration-fund>
- Sector Recovery and Resilience Grant: <https://www.nsw.gov.au/regional-nsw/regional-recovery-programs/storm-and-flood-recovery/sector-recovery-and-resilience-grant>
- DPI stories: <https://www.dpi.nsw.gov.au/dpi-stories>
- Performance, Data and Insights: <https://www.dpi.nsw.gov.au/about-us/publications/pdi/2021>
- Information on the Regional Growth Development Corporation: <https://www.rgdc.nsw.gov.au/news-and-publications>
- Redesign of the NSW Marine Estate: <https://www.marine.nsw.gov.au/>
- Safety reports: <https://www.resourcesregulator.nsw.gov.au/sites/default/files/2022-05/RR-Quarterly-Safety-Report-Jan-to-Mar-2022.pdf>
- Community events program: <https://www.nsw.gov.au/regional-nsw/programs-and-grants/reconnecting-regional-nsw-%E2%80%93-community-events-program>
- Drought information: <https://www.droughthub.nsw.gov.au/>

Appendix 2: Public interest disclosure, risk and insurance

Table 6. Number of applications by type of applicant and outcome*

Type of applicant	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdraw
Media	2	2	2	1	2	0	0	0
Members of Parliament	2	2	0	0	1	1	0	1
Private Sector Business	3	1	0	0	0	0	0	0
Not for profit organisations or community groups	4	6	0	1	3	2	0	0
Members of the public (application by legal representative)	4	9	1	2	2	2	0	0
Members of the public (other)	4	17	0	5	3	2	0	3
Total	19	37	3	9	11	7	0	4

*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table 7. (Next table - # applications by type of application and outcome.)

Table 7. Number of applications by type of application and outcome*

Personal information applications*	0	5	0	0	0	1	0	0
Access applications (other than personal information applications)	18	28	3	6	10	5	0	4
Access applications that are partly personal information applications and partly other	1	4	0	3	1	1	0	0
Total	19	37	3	9	11	7	0	4

*A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

Appendix 2: Public interest disclosure, risk and insurance

Table 8. Invalid applications

Reason for invalidity	No. of applications
Application does not comply with formal requirements (section 41 of the Act)	32
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	32
Invalid applications that subsequently became valid applications	24

Table 9. Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 to the Act

Number of times consideration used*	
Overriding secrecy laws	0
Cabinet information	8
Executive Council information	0
Contempt	2
Legal Professional Privilege	2
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0
Information about complaints to Judicial Commission	0
Information about authorised transactions under Electricity Network Assets (Authorised Transactions) Act 2015	0
Information about authorised transactions under Land and Property information NSW (Authorised Transaction) Act 2016	0
Total	12

*More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table 11 - Timeliness

Appendix 2: Public interest disclosure, risk and insurance

Table 10. Other public interest considerations against disclosure: matters listed in table to section 14 of the Act

	Number of occasions when application not successful
Responsible and effective government	5
Law enforcement and security	3
Individual rights, judicial processes and natural justice	29
Business interests of agencies and other persons	10
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0
Total	47

Table 11. Timelines

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	41
Decided after 35 days (by agreement with applicant)	27
Not decided within time (deemed refusal)	1
Total	69

Table 12. Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	2	4	6
Review by Information Commissioner*	2	3	5
Internal review following recommendation under section 93 of the Act 1	1	0	1
Review by NCAT	0	0	0
Total	5	7	12

*The Information Commissioner does not have the authority to vary decisions but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

Appendix 2: Public interest disclosure, risk and insurance

Table 13. Applications for review under Part 5 of the Act (by type of applicant)

Number of applications for review	
Applications by access applicants	9
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	3
Total	12

Table 14: Applications transferred to other agencies under Division 2 of Part 4 of the Act (by type of transfer)

Number of applications transferred	
Agency-initiated transfers	2
Applicant-initiated transfers	1
Total	3

2.4 Privacy Management

DRNSW made changes to its Privacy Management Plan after receiving feedback from the NSW Information and Privacy Commission (IPC). Our Plan outlines how we comply with the provisions of the *Privacy and Personal Information Protection Act 1998* (PPIPA) and the *Health Records and Information Privacy Act 2002* (HRIPA).

The Department used Privacy Awareness Week (PAW) in May 2022 as an opportunity to promote privacy to staff. A message to all staff was included in the Weekly Wrap which linked to some top privacy tips on the Department's intranet to consider and an invitation to join the team for a privacy discussion.

The PAW session included a privacy quiz, a video, some case studies, new resources available on our intranet (such as a Privacy Risk Assessment Procedure), what to do in the event of a data breach, privacy recently covered in the media, how to create secure passwords, and some privacy facts.

Awareness sessions about privacy have also been conducted this year and the e-learning module is available to all staff online. These measures form part of the Department's actions taken in complying with the requirements of the PPIPA.

During the 2021-2022 reporting period, the Department received three complaints about breaches of privacy, one of which related to one of our privacy breaches.

The Department had seven breaches of privacy. One of those was caused by system or software error, another by Malware. The other five breaches were caused by human error, such as attaching the wrong document, choosing a personal email address instead of a work one, or recording personal information without permission.

All affected individuals were notified of the breaches, provided with information on what happened and details on how to make a formal complaint, should they wish to do so. All breaches were voluntarily reported to the NSW Privacy Commissioner.

44 formal responses to staff were provided in answer to requests for privacy advice. Informal privacy advice was also given verbally to staff who rang the team requesting guidance on privacy matters.

Cyber Security Annual Attestation Statement for the 2021-2022 Financial Year for the Department of Regional NSW

2.5 Cyber Security Annual Attestation Statement

26 October 2022

I, Rebecca Fox, am of the opinion that the Department of Regional NSW (DRNSW) and the supported entities listed below (the supported entities) have managed cyber security risks in a manner consistent with the Mandatory Requirements set out in the NSW Government Cyber Security Policy.

Governance is in place to manage the cybersecurity maturity and initiatives of DRNSW and the supported entities.

Risks to the information and systems of DRNSW and the supported entities have been assessed and are managed.

A current cyber incident response plan exists for DRNSW and the supported entities which has been tested during the reporting period.

DRNSW and the supported entities have an Information Security Management System (ISMS) in place.

The Department of Planning and Environment (DPE) provides DRNSW and the supported entities with their ICT environment through a Service Partnership Agreement. DPE has responsibility for the technical aspects of cybersecurity on behalf of DRNSW and the supported entities.

Cyber security is appropriately addressed at agency governance forums.

DPE has maintained certification with ISO27001 Information Technology - Security Techniques - Information Security Management Systems - Requirements. This certification was provided by an Accredited Third Party (BSI) during the 2021/2022 financial year (Certificate Number is IS 645082).

This attestation covers the following:

- Department of Regional NSW
- Agricultural Scientific Collections Trust
- Belgenny Farm Agricultural Heritage Centre Trust
- C.B. Alexander Foundation
- Fisheries Administration Ministerial Corporation
- McGarvie Smith Institute Trustees
- Mining and Petroleum Competence Board
- The Trustees of the Farrer Memorial Research Scholarship Fund



Rebecca Fox
Acting Secretary
Department of Regional NSW

Appendix 2: Public interest disclosure, risk and insurance

2.6 Insurance activities

DRNSW is insured through the Treasury Managed Fund, a NSW Government self-insurance scheme. The claims management partner for Treasury Managed Fund general lines of insurance is Gallagher Bassett and workers compensation insurance is managed through Allianz. Insurable risk exposures covered through the Treasury Managed Fund include property, liability, motor vehicle and workers compensation.

Table 15. Summary of claims paid by the Treasury Managed Fund during 2021-22

Insurance Category	Policy No.	Group name ³	Number of claims from 1 July 2021 to 30 June 2022	Sum of net incurred cost from 1 July 2021 to 30 June 2022 ⁴	Sum of amount paid from 1 July 2021 to 30 June 2022 ⁵	Reserve balance from 1 July 2021 to 30 June 2022 ⁶	Sum of amount recovered from third party from 1 July 2021 to 30 June 2022 ⁷
Property	MF100030/ MF100194	DRNSW	38	\$5,391,328	\$247,216	\$5,144,112	\$0
Liability	MF100029/ MF100193	DRNSW	1	\$36,926	\$35,961	\$964	\$0
Miscellaneous	MF100031	DRNSW	1	\$4,211	\$4,211	\$0	\$0
Motor	MF100028/ MF100192/ MF700530	DRNSW	56	\$422,385	\$330,816	\$112,689	\$21,119
Workers Compensation	MWJ3333393/ WC900267/ WC900308	DRNSW	68	\$1,169,368	\$474,582	\$694,785	\$0
Totals			164	\$7,024,220	\$1,092,788	\$5,952,551	\$21,119

3 Only amounts paid under separate policies are disclosed below. Amounts paid for Mining, Exploration and Geoscience, NSW Resources Regulator and Regional Development were included in consolidated policies paid for by DRNSW.

4 Sum of net incurred cost: Total estimate on the claim at the time the claim is submitted to iCare

5 Sum of amount paid: Amount paid on the claim to date

6 Reserve balance: Current outstanding estimate on the claim

7 Sum of amount recovered from third party: Amount recovered from third party on the claim to date

Appendix 2: Public interest disclosure, risk and insurance

2.7 Payment of Accounts

Payment of accounts and time for payment

In 2021–22, based on the value of payments, DRNSW paid 97.4 percent of the amount due on time.

The Department actively promoted the NSW Government policy of adopting purchase cards for the payment of low dollar-value transactions. The Department's policy was to use purchase cards for all but a limited number of expense categories, where the supplier accepted purchase cards and the transaction was \$10,000 or less in value. While this payment method resulted in immediate payment to supplier, it is not included in the analysis of payments made through our accounts payable system.

The Department routinely provided advice to suppliers to help them follow the correct procedure for ensuring payments were made promptly. This included giving each new supplier an induction letter.

Small business payment performance

Pursuant to the NSW Government policy related to payments to small businesses, the Department has a monthly process to identify and flag small business suppliers who have registered with the Office of the Small Business Commissioner. In December 2019 the Department reduced the payment term for small businesses suppliers from 20 days to 5 days in line with the Faster Payment Terms policy, which is aimed at improving the speed of payments to registered small businesses.

In the 2021-22 financial year, 85.0 percent (excluding immediate payments made by purchase cards) of invoices received from small business suppliers were paid on time, this result is largely a result of adjusting to the new 5-day payment term as reflected below in the following tables.

Based on value, the Department paid 80.2 percent of registered small businesses suppliers on time in the 2021-22 financial period.

Penalty interest payments

There have been zero interest penalty payments made during 2021–22. Initiatives to improve payment performance include:

- a continued focus on the transfer of suitable payments to purchase cards for low-value purchases, reducing the volume of payments that need to be entered manually
- continued communication with suppliers and internal staff to ensure they are familiar with our current procedures
- a review of the accounts payable process with the aim of increasing automation to further reduce the volume of manual processes
- implementation of the new Faster Payment Terms (FPT) policy, including a 20-day payment term for registered small business suppliers, which was reduced to five business days in December 2019.

Aged analysis of payments made by payment quarter

Below is a schedule of the dollar amount of payments made during 2021-22 by DRNSW. Also included is the time taken for these documents to be paid, compared against their due date.

Table 16. Payments by quarter to all suppliers

Measure	Invoices due for payment	Invoices paid on time	Percentage paid on time	Amount due for payment	Amount paid on time	Percentage paid on time	Invoices less than 30 days	Invoices 30 to 60 days	Invoices 60 to 90 days	Invoices greater than 90 days	Number of payments of interest on overdue account	Interest paid on late accounts
Sep 2021	9,188	8,512	92.64%	\$303,937,499	\$291,518,722	95.91%	\$10,216,377	\$811,429	\$1,341,766	\$49,206	0	\$0
Dec 2021	8,573	8,288	96.68%	\$369,630,883	\$366,054,526	99.03%	\$2,511,454	\$519,556	\$51,326	\$494,020	0	\$0
Mar 2022	8,165	7,705	94.37%	\$292,975,201	\$281,638,064	96.13%	\$8,856,305	\$2,216,265	\$58,155	\$206,413	0	\$0
Jun 2022	12,143	11,493	94.65%	\$453,628,817	\$443,341,471	97.73%	\$8,475,267	\$1,438,466	\$76,142	\$297,472	0	\$0

Table 17. Payments by quarter to small business

Measure	Invoices due for payment	Invoices paid on time	Percentage paid on time	Amount due for payment	Amount paid on time	Percentage paid on time	Invoices less than 30 days	Invoices 30 to 60 days	Invoices 60 to 90 days	Invoices greater than 90 days	Number of payments of interest on overdue account	Interest paid on late accounts
Sep 2021	1,537	1,176	76.51%	\$18,440,400	\$12,211,834	66.22%	\$6,117,959	\$104,265	\$6,342	\$0	0	\$0
Dec 2021	1,562	1,368	87.58%	\$17,733,200	\$15,580,697	87.86%	\$1,988,168	\$146,634	\$8,482	\$9,219	0	\$0
Mar 2022	1,365	1,227	89.89%	\$21,491,277	\$16,752,102	77.95%	\$3,414,096	\$1,285,569	\$36,227	\$3,282	0	\$0
Jun 2022	2,471	2,126	86.04%	\$37,392,591	\$31,680,735	84.72%	\$5,423,468	\$219,699	\$19,932	\$48,758	0	\$0

Appendix 2: Public interest disclosure, risk and insurance

2.8 Consulting fees

The below Table 14 outlines consulting fees over \$50,000 paid during the period 1 July 2021 to 30 June 2022 and Table 15 outlines the number and total amount paid of consulting engagements less than \$50,000 during the period 1 July 2021 to 30 June 2022.

Table 18. Consulting fees over \$50,000

Consultancy Fees Over \$50,000		
Name of consultant	Title of the project work	Amount
McKinsey & Company	Digital Capability Uplift	\$554,070
Nous Group Pty Ltd	Outcome Economic Evaluation of Stronger Country Communities Fund	\$520,362
Margules Groome Consulting	Timber Specialist Business Case	\$334,182
KPMG	State Forest Program of Works-Develop Business Case	\$295,414
BDO Services P/L	Strategic Business Case for 2022-23	\$176,740
Price Waterhouse Coopers Indigenous	Regional Development Strategy and Support	\$86,667
Price Waterhouse Coopers	Strategic Business Case	\$322,976
Janette Hewson Advisory P/L	Investment Attraction	\$64,600
ARTD Consulting	Drought Evaluation	\$93,243
H4 Consulting	Regional Liveability Strategy	\$186,209
Nous	Wild Dog Fence Extension	\$240,240
ThinkPlace	Walgett Employment and Vocational Strategy	\$158,633
Sparrowly Group P/L	Regional Growth Fund Legacy Project	\$388,051
Balmoral Group Australia	Regional Growth Fund 3.0 Business Case	\$155,227
Balmoral Group Australia	Cost Benefit Analysis and Project Evaluation	\$216,687
Future Together Group	Regional Transitions	\$88,400

Table 19. Consulting fees under \$50,000

Consultancy Fees Under \$50,000	
Total number of engagements:	8
Total cost of engagements:	\$205,866

Appendix 2: Public interest disclosure, risk and insurance

2.9 Funds granted to non-government community organisations

Table 20. Funds granted to non-government organisations

Recipient Organisation	Program Area as per Budget Paper	Program as per Budget paper	Amount
107 PROJECTS INCORPORATED	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$26,565
2 DOGS COFFEE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$240,000
2S ENTERTAINMENT P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$200,000
3ME TECHNOLOGY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,200,000
4 FARMERS AUSTRALIA P/L	Stronger Primary Industries	Natural Disaster Relief Arrangements	\$299,700
A LUBKE & G.S LUBKE	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
A.J STACE & G.W STACE & Y.C STACE	Stronger Primary Industries	Animal Biosecurity Programs	\$100
A.M CUSSINET & P.J CUSSINET	Stronger Primary Industries	Habitation Rehabilitation	\$14,400
A.M ETTERS HANK & W.S ETTERS HANK	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
A.S WOOD & L.M WOOD	Stronger Primary Industries	Animal Biosecurity Programs	\$100
AAK HOLDINGS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$1,759
ABS FACADE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$3,000,000
ACT FLY FISHERS INC	Stronger Primary Industries	Recreational Trust Programs	\$9,034
ACT POWDER COATING SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$140,000
ACTIVE GROUP GLOBAL P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$88,000
ADAPTIVE INTERIORS	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$99,000
ADELONG PROGRESS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$102,940
ADVANCE METAL INDUSTRIES AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$104,000
AGBOSS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$260,000
AGRICULTURE VICTORIA SERVICES P/L	Stronger Primary Industries	DPI RBE Royalties	\$19,010

ALAN MCCAMISH	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$50,000
ALBION PARK AGRICULTURAL HORTICULTURE	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
ALBION PARK OAK FLATS RUGBY LEAGUE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$230,489
ALBURY SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
ALIGN WORK HEALTH P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$1,991
ALJO PASTORAL P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$201,000
ALL SUSTAINABLE FUTURES INC	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$70,000
ALLAN RICHARDS	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$150,000
ALLEN JAMES NIVEN	Stronger Primary Industries	Animal Biosecurity Programs	\$100
ALLIED GRAIN SYSTEMS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Investment Attraction Fund	\$112,000
ALLIED TIMBER PRODUCTS NSW	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$98,247
ALSTONVILLE AGRICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
ALSTONVILLE PLATEAU BOWLS AND SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$101,726
AMPCONTROL SWG P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$160,000
AMPLIFY EVENTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$180,400
ANCHOR RESOURCES LTD	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$161,955
ANGLICAN CHURCH PROPERTY TRUST DIOCESE OF SYDNEY	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$6,000
ANGLICARE NSW SOUTH NSW WEST & ACT	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$824,150
ANGLICARE SYDNEY	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$360,390
ANIMAL CONTROL TECHNOLOGIES	Stronger Primary Industries	Natural Disaster Relief Arrangements	\$450,000
ANIMAL HEALTH AUSTRALIA	Stronger Primary Industries	Animal Biosecurity Business	\$170,697
ANIMAL WELFARE LEAGUE NSW	Stronger Primary Industries	Animal Welfare Regulation	\$75,000
ANTHONY SIMPSON	Stronger Primary Industries	Inland Recreational Policy	\$15,000
APOLLO FABRICATION GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$296,000

APPLIED VIRTUAL SIMULATION P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$320,000
ARIAH PARK SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$5,863
ARMIDALE & NEW ENGLAND SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,770
ARMIDALE RIDING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$144,074
ARMIDALE TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$30,291
ASHFORD SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
ASSOCIATION OF SURFING PROFESSIONAL AUSTRALASIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$227,200
AUSTRALIAN BAY LOBSTER PRODUCERS LTD	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$720,000
AUSTRALIAN BEER AMBASSADORS PTY LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$200,000
AUSTRALIAN BEVERAGE CONTRACT FILLING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$351,000
AUSTRALIAN CONSOLIDATED GOLD HOLDING P/L	Mineral and petroleum industries generating prosperity safely	Geological Survey of NSW	-\$6,182
AUSTRALIAN CONSOLIDATED GOLD HOLDING P/L	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$31,192
AUSTRALIAN RIVER RESTORATION CENTRE	Stronger Primary Industries	Habitation Rehabilitation	\$13,734
AUSTRALIAN RURAL LEADERSHIP FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$165,565
AUSTRALIA'S OYSTER COAST P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$140,000
AVALON DRAFTING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$7,177
AVCON PROJECTS AUSTRALASIA P/L	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$78,097
BACKTRACK WORKS LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$229,104
BALLINA ART SOCIETY INC.	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,595
BALLINA RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$155,837
BALRANALD EARLY LEARNING CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$7,858
BANGALOW AGRICULTURAL & INDUSTRIAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000

BARA BARANG CORPORATION LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$285,751
BARADINE & DISTRICT PROGRESS ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$44,951
BARADINE P A & H ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BARANG REGIONAL ALLIANCE LTD	Growth, Development and Wellbeing in Regional NSW	Hunter & Central Coast	\$50,000
BARELLAN SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BARELLAN WORKING CLYDESDALES	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$45,468
BARHAM AVOCADOS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$30,000
BARHAM-KOONDROOK & DISTRICT P A & H SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$12,675
BAROOGA SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$440,000
BARRABA PASTORAL AGRICULTURAL & HORTICULTURAL ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
BARRABA TOWN & DISTRICT TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$130,434
BATEMANS BAY LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$379,936
BATHURST AGRICULTURAL HORTICULTURAL & PASTORAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
BATHURST RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$162,853
BATLOW AGRICULTURAL SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BATLOW FRUIT COMPANY P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$683,941
BAY & BASIN COMMUNITY RESOURCES LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$7,390
BAY GAMES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$60,000
BEGA A.P. & H. SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
BEGA ANGLEDALE CRICKET CLUB INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$56,835
BEGA LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$191,746
BELGRAVIA PRO P/L	Stronger Primary Industries	Recreational Trust Programs	\$8,000
BELLINGER LANDCARE INC	Stronger Primary Industries	Habitation Rehabilitation	\$19,710

BELLINGER RIVER AGRICULTURAL SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
BEMBOKA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$12,011
BERMAGUI PRE SCHOOL CO-OPERATIVE SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$119,063
BERRIGAN AGRICULTURAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BERRIGAN CHILDREN'S CENTRE ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$32,404
BERRY SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
BEYOND EMPATHY LTD	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$108,675
BIALA SUPPORT SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$83,152
BIG HART INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$229,358
BIG RIVER GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$5,000,000
BILLIMARI PUBLIC HALL & RECREATION RESERVE LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$7,569
BILLROY MANUFACTURING & ENGINEERING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$8,169
BINALONG PROGRESS ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$87,090
BINGARA ANGLERS CLUB FISH HATCHERY	Stronger Primary Industries	Inland Recreational Policy	\$70,000
BINGARA ANGLERS CLUB INC	Stronger Primary Industries	Inland Recreational Policy	\$70,000
BINGARA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	\$5,000
BINNAWAY P A H AND I ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,994
BIRDON HOLDINGS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,248,000
BIRDON HOLDINGS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$26,451
BLACKHEATH AREA NEIGHBOURHOOD CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$81,840
BLACKTOWN CITY SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
BLAYNEY A & P ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BLICKS COMMUNITY INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$220,474

BLUE MOUNTAINS ACCOMMODATION AND TOURISM ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$1,957,069
BLUE ZEBRA DIGITAL P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$90,000
BLUESFEST BYRON BAY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
BOAMBEE EAST COMMUNITY CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$6,570
BOMBALA EXHIBITION SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BONALBO COMMUNITY MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$35,024
BONALBO SHOW SOCIETY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BONNY HILLS RURAL FIRE BRIGADE JUNGARRA CRESCENT	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$100,000
BONNY HILLS TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$65,755
BOOROWA CRICKET ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$27,606
BOOROWA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$22,500
ALLEN TAYLOR & COMPANY LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$499,419
BOTANICAL INNOVATIONS GENERAL INDUSTRY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$245,121
BOURKE PASTORAL & AGRICULTURAL ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BOWRAL SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BOWRAVILLE INNOVATIVE SOCIAL ENTERPRISES PRECINCT INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$88,110
BOYS TO THE BUSH LTD	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$359,800
BRAIDWOOD SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
BRAIDWOOD YOUTH PERFORMING ARTS ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$238,231
BRIAN MITCHELL	Stronger Primary Industries	Habitation Rehabilitation	\$2,161
BRIBBAREE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$33,000
BRIGHT EVENTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$140,130
BRIGHT EVENTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$35,033

BROKEN HILL HARNESS RACING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$71,397
BROULEE PSYCHOLOGY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$10,000
BROULEE SOCCER CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$183,760
BRUNSWICK VALLEY LANDCARE INC	Stronger Primary Industries	Habitation Rehabilitation	\$10,512
BUILDONIX AUS/NZ P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$252,000
BULAHDELAH SOCCER CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$132,263
BULARRI MUURLAY NYANGGAN ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$532,995
BULARRI MUURLAY NYANGGAN ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$1,977,970
BUNDARRA P & A AND RODEO SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,125
BURN BRIGHT LTD	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$15,000
BURRINGBAR DISTRICT SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$67,866
BYABARRA SPORTS AND TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$75,222
BYRON BAY FC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$165,977
BYRON BAY RUGBY LEAGUE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$93,005
BYRON WRITERS FESTIVAL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$17,800
BYRON YOUTH SERVICE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$139,104
C.I MASON & P.A RYMAN HILLVIEW	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
C.M SIMSON & J.M SIMSON & R.D SIMSON MOREDUVAL	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
CA KA GM & KA DUNN OAKHILLS	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
CABARITA BEACH PONY CLUB GROUNDS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$96,000
CABARITA BEACH SURF LIFESAVING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$98,861
CAMPBELL PAGE LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$517,866
CAMPLIFY CO (AUSTRALIA) P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$40,000

CANCER ASSISTANCE NETWORK	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
CANBERRA ANGLERS ASSOCIATION	Stronger Primary Industries	Recreational Trust Programs	\$5,700
CANBERRA REGION JOINT ORGANISATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$646,158
CANBERRA REGION JOINT ORGANISATION	Growth, Development and Wellbeing in Regional NSW	DRNSW Strategy & Reform	\$800,000
CANDELO AGRICULTURAL HORTICULTURAL & DAIRY FARMERS ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$13,760
CANOWINDRA CHALLENGE INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
CANOWINDRA P A & H ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$27,565
CAPERTEE & DISTRICT PROGRESS ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$189,000
CARCOAR PASTORAL AGRICULTURAL AND HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
CARCOAR PASTORAL AGRICULTURAL AND HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$14,434
CARDNO (NSW/ACT) P/L	Stronger Primary Industries	Recreational Trust Programs	\$20,000
CARRINGTON COMMUNITY COUNCIL INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$83,022
CASSILIS DISTRICT DEVELOPMENT GROUP	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$10,590
CASTLE HILL & HILLS DISTRICT	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$7,699
CAT PROTECTION SOCIETY OF NSW INC	Stronger Primary Industries	Animal Welfare Regulation	\$15,500
CAWARRA COSMETICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$40,000
CENTACARE NEW ENGLAND NORTH WEST	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$120,000
CENTRAL COAST COMMUNITY COLLEGE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$83,830
CENTRAL COAST INDUSTRY CONNECT LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$218,348
CENTRAL NORTH COAST NATIONAL AGRICULTURAL SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
CENTRAL WEST GYMNASTIC CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$123,030
CENTRE FOR DISABILITY STUDIES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$138,323

CESSNOCK TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$136,675
CHARLES STURT UNIVERSITY	Stronger Primary Industries	Improved Diagnosis Control & Vaccines D	\$25,000
CHARLES STURT UNIVERSITY	Stronger Primary Industries	Inland Recreational Policy	\$6,743
TTF COFFS MEDICAL ALLIANCE TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$2,832
CHRISTIAN TREVENEN	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$150,000
CIDER PRODUCTIONS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$1,403,600
CLARENCE PASTORAL & AGRICULTURAL SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
CLUNES TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$85,600
COBARGO AGRICULTURAL PASTORAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
COFFS HARBOUR COMMUNITY MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$15,000
COFFS HARBOUR SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
COLLECTOR MEMORIAL HALL INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$234,200
COLUMBIA CORPORATION P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$96,000
COMBOYNE AGRICULTURAL & HORTICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
COMMERCIAL CLUB (ALBURY) LTD	Stronger Primary Industries	State Recreational Education	\$2,000
CONDOBOLIN PASTORAL AGRICULTURAL & HORTICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
CONDOBOLIN SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$53,097
AUST TRUST FOR CONSERVATION VOLUNTEERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$399,166
CONVERTE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$48,000
COOMA CHAMBER OF COMMERCE INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$2,000
COOMA MONARO HISTORIC AUTOMOBILE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$92,994
COOMA MONARO RACE CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$65,383
COOMA PASTORAL & AGRICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$24,932

COOMBA AQUATIC CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$86,800
COOMEALLA HEALTH ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$5,590
COONABARABRAN PASTORAL AGRICULTURAL INDUSTRIAL & HORTICULTURAL ASSN INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
COONAMBLE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
COOTAMUNDRA COMMUNITY KITCHEN INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$6,000
COPACABANA COMMUNITY MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$70,000
CORAZON MINING LTD	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$66,700
CORDINA FOODS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$600,000
CORE COMMUNITY SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$40,000
COROWA COMMUNITY MENS SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$146,400
TTF BLUEWREN COMMUNICATIONS TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$132,400
COUNTRY WOMENS ASSOCIATION OF NSW	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$16,787
COUNTRYWIDE INDUSTRIES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$131,120
COURAGE TO CHANGE FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$15,000
COWRA AND DISTRICT AERO CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$97,646
COWRA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
CROFTON PRODUCTIONS	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$9,120
CROOKED RIVER WINERY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$120,000
CROOKWELL AP & H SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
CSIRO PUBLISHING	Mineral and petroleum industries generating prosperity safely	Coal Innovation Fund	-\$75,774
CUDAL CENTRAL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$186,426
CULCAIRN P.A.H. & I. SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000

CUMNOCK SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$6,363
CUMULUS VISUAL EFFECTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$700,000
CURRABUBULA PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$89,198
CUSTOMS HOUSE HOTEL	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$25,500
CYMRA LIFE SCIENCES LTD	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$120,000
CYMRA LIFE SCIENCES LTD	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$280,000
D.M NOAKES & T.S WILLEMSSEN	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$10,000
DALGETY SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$29,018
DALGETY SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$30,000
DANIELLE LOUISE GHOSN	Stronger Primary Industries	Recreational Trust Programs	\$73,150
LAKE MACQUARIE ECONOMIC DEVELOPMENT	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$1,000,000
DAPTO AGRICULTURAL & HORTICULTURAL SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
DARRIN DRUMMOND	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$60,000
DAVID ROBBINS	Stronger Primary Industries	Habitation Rehabilitation	\$6,804
DEAN LOADER	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$50,000
DELEGATE & DISTRICT PRE SCHOOL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$17,770
DELEGATE PASTORAL AND AGRICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
DELEGATE PROGRESS ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$171,689
DENI PLAY ON THE PLAINS FESTIVAL LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$248,666
DEPARTMENT OF AGRICULTURE & FISHERIES	Stronger Primary Industries	Weeds Biosecurity	-\$114,788
DEPARTMENT OF AGRICULTURE, WATER & ENVIRONMENT	Stronger Primary Industries	Invasive Species Biosecurity	\$1,080,003
DESTINATION SOUTHERN NSW LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$144,000
DESTINATION SYDNEY SURROUNDS SOUTH LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$398,009
DIGSFISH SERVICES P/L	Stronger Primary Industries	Recreational Trust Programs	\$9,000

DIMENSION DISTRIBUTION P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$150,000
DIOCESE OF MAITLAND-NEWCASTLE	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$10,000
DOMESTIC ANIMAL BIRTH CONTROL COOPERATIVE SOCIETY LTD	Stronger Primary Industries	Animal Welfare Regulation	\$3,000
DT TRADING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$54,000
DUBBO FILMMAKERS INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,585
DUBBO SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
DUNEDOO & DISTRICT DEVELOPMENT GROUP INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$19,044
DUNEDOO SPORTS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$157,346
DURABUILT PRODUCTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$347,200
EARLY LINKS INCLUSION SUPPORT SERVICE	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
ECO MINDS COMMUNITY CARE	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$14,411
EDEN AMATEUR FISHING CLUB INC	Stronger Primary Industries	State Recreational Education	\$2,000
EDEN AMATEUR FISHING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$13,928
EDEN FISHERMEN'S RECREATION CLUB LT	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$14,000
EDEN LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Regional Growth Environment & Tourism Fund	\$840,000
EGLINTON DISTRICT TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$47,965
ELITE ENERGY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$120,000
ELIZABETH JUNE BAKER	Stronger Primary Industries	Habitation Rehabilitation	\$2,500
ENDEAVOUR ENERGY	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$384,960
ERBD P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$340,000
ESSENCE GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$669,000
EUGOWRA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
EUROBODALLA DISTRICT SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$20,911

EURONGILLY DISTRICT HALL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$150,417
F P CARTER AND CO	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
RAY FABER SHEETMETAL P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$96,000
FAR SOUTH COAST GOURMET FOOD TRAIL INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$126,000
FIELDS ENVIRONMENTAL SOLUTIONS P/L	Stronger Primary Industries	Habitation Rehabilitation	\$5,520
FIRST STEPS COUNT INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$175,628
FISHERIES RESEARCH & DEVELOPMENT CORPORATION	Stronger Primary Industries	Diversion Screening	\$2,000,000
FLETCHER INTERNATIONAL EXPORTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,800,000
FLYING FRUIT FLY CIRCUS	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$120,000
FMC MANUFACTURING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$108,000
FORBES PASTORAL AGRICULTURAL & HORTICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$43,579
FORBES POLO CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$56,077
FOREST ENTERPRISES DEVELOPMENT & CONSULTING P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$380,628
FORESTWORKS LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$879,917
FOUR WINDS CONCERTS INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$168,159
FOUR WINDS CONCERTS INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$56,392
FRENCH'S FOREST AGRICULTURAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$6,794
FRESH DAIRY FINANCE COMPANY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$10,074
FRIENDS OF THE KOALA	Stronger Primary Industries	Habitation Rehabilitation	\$8,655
FRIENDS OF THE KOALA	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$11,306
FRIENDS OF THE SCHOOLMASTERS HOUSE INC	Stronger Primary Industries	Habitation Rehabilitation	\$1,600
FUNBARS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$54,000
FUTURE WOMEN P/L	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$60,000

GANMAIN GRONG GRONG MATONG PONY CLUB	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$724
GANMAIN SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$29,992
GEORGES RIVER COMBINED COUNCILS' COMMITTEE INC	Stronger Primary Industries	Habitation Rehabilitation	\$8,800
GERRINGONG RUGBY LEAGUE FOOTBALL CLUB	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$37,400
GF & RF HERNE & TL RUSSELL	Stronger Primary Industries	Animal Biosecurity Programs	\$300
GIG BIG P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
GILGANDRA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$28,743
GLEN INNES NETBALL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$61,037
GLEN INNES SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
GLENRAC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$15,667
GLENREAGH PUBLIC RECREATION RESERVE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$148,836
GLENWORTH VALLEY HORSE RIDING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$90,000
GLOBAL CARE AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$62,210
GLOUCESTER AGRICULTURAL HORTICULTURAL & PASTORAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
GOLF BROKEN HILL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$121,612
GOOLOOGONG LOG CABIN INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$117,560
GOONELLABAH PRE-SCHOOL INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,800
GOONELLABAH SOCCER CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,800
GORDON WELSH P/L	Stronger Primary Industries	Animal Biosecurity Programs	\$100
GOSFORD SHOWGROUND LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
GOSPEL GLOVES INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$800
GOULBURN AGRICULTURAL PASTORAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
GRAFTON DISTRICT ANGLERS CLUB	Stronger Primary Industries	Recreational Trust Programs	\$9,872

GRAFTON ROWING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$457,321
GRAIN RESEARCH & DEVELOPMENT CORPORATION	Stronger Primary Industries	DPI RBE Royalties	\$830,994
GRAINFORCE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$90,000
TTF STEAD FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$250,000
GRANITE BORDERS LANDCARE COMMITTEE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$88,000
GRANTS HOLDINGS CO P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,000,000
GREAT EASTERN RANGES LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$250,000
GREAT LAKES NETBALL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$209,738
GREATCELL AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$4,228
GRENFELL RUGBY UNION FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$10,000
GRESFORD DISTRICT AGRICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
GRIFFITH SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
GUBBINS PULBROOK FRAME & TRUSS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$90,000
GULARGAMBONE PRE SCHOOL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$98,941
GULARGAMBONE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
GULGONG CHAMBER OF COMMERCE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$6,000
GULGONG SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$12,331
GUNDAGAI PASTORAL & AGRICULTURAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$27,919
GUNDAGI-ADELONG RACING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$76,960
GUNNEDAH SERVICES & BOWLING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$158,800
GUNNEDAH TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$54,776
GUNNEDAH URBAN LANDCARE GROUP	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$40,460
GUS HAMILTON	Stronger Primary Industries	Habitation Rehabilitation	\$800

GUY ANTHONY BENNETT	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$150,000
GUYRA ANGLERS CLUB INC	Stronger Primary Industries	Inland Recreational Policy	\$9,500
GUYRA SHOW SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$27,954
H F HAND CONSTRUCTORS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$72,000
TTF HEARN FAMILY TRUST	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
HABITAT FOR HUMANITY AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$367,682
HAGAN DUNN	Stronger Primary Industries	Habitation Rehabilitation	\$1,750
HANWOOD FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$25,650
HARDEN & DISTRICT POULTRY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier’s Grants	\$14,000
HARDEN MURRUMBURRAH ARTS COUNCIL INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$74,210
HARWOOD MARINE	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$450,000
HASTINGS LANDCARE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$152,750
HASTINGS VALLEY MOTOR CYCLE CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$60,000
HAY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$56,136
HAY MARDI GRAS	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$7,618
HAY TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$10,597
HICAT P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$80,000
HILLGROVE PROGRESS ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$151,151
HILLS FOOTBALL INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$60,000
HILLTOPS ARTS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$118,098
HOCKEY NEW ENGLAND INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$27,400
HOLBROOK CATTLE VETS	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$650
HOLBROOK COMMUNITY GYM CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$120,000
HOWLONG COUNTRY GOLF RESORT CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$163,600

HUMAN NATURE ADVENTURE THERAPY LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
HUMAN NATURE ADVENTURE THERAPY LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$8,730
HUNTER & CENTRAL COAST DEVELOPMENT CORPORATION	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$130,000
HUNTER BUSINESS LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$4,500
HUNTER JOINT ORGANISATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$344,590
HUNTER RIVER AGRICULTURAL & HORTICULTURAL ASSOCIATION LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,998
HUNTER VALLEY WINE & TOURISM ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$175,725
HUNTER VALLEY WINE & TOURISM ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$360,000
HYNE & SON P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$896,863
I.M MANN & R.M MANN DOWN PARK	Stronger Primary Industries	Animal Biosecurity Programs	\$300
ILLABO SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
ILLABO SHOWGROUND LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$13,000
ILLAWARRA SHOALHAVEN JOINT ORGANISATION	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$10,000
ILLAWARRA WINGECARRIBEE ALLIANCE ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$17,500
IMTRADE AUSTRALIA P/L	Stronger Primary Industries	Natural Disaster Relief Arrangements	\$105,075
INLAND WEED CONTROL SERVICES	Stronger Primary Industries	Habitation Rehabilitation	\$5,930
INNER SYDNEY REGIONAL COUNCIL FOR SOCIAL DEVELOPMENT INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$147,419
INNOVATION COMPOSITES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$54,000
INNOVATION COMPOSITES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$126,000
INQUIK P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$400,000
INVERELL COMMUNITY YOUTH CENTRE	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,280
J. NOTARAS & SONS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$4,711
J.G HOLCOMBE & R.E HOLCOMBE & THE ROBYN HOLCOMBE FAMILY TRUST	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100

J.L DRURY & M.L DRURY	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
J.L FAUCHON & M.R FAUCHON	Stronger Primary Industries	Animal Biosecurity Programs	\$200
J.S PRYOR & T.L PRYOR	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
JAMESTRONG PACKAGING AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$72,000
JEFFREY IRVIN	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$40,000
JEREMY STEWART	Stronger Primary Industries	Habitation Rehabilitation	\$3,988
JEREMY WILSHIRE	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$10,000
JERRINJA LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Regional Growth Environment & Tourism Fund	\$100,000
JERVIS BAY BREWING CO P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$600,000
JINDABYNE PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$88,000
JINDERA NETBALL CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$12,746
JOBS AUSTRALIA ENTERPRISES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$117,788
JOHN VINCENT STOKES	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
FRIENDS OF FORESTHAVEN INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,920
JUMBUNNA COMMUNITY PRE-SCHOOL & EARLY INTERVENTION CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$380,422
JUNEE LICORICE & CHOCOLATE FACTORY GREEN GROVE ORGANICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$168,000
JUNEE LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$16,000
JUNEE SHOW SOCIETY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
KANGAROO VALLEY A & H ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
KELDANIEL P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$70,000
KEMPSEY SHIRE COUNCIL	Stronger Primary Industries	Weeds Biosecurity	-\$191,932
KENTUCKY MEMORIAL HALL & LITERARY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$15,916
KERRY LOUISE PERKINS	Stronger Primary Industries	Habitation Rehabilitation	\$1,600
KEY EMPLOYMENT ASSOCIATION LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$33,000

KHANCOBAN UNITED VOLUNTEERS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$41,334
KIAMA RUGBY UNION CLUB INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$48,325
KIAMA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
KINCHELA BOYS HOME ABORIGINAL	Growth, Development and Wellbeing in Regional NSW	RDP -Office of the Deputy Secretary	\$5,000
KINCORA COPPER AUSTRALIA P/L	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$200,000
KINCUMBER & DISTRICT NEIGHBOURHOOD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$5,000
KINCUMBER & DISTRICT NEIGHBOURHOOD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$76,795
KIOLA BAWLEY POINT SPORT & RECREATION CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$109,504
KITCHEN & RENOVATION CONCEPTS	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$5,336
KOORAWATHA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$11,594
KOOTINGAL & DISTRICT PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$53,600
KOTZUR P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$9,387
KRAKATOA AUSTRALIA P/L	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$51,275
KS BRYANT & KW BRYANT	Stronger Primary Industries	Habitation Rehabilitation	\$23,064
KURRI KURRI COMMUNITY SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$11,422
KYOGLE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$98,474
KYOGLE P A & H SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
KYOGLE TOGETHER INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,502
KYUP! PROJECT LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$38,800
LACHLAN RIVER SPORT & RECREATION CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$42,301
LAKE CARGELLIGO SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$6,900
LAKE CATHIE - BONNY HILLS LIONS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$90,401

LAKE INNES RURAL FIRE BRIGADE	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$230,377
LAURIETON TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$67,752
LAURIETON UNITED SERVICES CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$58,824
LAVINGTON ANGLERS CLUB INC	Stronger Primary Industries	State Recreational Education	\$2,000
LAVINGTON TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$92,589
LAVO HYDROGEN STORAGE TECHNOLOGY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,500,000
LD ENGINEERING SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$30,000
LEADERLIFE LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
LEADERLIFE LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$24,000
LEARNING GUIDE P/L	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$12,000
LEETON WHITTON UNITED AUSTRALIAN FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$119,568
LESLEY MCMAHON	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$150,000
LFE COMMUNITY SUPPORTS	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$316,966
LIGHTNING RIDGE GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$72,000
LIGHTNING RIDGE OPAL & FOSSIL CENTRE	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	\$900,000
LIONS CLUB OF BRANXTON INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$17,775
LIONS CLUB OF MOREE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
LIONS CLUB OF TATHRA INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$184,650
LISMORE BASKETBALL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$144,150
LISMORE ROUS HOTEL SOFTBALL CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,900
LISMORE SWANS JUNIOR AUSTRALIAN FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$69,000
LISMORE WORKERS FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,500
LITHGOW & DISTRICT WORKMENS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$486,747

LITHGOW DISTRICT CHAMBER OF COMMERCE	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$125,750
LITHGOW DISTRICT MODEL RAILWAY CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$5,000
LITHGOW SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
LIVERPOOL CATHOLIC CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$125,440
LOCAL LAND SERVICES	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$200
LOCKHART BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$137,600
LOCKHART EX-SERVICEMEN'S CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$41,600
LORD HOWE ISLAND BOARD	Growth, Development and Wellbeing in Regional NSW	Regional Development Strategy & Support	\$274,273
LORD HOWE ISLAND COMMUNITY NIPPERS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$134,000
LORD HOWE ISLAND GOLF CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$92,650
LOUIS ROGERS	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$60,000
LR & AGF HARRISON	Stronger Primary Industries	Animal Biosecurity Programs	\$100
M.D HOPWOOD & E.M MADDEN	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
MACLEAN LIONS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$27,926
MACLEAY OPTIONS INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
MACLEAY RIVER HAULAGE P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$32,250
MACQUARIE UNIVERSITY	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$86,140
MACQUARIE UNIVERSITY	Stronger Primary Industries	Recreational Trust Programs	\$8,000
MAGPIE DISTILLING	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$70,000
MAIDENS BRUSH TENNIS AND SPORTING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$17,109
MAKE A DIFFERENCE PMQ INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$124,000
MANILLA SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
MANNING POINT BOWLING CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$151,110

MANNING RIVER AGRICULTURAL & HORTICULTURAL SOCIETY TAREE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$407,880
MANNING RIVER AGRICULTURAL & HORTICULTURAL SOCIETY TAREE INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$40,909
MANNING RIVER ROWING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$78,945
MANNING VALLEY NEIGHBOURHOOD SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,996
MAP EVENT GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$159,635
MARATHON HEALTH LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$130,670
MARS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$64,000
MARYMEAD CHILD & FAMILY CENTRE	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$153,253
MARYMEAD CHILD & FAMILY CENTRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$24,322
MBCRC LTD	Stronger Primary Industries	Mollusc Aquaculture	\$100,000
MCGRATH FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Regional Programs, Executive Director	\$185,000
MEAT & LIVESTOCK AUSTRALIA LTD	Stronger Primary Industries	Animal Production	\$15,080
MEAT & LIVESTOCK AUSTRALIA LTD	Stronger Primary Industries	EMAI	\$357,000
MEAT & LIVESTOCK AUSTRALIA LTD	Stronger Primary Industries	Temperate Systems	\$459,615
MEDOWIE FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$302,006
MELISSA STOKMAN	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$200
MENDOORAN P.A. & H ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
MERIMBULA BIG GAME & LAKES ANGLING CLUB INC	Stronger Primary Industries	Recreational Trust Programs	\$65,200
MERIMBULA BIG GAME & LAKES ANGLING CLUB INC	Stronger Primary Industries	State Recreational Education	\$2,000
MERRIWA P A H & I ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,944
MERRIWA-CASSILIS ALLIANCE INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$2,500
MID COAST CARE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$15,500
MID COAST COUNCIL TAREE BRANCH	Stronger Primary Industries	Recreational Fisheries Programs	\$350,000
MID COAST COUNCIL TAREE BRANCH	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$151,356

MID RICHMOND NEIGHBOURHOOD CENTRE	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$5,248
MID RICHMOND NEIGHBOURHOOD CENTRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$193,705
MIIMI ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$85,655
MILTON RURAL LANDCARE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$90,000
MILTON SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,029
MOGO ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$727,569
MOGO VILLAGE BUSINESS CHAMBER LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$92,000
MOLONG SHOW SOCIETY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$13,000
MONARO COMMUNITY ACCESS SERVICE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$94,920
MONARO EQUESTRIAN ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$100,166
MONTREAL COMMUNITY THEATRE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$2,950
MOREE & DISTRICT HISTORICAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$71,468
MOREE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$29,968
MOREE SPORTS HEALTH ARTS & EDUCATION ACADEMY ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	\$150,000
MORISSET LAKE MACQUARIE AGRICULTURE ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,979
MORONGLA SHOW SOCIETY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
MOSS VALE & DISTRICT A H & I SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$40,909
MOSSMONT NURSERIES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$56,000
MOUNTAIN BLUE FARMS (OPERATIONS) P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$246,000
MOXON'S NURSERY	Stronger Primary Industries	Habitation Rehabilitation	\$150
MT WILSON/MT IRVINE RURAL BUSHFIRE INFRASTRUCTURE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$279,133
MUDGEE & DISTRICTS 4X4 CLUB INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$3,000
MUDGEE PLAYGROUP	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$14,306

MUDGEES REGION TOURISM INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$346,000
MUDGEES SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
MUDYALA ABORIGINAL CORPORATION	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$10,000
MULLUMBIMBY AGRICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
MURRUMBIDGEE LANDCARE ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$306,400
MURRURUNDI AND DISTRICT HISTORICAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$20,000
MURWILLUMBAH COMMUNITY CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$8,316
MURWILLUMBAH COMMUNITY CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$12,919
MURWILLUMBAH TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$160,000
MUSWELLBROOK CHAMBER OF COMMERCE	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$7,000
MUSWELLBROOK PISTOL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$83,294
MUSWELLBROOK R S L SUB BRANCH CLUB	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	\$108,075
MYCHEF CUISINE	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$72,000
NAMBUCCA LANDCARE CO-ORDINATING COMMITTEE	Stronger Primary Industries	Coastal Systems	\$26,400
NAMBUCCA VALLEY COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$288,244
NARARA WYOMING CRICKET CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$127,542
NAROOMA OYSTER FESTIVAL LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$86,301
NARRABRI SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
NARROMINE LOCAL ABORIGINAL LANDS COUNCIL	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$7,000
NATHAN DONALD LEIGHTON KESTEVEN	Stronger Primary Industries	Habitation Rehabilitation	\$5,184
NATURE LOVERS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$65,875
NAUGHTY NOODLE FUN HAUS INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$8,940
NAUGHTY NOODLE FUN HAUS INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$42,889

NELSON BAY RUGBY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$60,600
NETHERCOTE RESIDENTS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$45,760
NEVILLE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
NEW ENGLAND CONSERVATORIUM OF MUSIC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$154,082
NEW ENGLAND REGIONAL ART MUSEUM LTD	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$8,700
NEW SCHOOL OF ARTS NEIGHBOURHOOD HOUSE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
NEWCASTLE AGRICULTURAL HORTICULTURAL & INDUSTRIAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
NEWCASTLE AIRPORT P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$10,253
NEWCASTLE CRUISING YACHT CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$60,000
NEWCASTLE INDUSTRIAL HERITAGE ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$8,160
NIMMITABEL ADVANCEMENT GROUP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$55,971
NIMMITABEL SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
NIMROD RESOURCES LTD	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$56,025
NORCO CO-OPERATIVE LTD	Growth, Development and Wellbeing in Regional NSW	Northern Rivers Flood Recovery Program	\$2,847,000
NORCO CO-OPERATIVE LTD	Growth, Development and Wellbeing in Regional NSW	Northern Rivers Flood Recovery Program	\$2,847,000
NORTH ARMIDALE TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$130,422
NORTH WEST EQUESTRIAN EXPO INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$50,211
NORTH WEST EQUESTRIAN EXPO INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$12,553
NORTH WEST LAND CORPORATION P/L	Growth, Development and Wellbeing in Regional NSW	Central West	\$15,000
NORTH WESTERN MODEL ENGINEERS INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$100,000
NORTHERN AGRICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
NORTHERN RIVERS FOOTBALL ACADEMY	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000

NOWRA CHEMICAL MANUFACTURERS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$68,000
NOWRA LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$689,872
NOWRA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$43,249
NSW BUSINESS CHAMBER LTD	Growth, Development and Wellbeing in Regional NSW	North Coast	\$45,455
NSW SERVICE FOR THE TREATMENT & REHABILITATION OF TORTURE & TRAUMA SURVIVORS	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$19,554
NSW WHEAT RESEARCH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$6,600,000
NUNGERA CO-OPERATIVE SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
NYNGAN SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
OBERON SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
OBERON SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$46,400
OBIECO INDUSTRIES	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$80,000
OCEAN2EARTH AUSTRALIA P/L	Stronger Primary Industries	Recreational Trust Programs	\$7,500
OCEAN2EARTH AUSTRALIA P/L	Stronger Primary Industries	Recreational Trust Programs	\$1,500
O'CONNOR ENGINE SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$222,627
OLD BAR CRICKET CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$66,000
OLD BAR TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$97,107
OMELIA TECHNOLOGIES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$84,000
ONE VISION PRODUCTIONS LTD	Growth, Development and Wellbeing in Regional NSW	Flood Regional Youth Community Coord	\$15,000
ONE VISION PRODUCTIONS LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$21,876
OPTICOM LTD	Growth, Development and Wellbeing in Regional NSW	Gig State Investment Priorities	\$1,900,000
ORANA ARTS INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$27,130
ORANGE SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
ORANGE360 TDO LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$115,800

ORARA VALLEY PROGRESS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$181,182
ORARA VALLEY RIVERCARE GROUPS	Stronger Primary Industries	Habitation Rehabilitation	\$24,000
ZIPSLIDE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$48,000
OXLEY VALE LIFELONG LEARNING CENTRE	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	\$680,000
OZFISH UNLIMITED LTD	Stronger Primary Industries	Habitation Rehabilitation	\$155,005
OZFISH UNLIMITED LTD	Stronger Primary Industries	State Recreational Education	\$5,459
P DAVIS & S.A JOYCE	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
PACIFIC PALMS SURF LIFE SAVING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$110,766
PALLET COLLARS AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$54,150
PAMBULA FISHING CLUB INC	Stronger Primary Industries	Recreational Trust Programs	\$3,560
PAMBULA FISHING CLUB INC	Stronger Primary Industries	State Recreational Education	\$2,000
PARKES PASTORAL AGRICULTURAL & HORTICULTURAL ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$42,000
PAUL RICHARDS	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$50,000
PCT INTERNATIONAL P/L	Stronger Primary Industries	Natural Disaster Relief Arrangements	\$190,000
PENROSE COMMUNITY ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$593,991
PEPPERELL RESEARCH & CONSULTING P/L	Stronger Primary Industries	Recreational Trust Programs	\$60,000
PETAURUS EDUCATION GROUP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$650,495
PINK SALT PRODUCTIONS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
PLANT HEALTH AUSTRALIA LTD	Stronger Primary Industries	Plant Biosecurity & Product Integrity	\$279,937
PLANTATION PINE PRODUCTS AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$3,133,033
PLAYABILITY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$135,000
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$237,969
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$1,000,000
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Minister Regional Youth Discretionary	\$27,973

POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$346,909
POLICE CITIZENS YOUTH CLUBS NSW LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$1,038,025
POSSUMS COMMUNITY PRE SCHOOL ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$9,053
POTTSVILLE BEACH NEIGHBOURHOOD CENTRE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$195,133
PROFESSIONAL GOLFERS ASSOCIATION OF AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$240,000
PROPIX P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$180,000
PROVENANCE CORPORATION P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$360,000
PSYCHOLOGICAL HEALTH ASSESSMENT & COUNSELLING SERVICE	Stronger Primary Industries	Recreational Trust Programs	\$4,000
QAL FINANCE P/L	Growth, Development and Wellbeing in Regional NSW	Office of the Cross Border Commissioner	\$187,500
QUEANBEYAN JUNIOR AUSTRALIAN FOOTBALL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$109,929
QUEANBEYAN MULTILINGUAL CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
QUEANBEYAN PARK TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$61,510
QUIRINDI SHOW SOCIETY INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
QUIRINDI SPORTING CLAY TARGET CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$19,997
R & C CIVIL GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$14,200
RAMSGATE RSL CLUB LTD FISHING CLUB	Stronger Primary Industries	State Recreational Education	\$1,546
RAYMOND THOMAS TIMBERY	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$900
RECYCLING TECHNOLOGIES GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$210,000
TTF HALE & CARA GORDON FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Central West	\$24,750
RED FACTORY AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$228,000
REFLECTIONS HOLIDAY PARKS	Stronger Primary Industries	Recreational Trust Programs	\$9,800
REFLEX SOCIAL SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$24,000
REGIONAL AUSTRALIA INSTITUTE LTD	Growth, Development and Wellbeing in Regional NSW	DRNSW Strategy & Reform	\$200,000

REGIONAL DEVELOPMENT AUSTRALIA -MURRAY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$302,998
COREGAS P/L	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$150,000
REGIONAL YOUTH SUPPORT SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$131,007
RESOURCE CONSULTING SERVICES P/L	Stronger Primary Industries	Soils South	\$80,000
RICHMOND RANGE RUGBY CLUB	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,500
RISE -COFFS HARBOUR INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$58,109
RIVER OF ART INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$95,925
RIVERTRACKS INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
ROBERTSON AGRICULTURAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,561
ROGER FLETCHER	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$50,000
ROTARY CLUB OF COFFS HARBOUR INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
ROYAL AGRICULTURAL SOCIETY OF NSW	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
ROYAL FAR WEST	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$998,735
RUGBY AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$99,504
RURAL OUTREACH COUNSELLING INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$139,500
RYDAL & DISTRICT AGRICULTURAL & HORTICULTURAL PASTORAL ASSN INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
RYLSTONE KANDOS SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$29,701
S COLE & T.E COLE	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
S MAHER & N.J MAHER	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$300
S T L TIMBERS P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$51,979
SAILABILITY NSW INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$44,736
SALTWATER FRESHWATER ARTS ALLIANCE	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000

SAMPLE FOOD FESTIVAL	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$60,428
SAN REMO NEIGHBOURHOOD CENTRE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$78,100
SANCTUARY POINT COMMUNITY PRIDE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$94,000
SAPPHIRE COAST WILDERNESS OYSTERS INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$51,121
SARATOGA SAILING CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$107,261
SAWTELL GOLF CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$153,106
SAWTELL SUPER FUN DAY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$5,000
SAWTELL/TOORMINA SPORTS AND RECREATION CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
SCONE NEIGHBOURHOOD RESOURCE CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$3,910
SCOTT GROUP MANAGEMENT P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$1,440,000
SCOUT ASSOCIATION OF AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$87,586
SCOUTS NSW	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$160,000
SCREENWAVE AUSTRALIA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$153,760
SCULPTURE BY THE SEA INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$1,000,000
SCULPTURE BY THE SEA INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$1,000,000
SEA URCHIN HARVEST P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$80,000
SEABIN FOUNDATION LTD	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$26,912
SECRET HARVEST P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$60,000
SELWYN SNOW RESORT P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$493,000
SHEREE LEE RANKMORE	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$55,000
SHOALHAVEN ASTRONOMER INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$48,400
SHOALHAVEN RIVERWATCH INC	Stronger Primary Industries	Habitation Rehabilitation	\$3,759
SHORETRACK LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000

SHOULDERMASTER P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$66,000
SIMON P & MARGARET TADROSSE	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$424,909
SINGLETON RUGBY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	\$540,000
SINGLETON RUGBY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$173,812
SISTERS OF ST JOSEPH	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$3,000
SKILLSET WORKFORCE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$36,228
SLIPPERY SIRKUS INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,500
SNIVES HIVES	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$58,200
SOCIAL FUTURES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$119,238
SOFALA & DISTRICT AGRICULTURAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$11,100
SOUTH COAST JUICE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$91,000
SOUTH COAST MARICULTURE P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$60,000
SOUTH EAST ARTS (NSW) INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$88,000
SOUTH EAST ARTS (NSW) INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$6,394
SOUTH EAST WOMEN & CHILDREN'S SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$7,475
SOUTHCOAST HEALTH & SUSTAINABILITY ALLIANCE	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$262,100
SOUTHERN NEW ENGLAND LANDCARE LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$116,012
SOUTHERN OIL REFINING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$65,000
SOUTHERN TABLELANDS ARTS (STARTS) INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,464
SOUTHERN WOMEN'S GROUP INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$4,530
SOUTHERN YOUTH & FAMILY SERVICES LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$74,105
SOUTHLAKE'S INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$5,000
SPAGHETTI CIRCUS INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$153,094

SPEEDFLOW PRODUCTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$2,451
SPENCER COCOA P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$30,000
SPIRALZ FERMENTED FOODS	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$48,186
STANWELL PARK ARTS THEATRE INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$158,400
STAUGHTON GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$2,604,000
STEPHANIE SMITH	Stronger Primary Industries	Habitation Rehabilitation	\$1,600
STEPHEN BRUCE	Growth, Development and Wellbeing in Regional NSW	Blue Ridge Hardwoods – Worker Support Payments	\$75,000
STIRLING OYSTERS	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$18,600
STORY FACTORY INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$13,330
STRAWBERRY MUSIC GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$159,942
SUFFOLK PARK PROGRESS ASSOC INC	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$31,260
SUNNYFIELD DISABILITY SERVICES	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$55,160
SUPREME POULTRY & CHICKENS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$180,000
SURFING NSW INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$50,533
SUSSEX INLET DISTRICT CHAMBER OF COMMERCE	Stronger Primary Industries	Recreational Trust Programs	\$60,000
SYDNEY INSTITUTE OF MARINE SCIENCE	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$99,500
SYDNEY INSTITUTE OF MARINE SCIENCE	Stronger Primary Industries	Recreational Trust Programs	\$272,944
SYNTHESIS ORGANICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$7,202
TABLELAND TIMBERS VACCOUNT P/L	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$47,959
TAMBURLAINE WINE SERVICES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$52,400
TAMWORTH LOCAL ABORIGINAL LAND COUNCIL	Stronger Primary Industries	Murray Darling	\$6,175
TAMWORTH PARKINSONS SUPPORT GROUP	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,500
TAMWORTH REGIONAL LANDCARE ASSOCIATION	Stronger Primary Industries	Habitation Rehabilitation	\$19,726

TANGAROA BLUE FOUNDATION LTD	Stronger Primary Industries	Recreational Trust Programs	\$60,000
TARAGO & DISTRICT SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,999
TARALGA A P & H ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
TAREE BUSINESS CHAMBER INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$161,592
TAREE INDIGENOUS DEVELOPMENT & EMPLOYMENT LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$171,347
TAREE OLD BAR SURF LIFE SAVING CLUB	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$170,000
TAREE PISTOL CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$40,000
TAREE UNIVERSITIES CAMPUS LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$90,074
TARONGA CONSERVATION SOCIETY AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$5,425,182
TATHRA BEACH COUNTRY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$96,105
TEMORA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
TENDER FUNERALS	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$277,640
TENTERFIELD AUTUMN FESTIVAL INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
TENTERFIELD SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
THE AERO CLUB OF BROKEN HILL	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$140,000
THE BARRINGTON CLUB INC	Stronger Primary Industries	Recreational Trust Programs	\$2,666
THE BENEVOLENT SOCIETY	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,450
THE BENEVOLENT SOCIETY	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$107,713
THE BLUE LABEL STUD P/L	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
THE BOWER RE-USE & REPAIR CENTRE	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$9,600
THE BUILDING SUPPLY CO P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$64,000
THE CAMDEN SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$44,350
THE COMMUNITY CHARITY SHOP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$104,529

THE COOTAMUNDRA EX-SERVICEMEN'S AND CITIZENS' MEMORIAL CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$163,700
THE FAMILY PLACE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$399,409
THE FAMILY PLACE INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$7,000
THE FOUNDATIONS PORTLAND P/L	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	\$150,000
THE GREX GROUP P/L	Growth, Development and Wellbeing in Regional NSW	Drought stimulus Package	\$71,094
THE GUNDAGAI DISTRICT SERVICES CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$386,054
THE GUYRA TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$63,035
THE HOUSE THAT DAN BUILT INCORPORATED	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
THE LITTLE BIG DAIRY COMPANY P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$150,000
THE NAMBUCCA RIVER DISTRICT AGRICULTURAL ASSOCIATION LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
THE QUEANBEYAN SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
THE REACH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$63,892
THE ROTARY CLUB OF BUNGENDORE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$358,148
THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS; NSW	Stronger Primary Industries	Animal Welfare Regulation	\$424,000
THE UNIVERSITY OF ADELAIDE	Stronger Primary Industries	Vertebrate Pest Research Unit	\$12,000
THE UNIVERSITY OF MELBOURNE	Mineral and petroleum industries generating prosperity safely	Coal Innovation Fund	\$158,033
THE UNIVERSITY OF NEW ENGLAND	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$199,625
THE UNIVERSITY OF NEWCASTLE	Mineral and petroleum industries generating prosperity safely	Coal Innovation Fund	\$274,245
THE UNIVERSITY OF NEWCASTLE	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$162,500
THE UNIVERSITY OF WOLLONGONG	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$399,828
THE UNIVERSITY OF WOLLONGONG	Stronger Primary Industries	Inland Recreational Policy	\$39,000
THE UNIVERSITY OF WOLLONGONG	Stronger Primary Industries	Recreational Trust Programs	\$92,000

THE WIRED LAB LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$245,621
THOMSON RESOURCES LTD	Mineral and petroleum industries generating prosperity safely	Geological Survey of NSW	-\$45,500
THOMSON RESOURCES LTD	Mineral and petroleum industries generating prosperity safely	Projects & Acquisitions Administration	\$21,523
TIMOTHY MERVYN DUNCAN	Stronger Primary Industries	Habitation Rehabilitation	\$4,325
TIRKANDI INABURRA CULTURAL & DEVELOPMENT CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$51,000
TOCUMWAL AIRSHOWS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$40,000
TOORAWEEAH P. A. & H. ASSOCIATION INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
TOPSOIL ORGANICS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$120,000
TOURISM SNOWY MOUNTAINS INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$355,000
TOURNAMENT X P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
TRACY DESIGNS AND PRINT	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$80,000
TRANGIE TRUCK AND TRACTOR SHOW INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$10,000
TRUNDLE PASTORAL & AGRICULTURAL SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
TRUSTEE OF THE ROMAN CATHOLIC CHURCH	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$24,464
TRUSTEES OF THE ROMAN CATHOLIC CHURCH	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$15,030
TRUSTEES OF THE ROMAN CATHOLIC FOR THE ARCHDIOCESE OF CANBERRA AND GOULBURN	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$38,700
TTF ANDREW HURFORD FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Industry Recovery Package	\$151,875
TTF ARNHEIM FAMILY NO.2 DISCRETIONARY TRUST	Stronger Primary Industries	Habitation Rehabilitation	\$23,704
TTF BOBBIWAA PASTORAL CO TRADING TRUST	Stronger Primary Industries	Animal Biosecurity Surveillance & Research	\$100
TTF BOSS ENGINEERING UNIT TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$240,000
TTF FIRST STEPS COUNT FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	\$1,750,000
TTF GLEN INNES SHOWGROUND LAND MANAGER	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$112,400

TTF NSWGR CARRIAGES UNIT TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$30,000
TTF THE CARRINGTON TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$116,226
TTF THE CROSSING LAND EDUCATION TRUST	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$473,902
TTF THE PEDERICK FAMILY TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$392,000
TTF THE PERFORMANCE ENGINEERING GROUP (AUSTRALIA) TRUST	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$120,000
TTF TNT PRODUCE TRUST	Growth, Development and Wellbeing in Regional NSW	Supporting Local Communities	\$559,350
TTF TOP BLOKES FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$90,932
TTF TOP BLOKES FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$103,725
TTF WARREN YOUTH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$9,512
TTF WARREN YOUTH FOUNDATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$46,200
TULGEEN GROUP	Growth, Development and Wellbeing in Regional NSW	Economic Stimulus Recovery Package	\$670,000
TULLAMORE P A & H ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
TUMBA PASTORAL AGRICULTURAL & HORTICULTURAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,276
TUMBAFEST INC	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$113,739
TUMBARUMBA CHAMBER OF COMMERCE	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$263,494
TUMUT RIVER BREWING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$42,000
TUMUT SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$10,650
TUNTABLE CREEK LANDCARE GROUP INC	Stronger Primary Industries	Habitation Rehabilitation	\$24,000
TWEED VALLEY WILDLIFE CARERS INC	Stronger Primary Industries	Recreational Trust Programs	\$6,097
TWO POINT CO. P/L	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$45,000
TWOFOLD ABORIGINAL CORP	Growth, Development and Wellbeing in Regional NSW	Regional Growth Environment & Tourism Fund	\$500,000
TWYFORD HALL INC	Growth, Development and Wellbeing in Regional NSW	Regional Communities Development Fund	\$370,000

UARAH FISHERIES	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$56,000
UNGARIE SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$14,600
UNGARIE SPORTS & RECREATION CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$8,964
UNITING (NSW.ACT)	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$399,649
UNITING (NSW.ACT)	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$19,000
UNIVERSITY OF NEW SOUTH WALES	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$194,772
UNIVERSITY OF NEW SOUTH WALES	Stronger Primary Industries	Inland Recreational Policy	\$80,000
UNIVERSITY OF NEW SOUTH WALES	Growth, Development and Wellbeing in Regional NSW	Non-SHLF Digital	\$268,000
UNIVERSITY OF NEW SOUTH WALES	Stronger Primary Industries	Recreational Trust Programs	\$35,000
UNIVERSITY OF SYDNEY	Stronger Primary Industries	Summer Crops North	\$5,625
UNIVERSITY OF TECHNOLOGY SYDNEY	Stronger Primary Industries	Recreational Trust Programs	\$20,000
UNIVERSITY OF TECHNOLOGY SYDNEY	Stronger Primary Industries	Science and Research	\$108,557
UNIVERSITY OF THE SUNSHINE COAST	Stronger Primary Industries	Recreational Trust Programs	\$96,257
UPPER CLARENCE COMBINED LANDCARE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$239,988
UPPER HUNTER SHOW INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
UPPER HUNTER YOUTH SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$7,067
UPPER SNOWY LANDCARE NETWORK INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$111,396
UPPER YANGO LANDHOLDERS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$152,830
URALLA BOWLING & RECREATION CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$109,171
URALLA CAMPDRAFTING AND SPORTING CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$86,192
URALLA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$13,582
URALLA TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$46,878
VANFEST P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$160,000
VICTOR CHANNELL	Growth, Development and Wellbeing in Regional NSW	Illawarra-Shoalhaven	\$500

WAGGA AUTISM SUPPORT GROUP INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$4,713
WAGGA WAGGA SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
WAGGA WOMENS HEALTH CENTRE INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$80,310
WAGONGA LOCAL ABORIGINAL LAND COUNCIL	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$1,144,086
WAKAKIRRI STORY-DANCE ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$4,000
WAKOOL & DISTRICT AGRICULTURAL & PASTORAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$11,931
WALBUNDRIE SHOW SOCIETY	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
WALCHA AND DISTRICT HISTORICAL SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$4,000
WALCHA MEN'S SHED INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$75,870
WALCHA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$36,000
WALGETT SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
WALLAMBA DISTRICT AGRICULTURAL & HORTICULTURAL ASSN INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
WALLERAWANG BRANCH CENTRAL ACCLIMATISATION SOCIETY	Stronger Primary Industries	Inland Recreational Policy	\$78,416
WARIALDA P & A ASSN INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
WARILLA WANDERERS JUNIOR SOCCER CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$38,901
WARREN PASTORAL & AGRICULTURAL ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$11,931
WATERSHED LANDCARE GROUP INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$213,651
WAUCHOPE CHAMBER OF COMMERCE & INDUSTRY INC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$217,997
WAUCHOPE SHOW SOCIETY LTD	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$45,000
WAX CONVERTERS TEXTILES P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$120,000
WEE WAA SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
WELLINGTON INFORMATION & NEIGHBOURHOOD SERVICES INC	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$6,362

WENTWORTH SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$70,592
WEST PORT MACQUARIE TENNIS CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$56,091
WEST WYALONG SERVICES & CITIZENS CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$172,261
WHIAN WHIAN LANDCARE	Stronger Primary Industries	Habitation Rehabilitation	\$5,775
WHITE SANDS EVENTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$48,956
WHOLECHILD EARLY LEARNING P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$9,553
WILDLIFE HEALTH AUSTRALIA INC	Stronger Primary Industries	Animal Biosecurity Business	\$180,918
WILHELM RURAL P/L	Stronger Primary Industries	Natural Disaster Relief Arrangements	\$74,925
WILLIAM THE FOURTH INC	Growth, Development and Wellbeing in Regional NSW	Newcastle Port Community Cont. Fund	\$4,553
WILMOT CATTLE COMPANY P/L	Stronger Primary Industries	Habitation Rehabilitation	\$11,790
WILSONS RIVER LANDCARE GROUP INC	Stronger Primary Industries	Habitation Rehabilitation	\$1,600
WINDARA COMMUNITIES LTD	Growth, Development and Wellbeing in Regional NSW	My Community Project	\$15,800
WINGHAM AKOOSTIK MUSIC FESTIVAL	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$134,749
WINGHAM DISTRICT MEMORIAL SERVICES	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$218,583
WINGHAM SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$40,480
WOLLONGBAR PUBLIC SCHOOL PARENTS AND CITIZENS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Deputy Premier's Grants	\$1,500
WOLLONGONG CONSERVATORIUM OF MUSIC LTD	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$10,000
WOLLONGONG HERITAGE COLLECTIONS INC	Growth, Development and Wellbeing in Regional NSW	Port Kembla Community Investment Fund	\$93,668
WOODSTOCK MEMORIAL SHOW INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$30,000
WOOLGOOLGA ART GROUP INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$68,000
WOOLGOOLGA CURRYFEST	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$41,600
WORKWAYS AUSTRALIA LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$754,201
WORKWAYS AUSTRALIA LTD	Stronger Primary Industries	Habitation Rehabilitation	\$9,572
WSL AUSTRALASIA	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$70,000

WYALONG PUBLIC SCHOOL PARENTS & CITIZENS ASSOCIATION	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$66,290
WYANGALA COUNTRY CLUB LTD	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$22,800
WYONG DISTRICT CRICKET CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$72,741
YA EGL TRADITIONAL OWNERS ABORIGINAL CORPORATION RNTBC	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$180,000
YANCO CREEK & TRIBUTARIES ADVISORY COUNCIL	Stronger Primary Industries	Habitation Rehabilitation	\$23,010
YANCO WAMOON RUGBY LEAGUE FOOTBALL CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$162,800
YASS LAWN TENNIS CLUB	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$155,610
YASS SHOW SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$15,000
YEOVAL PA & H SOCIETY INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$13,110
YMCA NSW	Growth, Development and Wellbeing in Regional NSW	Children and Young People Wellbeing Program	\$7,344
YMCA NSW	Growth, Development and Wellbeing in Regional NSW	Office for Regional Youth	\$4,913
YOUNG PASTORAL & AGRICULTURAL ASSOC INC	Growth, Development and Wellbeing in Regional NSW	Country Shows Support Package	\$29,457
YOUNG PONY CLUB INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$187,744
YOURS & OWLS EVENTS P/L	Growth, Development and Wellbeing in Regional NSW	Regional Events Acceleration Fund	\$143,124
YP SPACE MNC INC	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$10,987
YUMARO LTD	Growth, Development and Wellbeing in Regional NSW	Bushfire Local Economic Recovery Package	\$104,134
YWCA AUSTRALIA	Growth, Development and Wellbeing in Regional NSW	Stronger Country Communities Fund	\$58,500
ZEEMO P/L	Stronger Primary Industries	Habitation Rehabilitation	\$2,299
ZEROCO.COM.AU P/L	Growth, Development and Wellbeing in Regional NSW	Regional Skills Relocation Grant	\$12,304
ZETIFI AGSENSIO P/L	Growth, Development and Wellbeing in Regional NSW	Regional Jobs Creation Fund	\$40,000

Appendix 2: Public interest disclosure, risk and insurance

2.10 Financial counselling services

No funding was provided for the 2021-22 year for Rural Financial Counselling Services as funding ceased in 2021 financial year.

New funding has been secured for 2022-23 financial year.

2.11 Animal welfare grants

Organisations receive animal welfare grants for programs that promote the health and welfare of animals and promote the prevention of cruelty to animals.

Table 21. Funds granted for animal welfare

Recipient Organisation	Program/Program area	Amount from 1 July 2021 to 30 June 2022
Animal Welfare League NSW	Prevention of Cruelty to Animals – Animal Welfare Grant	\$75,000
Cat Protection Society	Prevention of Cruelty to Animals – Animal Welfare Grant	\$15,500
Domestic Animal Birth Control Co-operative Society	Prevention of Cruelty to Animals – Animal Welfare Grant	\$3,000
RSPCA NSW	Prevention of Cruelty to Animals – Animal Welfare Grant	\$424,000
NSW Wildlife Information Rescue and Education Service Inc.	Prevention of Cruelty to Animals – Animal Welfare Grant	\$15,500

2.12 Land disposals

There were no land disposals with a value greater than \$5,000,000 during the financial year ending 30 June 2022.

Appendix 3: People

3.1 Work Health and Safety

DRNSW implemented the following key programs of work to ensure effective management of Work Health and Safety (WHS) risks:

- Review and consultation on WHS Policy
- Developed a safety messaging framework for prompt and timely issuing of safety alerts and advice
- Development and consultation on 2 versions of COVID-19 Vaccination Policy
- Health and safety included in performance development plans

Table 22. Incident Data

Type	2020-21	2021-22
Injury/illness	273	276
Hazard/damage	251	240
Near miss	165	141
COVID-19	25	382
Psychosocial	79	46
Dangerous occurrence	28	38
Breach of road rules	67	82
Within 24hrs	77%	80%
Total	888	1205

Table 23. Workers Compensation

Injury Type	2020-21	2021-22
Medical only injuries	49	55
Lost time injuries	22	18
LTIFR	3.1	2.3
Total Days Lost	522	376

Table 24. Employee Assistance Program

Service	Cases
General counselling	330
People leader	24
Critical incident	12
Utilisation rate	6.2%

3.2 Workforce and diversity

- DRNSW is committed to ensuring that it is an employer of choice by providing opportunities to assist staff in achieving their potential, irrespective of age, cultural background, disability status, Aboriginal or Torres Strait Islander background, religion, sexual orientation, or gender identity.
- In the last 12 months we:
 - embedded our Diversity and Inclusion Council. The Council is made up of representatives from across all business units and employee-led networks and provides a way for all employees to find out more about what is happening at Regional NSW through their nominated representatives
 - identified key programs and projects that will enhance workforce diversity and inclusion outcomes in the Department
 - implemented the Department of Regional NSW Diversity and Inclusion Strategy
 - implemented the Department of Regional NSW Aboriginal Outcomes Plan
 - championed the Age of Inclusion via embedding inclusive recruitment and workplace culture, and ensuring accessible workplaces are provided
 - partnered with Future Women to drive a leadership pilot program for our clerk grade 9/10 and 11/12 females
 - drafted the Department of Regional NSW Gender Equity Action Plan
 - implemented an innovative framework to support staff to deliver on business outcomes while providing working arrangements that help balance where, when and how our staff work.

Appendix 3: People

- achieved Family Friendly Workplace Accreditation which demonstrates our commitment to a workplace culture that supports our employees to combine work and family responsibilities. This certification acknowledges our family-friendly policies and practices as benchmarked against the National Work + Family Standards
- partnered with Future Women on their Change Makers Program, empowering our male employees to champion gender equity in the workplace
- joined Pride in Diversity, the peak national body for supporting organisations to become more LGBTIQ+ inclusive
- supported the continued development of the Regional Rainbows network to offer support and networking opportunities for LGBTIQ+ people and allies in regional offices and locations

Disability Inclusion Action Plan

- The Department is committed to reducing barriers for people with disability to be able to obtain employment, develop their career and participate equally within the Department.
- Since the Department’s establishment on 2 April 2020, the Department has:
 - implemented the DRNSW Disability Inclusion Action Plan
 - engaged a dedicated diversity and inclusion specialist within the diversity and inclusion team to focus on onboarding and retention
 - designed an Employee Value Proposition to promote inclusive employment practices on the careers website to encourage people with disability to apply for roles
 - augmented recruitment activities to ensure that they meet the Australian National Disability Network standards.
 - raised our employee’s awareness on social procurement practices via Approved Disability enterprises and Aboriginal suppliers

Multicultural Policies and Services Program

- The Department is committed to meeting the needs of culturally diverse staff. It values the skills, experiences and perspectives of people from multicultural backgrounds and their contributions to the Department’s work.

- In 2021-22, the Department:
 - celebrated and raised awareness of culturally significant events and dates including Harmony Day
 - made online culture training available to staff
 - utilised the PSC decoder tool to ensure job ads were attracting diverse populations.

Trends in the representation of workforce diversity groups

Table 25. Representation of workforce diversity groups

Workforce Diversity Group	Benchmark	2020	2021	2022
Women	45%	47.1%	48.8%	51.6%
Aboriginal and/or Torres Strait Islander People	6%	1.1%	1.2%	2.7%
People whose First Language Spoken as a Child was not English	23.2%	4.6%	6.1%	9.7%
People with Disability	5.6%	1.2%	1.7%	3.8%
People with Disability Requiring Work-Related Adjustment	N/A	0.3%	0.3%	1.0%

Source: NSW Public Service Commission Approved Workforce Profile Report 2022

Note 1: The benchmark for representation of women in the overall DRNSW workforce is intended to reflect the gender composition of the NSW community.

Note 2: The NSW Public Sector Aboriginal Employment Strategy 2019-2025 aims for 3% Aboriginal representation at all non-executive salary levels by 2025. DRNSW has set an internal target of 6% for Aboriginal staff across the Department by June 2025 to ensure we represent the communities in which we serve.

Note 3: A benchmark from the Australian Bureau of Statistics (ABS) Census of Population and Housing has been included for People whose First Language Spoken as a Child was not English. The ABS Census does not provide information about first language but does provide information about country of birth. The benchmark of 23.2% is the percentage of the NSW general population born in a country where English is not the predominant language.

Note 4: In December 2017 the NSW Government announced the target of doubling the representation of people with disability in the NSW public sector from an estimated 2.7% to 5.6% by 2025. The benchmark for ‘People with Disability Requiring Work-Related Adjustment’ was not updated.

Appendix 3: People

Table 26. Trends in the distribution of workforce diversity groups

Workforce Diversity Group	Benchmark	2020	2021	2022
Women	100	94	95	95
Aboriginal and/or Torres Strait Islander People	100	82	86	87
People whose First Language Spoken as a Child was not English	100	103	100	99
People with Disability	100	104	100	98
People with Disability Requiring Work-Related Adjustment	100	N/A	N/A	88

Source: NSW Public Service Commission Approved Workforce Profile Report 2022

Note 1: A Distribution Index score of 100 indicates that the distribution of members of the Workforce Diversity group across salary bands is equivalent to that of the rest of the workforce. A score less than 100 means that members of the Workforce Diversity group tend to be more concentrated at lower salary bands than is the case for other staff. The more pronounced this tendency is, the lower the score will be. In some cases, the index may be more than 100, indicating that members of the Workforce Diversity group tend to be more concentrated at higher salary bands than is the case for other staff.

Note 2: The Distribution Index is not calculated when the number of employees in the Workforce Diversity group is less than 20 or when the number of other employees is less than 20.

3.3 Human resources

Workforce statistics

Table 27. Number of full-time equivalent staff (FTE) employed in DRNSW

Department of Regional NSW	June 2022
Commercial	387
Mining, Exploration and Geoscience	348
Office of the Cross Border Commissioner	13
Office of the Secretary	68
Primary Industries	1786
Regional Delivery	10
Regional Development and Programs	267
Regional Precincts	29
Strategy, Corporate and Performance	206
Total	3,115

Source: NSW Public Service Commission Approved Workforce Profile Report 2022

Notes: 1. FTE calculated as at the last pay period in June 2022 using the 2022 Workforce Profile report (8a Census Period FTE). 2. All contingent, casual and other non-payroll staff are excluded. 3. Staff employed by Local Land Services, Rural Assistance Authority or Regional Growth NSW Development Corporation are not reported in DRNSW's Annual Report. 4. FTE has been rounded to the nearest whole number. 5. The total of 3,115 includes the Secretary of DRNSW, but they are not identified separately in the table. 6. Staff that are employed under personnel services arrangements are excluded but are noted in APPENDIX 7.

Historical figures

Table 28. Number of full-time equivalent staff (FTE) employed in DRNSW

	June 2020	June 2021	June 2022
Total	2,744	3,067	3,115

Source: NSW Public Service Commission Approved Workforce Profile Report 2022

Notes: 1. Refer to notes at Table 27. (# of FTE employed in DRNSW)

Appendix 3: People

Senior executive remuneration bands and average remuneration

Table 29. Senior executive remuneration bands (number)

Band	2021		2022	
	Female	Male	Female	Male
Band 4	-	1	-	1
Band 3	2	3	3	3
Band 2	7	17	6	21
Band 1	42	68	46	66
Total	51	89	55	91
	140		146	

Source: NSW Public Service Commission Approved Workforce Profile Report 2022

Notes: 1. Refer to notes at Table 28. (Historical figures)

Table 30. Senior executive remuneration bands (average remuneration)

Band	Range	Average remuneration (full year)	
		2021	2022
Band 4	\$499,251-\$576,700	\$562,650	\$614,000
Band 3	\$354,201-\$499,250	\$390,516	\$413,166
Band 2	\$281,551-\$354,200	\$297,287	\$300,383
Band 1	\$197,400-\$281,550	\$226,782	\$231,763

Range Source: Report and determination under section 240 of the Statutory and Other Offices Remuneration Act 1975: Remuneration Package Ranges for the PSSEs 2021-2022 Remuneration Framework. The above averages represent a full year equivalent average remuneration for the relative bands, they do not represent what was paid in the period 1 July to 30 June.

Notes: 1. Of DRNSW's total employee related expenditure (ERE) in 2022, 9.3% was related to senior executives ERE. 2. Refer to notes at Table 28. (Historical Figures)



From top: DPI staff inspecting an avocado tree. Morning fog rolling over the Mudgee countryside. Photo credit: Destination NSW

Appendix 4: Evaluation

The overarching aim of evaluating government programs is to inform improvements in program design or delivery. This requires evaluating programs for efficiency and effectiveness and incorporating this evidence into business cases for new programs.

In 2021, DRNSW developed a cluster-wide framework for evaluating programs that is consistent with NSW Treasury Circular TC18-03 (Program Evaluation). Under this framework, business areas conduct periodic evaluations of their programs with support from the evaluation centre of excellence within Strategy, Corporate and Performance (SCP). This encourages consistent and transparent evaluation that fosters evidence-based decision-making and continuous improvement.

There are three types of evaluations conducted by DRNSW: process evaluations, outcome evaluations, economic evaluations. Twelve DRNSW programs had scheduled evaluations which met Treasury reporting requirements in 2021-22, and all except one program completed its evaluation. The Bushfire Clean Up Program process evaluation was delayed due to emergency response requirements, it is now scheduled to be finalised in 2022-23.

Process evaluation is extensively used because it informs program managers of problems associated with the roll out and implementation of a program. For example, the Process Evaluation of Round 1 NSW Cross-Border Commissioners' Infrastructure Fund recommended changes to the Fund's application guidelines, record keeping, and approval timing. These findings were used to improve the second round of the Fund – the COVID-19 Recovery Round.

Outcome evaluation measures the effectiveness of a program. The outcome evaluation of the Stronger Country Communities Fund Round 1 and 2 Program (SCCF) found that the program has improved the amenity and liveability of communities through the provision of quality social infrastructure and had collective impacts above and beyond individual project impacts by enhancing community pride, improving community wellbeing, and increasing social equity outcomes.

An **Economic Evaluation** of the SCCF found that amenity delivered through improved quality of and access to facilities and services was the largest component of the economic benefit for the program. A cost benefit analysis found that the SCCF achieved an estimated net economic benefit of \$520 million for NSW and returned \$2 for every \$1 invested.



Appendix 5: Capital works

The following Table 31 contains details of DRNSW's major capital works in progress as at 30 June 2022 and planned for 2022-23.

Table 31. Capital works in progress by project

No.	Capital works in progress	Announced completion date	Announced estimate total cost (\$'000)	Expenditure in previous years (\$'000)	2021-22 expenditure (\$'000)	Total project expenditure to 30 June 2022 (\$'000)
1.	Biosecurity Enhanced Response Capacity	2026	4,878	0	0	0
2.	Commercial Fisheries Systems Modernisation	2024	4,696	0	0	0
3.	Digital Inclusion and Capability	2023	524	0	0	0
4.	Emergency Response Capability	2023	2,306	0	0	0
5.	Homes for the Regions	2030	46,378	0	0	0
6.	Local Government Project Management Toolkit	2023	1,200	0	0	0
7.	Marine Estate Management Strategy Stage 3	2028	3,430	0	0	0
8.	Offshore Artificial Reefs	2023	2,000	0	0	0
9.	Regional Knowledge Base System	2023	2,650	0	0	0
10.	Smarter Soil Conservation System	2023	1,500	0	0	0
11.	2017 R&D Partnership with Grains Research Development Corporation	2027	20,000	7,029	1,085	8,114
12.	Chickpea Breeding Program	2023	5,000	890	2,964	3,854
13.	Farms of the Future	2023	2,822	0	0	0
14.	Gaden Trout Hatchery –Educational Tourism Destination	2023	3,553	55	206	261
15.	Minerals Industry Systems Upgrade	2023	2,995	0	0	0
16.	Marine Estate Management Strategy Stage 1 & 2	2023	3,606	1,626	1,386	3,012

Appendix 5: Capital works

17.	Narrandera Fisheries Centre Upgrade	2023	6,000	205	2,992	3,197
18.	Titles Management System	2023	5,075	3,372	915	4,287
19.	World Class Food & Fibre – Stage 1	2023	50,150	35,801	12,489	48,290
20.	World Class Food & Fibre – Stage 2	2023	51,171	2,087	9,325	11,412
21.	Minor Works				8,788	

Appendix 6: Overseas travel

Table 32. Officers and their reasons for travel

Name of Officer	Position title	Destination	Purpose of travel	Travel start date from	Travel end date
Dr Andrew McConnachie	Senior Research Scientist	South Africa	Biocontrol of African lovegrass and leaf cactus	1/03/2022	14/03/2022
Myles Parker	Leader, Southern Horticulture	Indonesia	Research project - establish linkage and fact finding	13/05/2022	20/05/2022
Jianhua Mo	Entomologist, Southern Horticulture	Indonesia	Research project - establish linkage and fact finding	13/05/2022	20/05/2022

Appendix 7: Requirements from employee arrangements

DRNSW provided personnel services to the following entities during the period 1 July 2021 to 30 June 2022.

Table 33. Employment arrangements

Entity	Staff numbers (FTE) at 30 June 2022
NSW Rural Assistance Authority	64
Regional Growth NSW Development Corporation	36

Detailed information on personnel services employees, including workforce diversity, is disclosed in the annual reports of each entity.



Mine staff at Northparkes copper and gold mine, near Parkes.

Appendix 8: Register of annual sponsorship commitments

DRNSW provided annual sponsorship to the following vendors during the period 1 July 2021 to 30 June 2022.

Table 34. Register of annual sponsorship commitments

Name of vendor	Title of the project work	Amount
South Coast Black Cockatoos	50th NSW Aboriginal Rugby League Knockout Carnival 2022	\$45,455
Riverina-Murray Vocational	2022 NSW Training Awards Silver	\$2,000
NSW Farmers Association	2022 NSW Oyster Conference	\$273
Hernani Primary P&C Association	Drought Resilience Fund for Christmas Tree	\$2,800
Sydney Fish Market P/L	Seafood Excellence Awards Gold	\$20,000
Women's Industry Network Seafood	Bursary Awards	\$10,000
Sydney Fish Market P/L	Seafood Awards	\$3,500
Hunter Manufacturing Awards Inc	2022/23 Hunter Manufacturing Awards	\$10,000
Outback Tastes Of Australia P/L	Outback Tastes of Australia to support increase in Indigenous foods across the Illawarra Shoalhaven	\$10,000
Northern Beaches Council	2021 Photography Competition	\$1,600
Northern Beaches Council	NBC Aquatic Reserves Celebration	\$15,000
National Aboriginal Design Agency	Saltwater Freshwater Arts Alliance	\$25,000
Batlow Community & Cultural Association	2022 Batlow Ciderfest	\$1,000
Hunternet Co-Operative Ltd	2022 Hunter Defence Conference	\$12,500
Royal Agricultural Society Of NSW	2022 Sydney Royal Easter Show	\$119,500
Food Of Orange District Week	2022 Food Week Forage	\$20,000
Orange Vignerons	2021 Orange Wine Festival	\$5,009
NSW Farmers Association	Trade Event Display	\$273
Chartered Media Group	Future Alternatives Event	\$5,000
Australian Alternative Varieties Wines	Australian Alternative Varieties Wine Show	\$5,134

Appendix 9: Disclosure of controlled entities

DRNSW controlled the following entity in line with the Public Finance and Audit Act 1983 and Australian Accounting Standards Board 10 Consolidated Financial Statements:

- Fisheries Administration Ministerial Corporation

Fisheries Administration Ministerial Corporation

The Fisheries Administration Ministerial Corporation is constituted by the Fisheries Management Act 1994 and exists to:

- acquire land for the purposes of the Fisheries Management Act 1994, (including an interest in land) by agreement or compulsory process in accordance with the Land Acquisition (Just Terms Compensation) Act 1991
- acquire land for purposes of a future lease grant
- carry out or assist research
- accept gifts of land
- acquire and deal with fishing assets, and enter contracts or other arrangements, in connection with Aboriginal fishing assistance programs
- perform other functions as conferred by or under the Fisheries Management Act 1994 or any other Act.

The Department undertook these functions via delegation.



From top: DPI fisheries research provide scientific evidence to enable sustainable use and biodiversity conservation. Oyster farming in Forster.

Appendix 10: Fisheries trust fund reports

Commercial Fishing Trust Fund

Department of Primary Industries (DPI) provides a range of monitoring, scientific, compliance and administrative services to the commercial fishing industry. DPI expenditure on commercial fishing activities is funded from consolidated revenue, with a contribution from the Commercial Fishing Trust Fund. Charges are levied for services such as licence administration and management but are not project specific. The Commercial Fishing Trust Fund also contributes to research and uses funds to leverage research and development support from other sources.

The NSW abalone and rock lobster fisheries are subject to cost recovery of attributable costs, although there is still some degree of government contribution and budgets are negotiated in detail with the relevant management advisory committees.

In 2021-22, the Commercial Fishing Trust Fund contributed \$3.237 million to DPI's commercial fishery-related programs.

Aquaculture Trust Fund

DPI provides a range of monitoring, scientific, compliance and administrative services to the aquaculture industry. The aquaculture industry is subject to full cost recovery for administration charges only and charges are not project specific. DPI's expenditure for aquaculture management and policy development is funded from consolidated revenue, with a contribution from the Aquaculture Trust Fund. The Aquaculture Trust Fund also contributes to research and uses funds to leverage research and development support from other sources (for example, Fisheries Research & Development Corporation, Seafood CRC).

In 2021-22, the Aquaculture Fishing Trust Fund contributed \$0.881 million to DPI's aquaculture related programs.

Fish Conservation Trust Fund

In 2021-22, the Fish Conservation Trust contributed \$0.293 million toward fish habitat and fisheries conservation outcomes.

Aboriginal Fishing Trust Fund

The Aboriginal Fishing Trust Fund provides grants and loans for the enhancement, maintenance and protection of Aboriginal cultural fishing as well as for Aboriginal communities to develop businesses associated with fisheries resources throughout NSW.

In 2021-22, the Aboriginal Fishing Trust contributed \$0.252 million towards Aboriginal fishing related projects.

Recreational and Charter Fishing Trust Funds

DRNSW received grants from the Recreational and Charter Fishing Trust Funds to undertake various programs during the year as follows:

Table 35. Grants received by DRNSW

Fish trust fund	2021-22 (\$'000)
Recreational Fishing (Saltwater) Trust Fund	9,987
Recreational Fishing (Freshwater) Trust Fund	5,528
Charter Fishing Trust Fund	31

Appendix 10: Fisheries trust fund reports

In 2021-22 funds (\$'000) from the Recreational Fishing (Saltwater) Trust Fund were used for the following projects:

Table 36. Recreational Fishing (Saltwater) Trust Fund project allocations

Project	Total Available	Expenses	Carry Forward
Artificial reefs (offshore)	31	31	0
Coastal fish habitat protection and management	88	88	0
Coastal fish habitat restoration grants program (prior to 2018/19)	6	2	4
Ecohuts for recreational fishers	2	2	0
Expenditure committee meeting expenses	16	16	0
External large grants -disbursements made to various organisations for approved projects	912	912	0
Flagship habitat program	25	25	0
Fish aggregation devices (FADs)	300	300	0
Fishcare volunteer program	549	549	0
Fisheries officers (9 coastal officers)	1,363	1,363	0
Fisheries officers (mobile squads)	459	459	0
Gamefish tagging program	192	192	0
Integrating recreational fishery data into harvest strategies for multi-species fisheries	23	23	0
Marine stocking of key recreational fish species in coastal waters	313	313	0
Recreational fisheries enhancement (artificial reefs and FADs coordination)	259	259	0
Recreational fishing access (coastal)	185	185	0
Recreational fisheries monitoring program: statewide fishing and charter surveys	785	785	0
Recreational fishing trust executive officer	237	237	0
Research angler program	195	195	0
Research on black bream fishery	23	23	0
Research on marine fish stocking	295	295	0
Research on recreational bait species: worms, pipis and yabbies	11	2	9
Small grants -disbursements made to various organisations for approved projects	79	79	0
Sydney Harbour wharves compliance initiative	410	410	0
Trust grants governance enhancement project	132	132	0
Total	6,890	6,877	13

*The total available 2021-22 consists of grants from the trust fund in 2021-22 and amounts carried forward from grants in 2020-21.

Appendix 10: Fisheries trust fund reports

In 2021-22 funds (\$'000) from the Recreational Fishing (Freshwater) Trust Fund were used for the following projects:

Table 37. Recreational Fishing (Freshwater) Trust Fund project allocations

Project	Total Available	Expenses	Carry Forward
Dollar-for-dollar native fish stocking program	118	118	0
Emergency native fish rescue and drought recovery	140	140	0
Enhanced fish production at hatcheries for stocking (Port Stephens, Narrandera and Dutton)	441	441	0
Expenditure committee meeting expenses	14	14	0
External large grants – disbursements made to various organisations for approved projects	419	419	0
Fishcare volunteer program	328	328	0
Fisheries officers (inland)	909	909	0
Freshwater recreational management program	185	185	0
Fuel cards for fish stocking	9	5	4
Gaden trout hatchery	683	683	0
Inland stocking management	141	141	0
Nodavirus testing for fish stocking	8	8	0
Recreational fishing access (inland)	273	273	0
Regional inland fish habitat protection and management	127	127	0
Research on freshwater recreational fishery in NSW	590	590	0
Screens for streams	98	98	0
Screens for streams stakeholder forums	116	116	0
Small grants -disbursements made to various organisations for approved projects	38	38	0
Supporting fish hatchery trainees	2	2	0
Total	4,639	4,635	4

*The total available 2021-22 consists of grants from the trust fund in 2021-22 and amounts carried forward from grants in 2020-21.

Appendix 10: Fisheries trust fund reports

In 2021-22 funds (\$'000) from the Recreational Fishing (Saltwater and Freshwater) Trust Fund were used for the following projects:

Table 38. Recreational Fishing (Saltwater and Freshwater) Trust Fund project allocations

Project	Total Available	Expenses	Carry Forward
Advisory Council meeting expenses	90	89	1
Fish for Life project	88	88	0
Get Hooked... It's Fun to Fish schools program	448	448	0
Habitat action program 2018/19 and beyond	938	938	0
NSW Gone Fishing Day	60	60	0
NSW fishing workshops	41	41	0
NSW fishway strategy for fish passage remediation	85	85	0
NSW recreational fishing environmental assessment	127	127	0
Recreational fisher research database	26	26	0
Recreational fisheries infrastructure management program	173	173	0
Recreational fishing fee administration project and Government Licensing Service transactions fees	2,212	2,212	0
Recreational fishing fee renewal notice system	101	101	0
Recreational fishing guides	101	101	0
Recreational Fishing Strategy	20	20	0
Recreational Fishing Trust annual report	65	65	0
Total	4,575	4,574	1

*The total available 2021-22 consists of grants from the trust fund in 2021-22 and amounts carried forward from grants in 2020-21.

Appendix 11: Mineral resource fund reports

Minerals and Petroleum Administrative Levy

The Mining Act 1992 requires titleholders to pay the Minerals and Petroleum Administrative Levy (Levy) which is the equivalent of one per cent of the rehabilitation security deposit provided by titleholders. The monies collected may be used for, but not limited to, the following: funding minerals and petroleum administrative costs and expenses, community and industry liaison; and for payment into the Derelict Mine Sites Fund.

During the financial year \$39,016,604 was collected by the Levy.

Assessed security deposits (as of 30 June) was \$3.5 billion which increased from \$3.4 billion in July 2021.

Minerals and Petroleum Administrative Fund

The Mining, Exploration and Geoscience (MEG) expenditure from the Minerals and Petroleum Administrative Fund was \$38.2 million for the financial year. The fund usage is captured in the table below.

Table 39. Minerals and Petroleum Administrative Fund Expenditure

Activity	Expenditure (\$'000)
Environmental regulation of minerals, petroleum and mining activities, and compliance and enforcement of obligations created by the grant of a right to explore, extract or produce petroleum or minerals	6,630
Other regulatory and administrative activities including titles, geoscience land use and overheads in relation to the minerals and petroleum industries.	21,278
Rehabilitation of Legacy Mines	4,546
Titles Management System Development	2,615
Corporate Services	3,176
Total	38,245

As at 1 July 2021, the opening balance of the fund was \$15.8 million.

In the financial year, the Administrative Fund collected \$39 million based on a calculation method set in the Mining Act 1992 (Part 14A Division 4) requiring all titleholders (whether for mining or petroleum, production or exploration) to contribute one per cent of the value of their required security deposit for each authorisation on an annual basis. In addition, the Administrative Fund had accumulated \$33,102 in interest, \$684k in miscellaneous revenue and \$358k in recovery of legal costs. The total costs spent from the Administrative Fund was \$38.2million. These expenditure activities are related to mining and petroleum administrative costs associated with MEG and the NSW Resources Regulator.

As at 30 June 2022, the closing balance of the Administrative Fund was \$17.7 million.

Appendix 11: Mineral resource fund reports

Minerals and Petroleum Investment Fund

The MEG expenditure from the Minerals and Petroleum Investment Fund was \$4.6 million for the financial year. The fund usage is captured in the table below.

Table 40. Minerals and Petroleum Investment Fund Expenditure

Activity	Expenditure (\$'000)
Explore NSW	28
Cooperative Drilling	573
MinEx CRC	899
Acquisition and Synthesis	933
Geoscience Information	1,168
Petroleum, Renewables and Resource Advice	617
Corporate Services	421
Total	4,639

As at 1 July 2021, the opening balance of the Investment Fund was \$6.8 million.

In the financial year, the Investment Fund collected \$7.2 million based on a calculation method set in the Mining Act 1992 (Part 14A Division 3), requiring an annual rental fee to be paid on the grant of a mining authorisation. In addition, the Investment Fund accumulated \$15,080 in interest. The total expenditure from the Investment Fund was \$4.6 million. The expenditure funded MEG programs such as the New Frontiers minerals and energy exploration initiative, and geoscience information initiatives.

As at 30 June 2022, the closing balance of the Investment Fund was \$9.3 million.

Small-Scale Titles Levy Fund

The MEG expenditure from the Small-Scale Titles Levy Fund was \$64,201 for the financial year. The fund usage is captured below:

Table 41. Small-scale Titles Levy Fund expenditure

Activity	Expenditure (\$'000)
Road works	55
Rehabilitation works	5
Mullock Dump works	4
Total	64

As at 1 July 2021, the opening balance of the Small-Scale Titles Fund was \$999,107.

In the financial year, the Small-Scale Titles Levy Fund collected \$153,045 based on the Mining Act 1992 (Part14AA) requiring a levy order to be paid by a Small-Scale titleholder. In addition, the Small-Scale Titles Fund accumulated \$1,801 of interest. The total expenditure from the Small-Scale Titles Fund was \$64,201. This was for road works, rehabilitation works and mullock dump works.

As at 30 June 2022, the closing balance of the Small-Scale Titles Fund was \$1,089,753.

Appendix 12: Annual report external production costs

No external production costs were incurred in producing this report.

Appendix 13: Native game birds

The following table summarises the number of each species of native game birds harvested by authorised game hunting licence holders during the 2021–22 financial year, under the authority of a Native Game Bird Management (owner-occupier) Licence under the *Game and Feral Animal Control Act 2002*.

Table 42. Native game birds harvested by game hunting licence holders during 2021–22

Species	Number
Australian Shelduck	47
Wood Duck	2,331
Black Duck	2,663
Blue-winged Shoveler	0
Chestnut Teal	0
Grey Teal	3,327
Hardhead	43
Pink-eared Duck	0
Water Whistling Duck	0
Grass Whistling Duck	119
Total harvest	8,530



From top: An Australian Shelduck spreads its wings and flaps while standing in water. A Pink-eared Duck swims in water.

Appendix 14: Implementation of recovery and threat abatement plans

Recovery plans for threatened fish and marine vegetation are prepared under the Fisheries Management Act 1994. The plans identify the actions required to enable the species to survive in nature. Similarly, threat abatement plans are prepared to address key threatening processes listed under the Act, and to identify what needs to be done to reduce the impact of those threats.

The Department of Primary Industries (DPI) is the lead implementation agency; however, each plan also identifies other government agencies, authorities, councils and community groups that have a role and responsibility to contribute to implementing recovery and threat abatement actions. In their annual reports to Parliament, public authorities are required to report on what they have done to implement measures for which they are responsible. This report only relates to actions taken by DPI to implement measures identified in recovery and threat abatement plans.

A Priorities Action Statement [1] is located on the DPI website that lists prioritised recovery actions and threat abatement actions for all threatened species and key threatening process listings under the Fisheries Management Act 1994.

A range of activities are undertaken each year to benefit threatened fish species. Surveys of populations of threatened species are completed as part of broader fish community assemblage surveys, as well as DPI's threatened fish monitoring program. Habitat improvement works are also undertaken to benefit threatened species and aquatic biodiversity more generally. Threatened species compliance operations continue as does the distribution of information brochures.

A summary of the specific recovery activities undertaken for each threatened species is provided below.

Eastern Freshwater Cod (*Maccullochella ikei*)

In December 2021 DPI released over 6,500 fingerlings into the Orara River in the Clarence River catchment. This marks the first time this species has been stocked into the waterway in over 20 years.

The fingerlings were bred at Grafton Fisheries Centre from fish that were rescued in the 2019-20 drought and bushfires. This stocking will help boost the species numbers in north-east NSW. Subsequent stocking events are planned for 2022-23.

DPI obtained Commonwealth funding to undertake priority works to assist in the recovery of Eastern Freshwater Cod following the bushfires of 2019/20. Works include population and abundance surveys in the Richmond and Clarence catchment post bushfires, and trialling of artificial spawning boxes to assist Eastern Freshwater Cod breeding. The project commenced in the 2021-22 reporting period. Phase 1 of the project is due for completion in 2023.

A seasonal ban (August, September and October) on all forms of fishing continues in the Mann-Nymboida River system to minimise disturbance of Eastern Freshwater Cod during the breeding season. Targeted compliance operations were undertaken during the year.

DPI updated and produced two advisory signs for Eastern Freshwater Cod in the 2021-22 reporting period. The signs were installed at 12 locations in the Clarence River catchment to deter illegal fishing and to assist with the identification of the species.

Oxleyan Pygmy Perch (*Nannoperca oxleyana*)

Following the successful rescue of Oxleyan Pygmy Perch in the lead up to the 2019-20 summer, DPI commenced a successful conservation stocking program for the species. For the 2021-22 reporting period an additional 510 Oxleyan Pygmy Perch were stocked into a wetland in the Brunswick River catchment. These fingerlings have added to the 269 of the species which were released at the site in the previous reporting year. The stocked fish will be monitored over time to determine if the stocking program is successful in establishing a new population.

Appendix 14: Implementation of recovery and threat abatement plans

In December 2021 DPI prepared an internal report on the outcomes of two sampling events for Oxleyan Pygmy Perch at selected sites within north-eastern NSW. The objective of one of the sampling events was to report on the impacts of the bushfires on Oxleyan Pygmy Perch populations. The results showed that the species was detected at some but not all sites where the species has been previously recorded from. This is noted as a typical pattern for this species with its presence and abundance often fluctuating between surveys.

Silver Perch (*Bidyanus bidyanus*)

DPI continued its conservation stocking program for Silver Perch with the stocking of 38,000 Silver Perch fingerlings into the Namoi River in March 2022. This adds to the 62,000 fingerlings that were released into the Namoi River between Gunnedah and Narrabri in early 2021. The fish are produced at the Narrandera Fisheries Centre using wild broodstock sourced from the Murray River.

Trout Cod (*Maccullochella macquariensis*)

DPI is continuing its conservation stocking program for Trout Cod in the upper Murrumbidgee River. Another 20,000 Trout Cod fingerlings were released in December 2021 to add to the 16,000 Trout Cod released at these sites in late 2020. Stocking of this area will continue until 2025 with the aim of enhancing the existing population of this species in this region. The fish are produced at the Narrandera Fisheries Centre using wild broodstock sourced from the Murray River.

DPI completed a major review of the Trout Cod Recovery Plan during 2021-22. The Review comprised of three parts:

- **Audit and Review of the Trout Cod Recovery Plan** that tracks the progress in implementing recovery actions under each program area in the Plan since completion of the Statutory Review in 2017.
- **Murray River Fishing Socio-Economic Study 2021** prepared by independent consultants Taverner Research Group that examines the social and economic implications of the three-month fishing closure in the Murray River between Yarrawonga Weir and the Tocumwal Road Bridge during September to November each year.

- **Trout Cod Summary Data and Population Trends 2022** prepared by DPI Fisheries Research Branch that details the latest scientific data on the status of Trout Cod.

Further information is available in each report located at:

<https://www.dpi.nsw.gov.au/fishing/species-protection/what-current/endangered-species2/trout-cod/trout-cod-review>

DPI maintains the annual three-month fishing closure (September, October and November) in the Trout Cod Protection Area (Yarrawonga Weir downstream to the Tocumwal Road bridge) to protect the species during their breeding season.

Compliance staff undertake regular patrols in this area during the closed fishing season.

River Snails (*Notopala sublineata* and *Notopala hanleyi*)

DPI and Macquarie University continue to work collaboratively with the eventual aim of developing a captive breeding program for River Snails. The captive breeding program will act as an insurance population for longer term recovery and will provide an opportunity to undertake research into the species. Breeding trials with a surrogate non-threatened *Notopala* species are under way but were delayed in 2021-22 due to Covid restrictions.

Black Rockcod (*Epinephelus daemeli*)

No Black Rockcod surveys were undertaken in 2021-22 but are planned to take place in late 2022 and 2023. The surveys will assess the size structure and abundance of this threatened species along the NSW north coast and allow comparison with survey data collected from 2011–2013.

In 2021-22 DPI prepared a 10-year Statutory Review of the Black Rockcod Recovery Plan which will be placed on the DPI website once finalised.

Appendix 14: Implementation of recovery and threat abatement plans

Removal of large woody debris - Key Threatening Process

The removal of large woody debris is listed as a key threatening process because it negatively impacts two or more threatened species, specifically the endangered Eastern Freshwater Cod (*Maccullochella ikei*), Trout Cod (*Maccullochella macquariensis*) and Macquarie Perch (*Macquaria australasica*), as well as the vulnerable Silver Perch (*Bidyanus bidyanus*). DPI continues to implement large woody debris projects in NSW where funding is available and supports snag reintroduction projects under the Habitat Action Grant program.

Joint Management Agreements

The Minister may enter into a joint management agreement (JMA) under Part 7A of the Fisheries Management Act 1994 with one or more public authorities for the management, control, regulation or restriction of an action that is jeopardising the survival of a threatened species, population or ecological community.

There was one joint management agreement in force during the 2021-22 year for the NSW Shark Meshing (Bather Protection) Program (SMP). The objectives of the JMA are to: minimise the impact of the SMP on threatened and protected species; and ensure that the SMP does not jeopardise the survival or conservation status of threatened species or cause species that are not currently threatened to become threatened.

The JMA is between the Minister for Agriculture and Western NSW and the Coordinator-General - Environment and Heritage Group. The Fisheries Scientific Committee and the Scientific Committee must conduct an annual review of the performance of the parties to the joint management agreement and advise of any deficiencies in the implementation of the agreement.

The 2021-22 Performance Report for the NSW Shark Meshing (Bather Protection) Program, and the Fisheries Scientific Committee's response to this report, are available on the DPI website.



⁹ <https://www.dpi.nsw.gov.au/fishing/threatened-species/priorities-action-statement>

Oyster farming, Batemans Bay.
Photo credit: Destination NSW

Appendix 15: Fishcare volunteer program

The NSW Fishcare Volunteer program uses a network of six dedicated Education Officers and 200 motivated Fishcare Volunteers across NSW to provide face-to-face and hands-on education to anglers on the ground. Fishcare Volunteers use targeted messaging to promote responsible and sustainable fishing ('Fish for Life'). The mission is to educate fishers and encourage fishing stewards that champion responsible fishing and a sustainable, secure fishing future. Fishcare is one of the flagship programs of the Recreational Fishing Trusts.

In 2021-22, volunteers participated in 350 activities, contacting 11,000 people in the field, and dedicating over 4,000 hours of service (around 571 days) to the program. Major achievements and key figures for the program include:

- Of the 350 activities, 297 being coastal and 53 inland
- Key activities undertaken included;
 - *advisory* (145),
 - *fishing* (63) i.e. Try Fishing sessions, fishing workshops, scouts fishing,
 - *schools* (45) i.e. incursions and excursions
 - *fish stocking, habitat* (14),
 - *Clean ups* (47)
 - *Working bees, training, meetings* (36)
- The general age demographic of volunteers was 44-76 years, with 4 per cent of volunteers came from culturally and linguistically diverse (CALD) communities.
- Distribution of six 'Clean for Life' kits to our Fishcare litter champions, a total of 47 days were spent cleaning up popular local fishing spots to facilitate greater stewardship of areas.
- Purchase of two new education trailers for the north and central coast, to better promote the program and wider trust initiatives.

Fishcare also runs the 'Come Fish with Us' program designed to teach adults and children how to fish throughout NSW in a responsible and sustainable manner. The program provides a fun, enjoyable educational experience that aims to teach the basics of fishing to new entrants giving them the skills to continue in the sport for life, mentoring the fishing steward's and champions of tomorrow.

2021-22 achievements

- All 'Come Fish with Us' events are free to participants across NSW. These include, fishing workshops, try fishing sessions, partner days (scouts, club nights, fishing for sport etc)
- Over 4,000 families and individuals partook in a 'Come Fish with Us' event assisted by dedicated Fishcare volunteers, 1,000 as part of partnered events (fishing for sport, club nights etc), 2,000 as part of a Try Fishing session and 1,000 as part a fishing workshop.
- 31 workshops held across NSW involving some 450 kids and parents

'Get hooked ... it's fun to fish' primary schools education program

The Get Hooked... It's Fun to Fish program introduces students to fishing and teaches the basics about sustaining aquatic habitats by practicing safe and responsible recreational fishing. The program provides in-class lessons and practical outdoor fishing workshops that are aligned to the Australian Curriculum and meet syllabus outcomes across all key learning areas. Achievements in 2021-22 included:

- 31 workshops held across NSW involving some 450 kids and parents
- 81 schools registered with 1100 students
- More than 310 students participated in workshops and in class sessions
- Over 5,000km travelled across the state and the program set to expand into high schools in 2023

Appendix 16: Research and development

Department of Primary Industries

Department of Primary Industries is involved with various cooperative research centres (see 'Current involvement with cooperative research centres' below) that, along with over 40 significant co-investors (see 'Co-investors greater than \$50,000'), contribute to research activities. We further collaborate with a wide range of universities within and outside of Australia, the CSIRO and state departments from other jurisdictions. Several of these arrangements have been formalised in significant alliances (see Table 43). (Major Alliances)

Current involvement with Cooperative Research Centres and Innovation Hubs

- Centre for Invasive Species Solutions
- Cooperative Research Centre for High Performance Soils
- Food Agility Cooperative Research Centre
- Drought Resilience Adoption and Innovation Hubs:
 - Southern NSW (led by Charles Sturt University)
 - Northern NSW/Southern Queensland (led by University of Southern Queensland).

Co-investors (greater than \$50,000)

- AgriFutures Australia
- Auscitrus Propagation Association Inc
- Australian Wool Innovation (AWI)
- Australian Blueberry Growers Association
- Australian Coal Research Limited

- Australian Grape & Wine Authority
- Centre for Invasive Species Solutions
- Charles Sturt University
- Climate Change Fund
- Cotton Research & Development Corporation
- Soil Cooperative Research Centre
- CSIRO
- Dairy Australia
- Department of Agriculture and Fisheries (Qld)
- Department of Agriculture and Food (WA)
- Department of Agriculture and Water Resources (Fed)
- Department of Economic Development, Jobs, Transport and Resources (Fed)
- Department of Environment, Energy and Science (NSW)
- Department of Premier and Cabinet (NSW)
- Fisheries Research & Development Corporation
- Grains Research & Development Corporation
- Hort Innovation
- Local Land Services Central Tablelands
- Local Land Services Northern Tablelands
- Macquarie University
- Meat & Livestock Australia
- Meat & Livestock Australia Donor Company
- Murdoch University
- Murray Darling Basin Authority
- Plant Health Australia
- Sugar Research Australia
- Transport for NSW
- University of Adelaide
- University of New England
- University of Queensland
- University of Sydney
- University Technology, Sydney
- Weeds Action Plan Grants

Table 43. Major alliances

Alliance	Key partner
Animal Genetics and Breeding Unit	University of New England
AusGEM – Australian Centre for Genomic Epidemiological Microbiology	University of Technology, Sydney
Australian Cotton Research Institute	CSIRO
Breedplan	University of New England and Meat & Livestock Australia
National Grape and Wine Industry Centre	Charles Sturt University
Centre of Excellence for Synthetic Biology	Macquarie University

Geological Survey of NSW - Research and Development

Mining, Exploration and Geoscience (MEG) - Research and Development

Collaboration

Between 1 July 2021 and 30 June 2022, MEG participated in numerous geoscientific collaborations.

MinEx CRC

The Mineral Exploration Cooperative Research Centre (MinEx CRC) was launched in October 2018. It is the world's largest exploration, geoscience, and technology collaboration, with committed expenditure of almost \$220 million across its ten-year life. Participants include major and mid-tier mining companies, mining equipment, technology and services (METS) providers, Geoscience Australia, all Australian state and territory geological surveys, CSIRO and major Australian universities.

MEG is a major participant in MinEx CRC, with a planned investment of \$16 million over its ten-year life. From 2019 to 2028, MEG will progressively undertake an extensive program of geological, geochemical and geophysical data acquisition and drilling across three study areas in the central- and far-west of NSW, which are covered extensions of known mineralised areas (where rocks that host metal deposits are buried under younger rocks and soil).

In mid-2021, MEG and Geoscience Australia undertook an airborne magnetic and radiometric survey over the Cobar region to fill gaps in the existing coverage. The data was publicly released in December 2021 and merged into the existing statewide coverage. The new merge has been used to inform geoscience acquisition activities.

In August 2021, MEG and Geoscience Australia released the processed data for the Mundi AEM Survey in far-western NSW providing new information on mineral and groundwater resources in the area to the north of Broken Hill.

From mid-2021 to mid-2022, 60 water samples from the Dubbo-Forbes study area and 20 water samples from the Mundi (far western NSW) study area for hydrogeochemical analyses were collected and analysed (in collaboration with CSIRO). This research will help target new areas for mineral exploration and provide landholders and local councils information on water quality and groundwater systems in these regions.

In early 2022, various MinEx-funded post-doctoral researchers finished their research work at the University of Newcastle:

- Bo Yang examined the provenance of sedimentary rocks that form important hosts for mineralisation in the Cobar Basin,
- Cam Adams characterised important rock units in the Macquarie Arc by constraining their geochemical and petrophysical properties, and
- Indishe Senanayake and Anthony Kiem released a mineral potential mapping study using machine learning techniques to map mineral prospectivity in the Cobar Basin.

In March 2022, a collaborative study with Geoscience Australia, the Cobar Airborne Electromagnetic (AEM) Survey, delivered a significant interpretive report and associated data package (GS2021/1592). The report contained interpretations and 3D mapping of key interfaces up to 400 m deep in the mineralised Cobar Basin. It identified previously unknown electrical conductive anomalies that may help constrain the location of new mineral deposits in the region. The data release also increased the knowledge of groundwater systems and features in the region, benefiting the mineral exploration industry, agriculture, local councils and the broader community in an area with variable and often poorly secured water resources.

In mid-2022, the UltraFine+® project (in collaboration with CSIRO) delivered a report and data package on regolith (soil) geochemistry centred in two recently discovered mineralised areas in the Cobar Basin. This research delivered important insights and technique development using soil geochemistry in mineral exploration.

Geological Survey of NSW - Research and Development continued

In other MinEx CRC collaborative research, various university students are working on projects in the Cobar Basin:

- Hamid Zekri is a MinEx embedded researcher at UNSW and produced a report on the paleolandscape evolution and mineralisation features in regolith and cover sequences in the Cobar Basin. He is also using combined downhole spectral data from the HyLogger™ with handheld geochemical data to better understand the nature of key units and horizons in the transported and in-situ cover sequences above prospective mineralised rocks in the Cobar Basin.
- Joe Schifano (UNSW) is finalising his PhD study examining biochemical samples (from cypress pine trees) across the Greater Cobar area and has generated promising results that show key biogeochemical vectors to known mineralisation in the region.
- Zara Woolston (University of Adelaide) is working on her PhD project integrating various datasets (soil geochemistry, rock geochemistry, hydrogeochemistry and biogeochemistry) to understand controls and footprints of mineralisation in the Cobar Basin.
- Bianca Polombi (University of Newcastle) commenced a PhD project examining the biogeochemical populations and response of microbes in groundwater samples close to, and away from mineralised regions.
- Millicent Crowe is working on her PhD at the University of NSW (UNSW) to enhance AEM inversion techniques and calibrate the Cobar survey data with satellite, geological and groundwater data to optimise interpretation and 3D models.

Various Honours and PhD students at the University of Adelaide are studying and researching the geochronology and geochemistry of Neoproterozoic sequences in the Broken Hill area. This research will help cross-basin correlations and identify key geochemical traps such as the redox gradients across the Curnamona Province.

Cowal ARC linkage

MEG is involved in a collaborative project with the University of Tasmania titled 'exploration targeting from next-generation volcanic facies reconstruction'. Various researchers (including PhD student Malai Ila'ava) are using modern volcanology, geochemistry and geochronology methods to understand the timing, nature and extent of mineralisation of the Cowal Igneous Complex in the western part of the Macquarie Arc.

REE ARC linkage

MEG is involved in a collaborative project with the University of Adelaide titled 'Realising Australia's Rare Earth Resource Potential.' Other partners include the Australian National University, the universities of Cambridge and Queensland, the geological surveys of Queensland and Western Australia, Geoscience Australia, and companies. MEG cash and in-kind support is supporting a PhD student from UQ (Brenainn Simpson) to study the Toongi REE deposit near Dubbo and surrounding volcanic rocks to understand the origin and exploration potential for these types of mineral systems.

AusLAMP

The Australian Lithospheric Architecture Magnetotelluric Project (AusLAMP) aims to establish baseline deep crustal conductivity between 11 and 100 kilometres deep across Australia. This will help geoscientists better understand the geological evolution of the Australian continent aid mineral explorers. MEG and Geoscience Australia are working together under a National Collaborative Framework agreement to acquire data at 320 station locations in NSW, which will be included in the national model. Data collection was interrupted in 2021 due to COVID-19 health restrictions and wet weather. Data acquisition will be completed in 2022.

Geological Survey of NSW - Research and Development continued

Palaeontology

Four research projects were the major focuses with three of them completed during 2021-2022 financial year:

A). Late Ordovician subsurface carbonates and fossil assemblages from the area immediate west and northwest of Peak Hill in central New South Wales and their regional correlation. This is a project collaborated with exploration geologists from the Fortescue Metals Group Ltd based on the study of a diverse fauna recovered from the drill core samples supplied by the company. This report documented the diverse conodont fauna and associated corals (both Rugosa and Tabulata) and stromatoporoids recovered from three drillholes in the area, and the new biostratigraphic data and are significant to better understand the regional stratigraphy of the Ordovician rocks and the spatial distribution of this important rock unit that host the important gold-copper mineralization in the region. This paper was published online in early 2022.

B). Revision of *Histiodella labiosa* Bauer, 2010 and its inferred phylogeny in the evolution of Middle Ordovician conodont genus *Histiodella*. This collaborative project redefines *Histiodella labiosa* and other species of *Histiodella*. Several of its species are widely reported in NSW and other parts of Australia and are crucial in correlation. Species of *Histiodella* are age-diagnostic as important biostratigraphic markers in the global correlation of the Middle Ordovician. This study provides palaeontological and phylogenetic basis for their wide application in biostratigraphy. This study was published online in early 2022.

C). Geological Society of London Special Publications, A global synthesis of the Ordovician System. This major international collaborative project has been organized by the International Geoscience Programmes (IGCP) 653 and 735 and the Subcommittee on the Ordovician System (SOS) of the International Commission on Stratigraphy (ICS). Over 180 geoscientists from 40 countries have made contributions for this major work consisting of about 50 chapters in two volumes, which will provide a landmark synthesis from a global perspective of the Ordovician Period. Ian is the leading author jointly with Yong Yi contributing two chapters

to document the Ordovician rocks from Australia, New Zealand and Antarctica and Yong Yi is also co-authors of the other two chapters. All the four manuscripts involved with GSNSW scientists were submitted and are currently in review process.

D). Field guide and catalogue of fossils from the southern Cobar Superbasin of the Lachlan Orogen in New South Wales. Yong Yi has been worked on this project throughout this financial year to investigate and document over 2000 fossil samples, which were collected from 51 stratigraphic units extending from Ordovician to Devonian from the Cargelligo and Nymagee 1:250000 geological map sheet area. The biostratigraphic appraisal and new data presented in this report form the basis for the age assignment and correlation of these fossil bearing stratigraphic units and help to better understand the formation and evolution of the Cobar Superbasin and possible stratigraphic controls on the distribution of known and potential mineral deposits hosted in these sedimentary sequences and the document itself will serve as an essential palaeontological and biostratigraphic guide for future geological field work and mineral exploration in the region. With its commencement in late 2020, this project is scheduled to be completed at the end of 2022 or early 2023.

EFTF and EFTF 2

Exploring for the Future (EFTF) and EFTF2 are programs lead by Geoscience Australia. The programs are designed to support a strong economy, resilient society and sustainable environment for the benefit of Australians through an integrated geoscientific understanding of our mineral, energy and groundwater potential. In NSW, EFTF2 is focused on western NSW with multiple projects underway or completed:

- AusAEM which acquired 30 km spaced lines of airborne electromagnetic data (completed)
- AusAEM Infill is covering areas with resource potential with 5 km spaced airborne electromagnetic surveys (due for completion September 2022)
- The Curnamona-Delamerian Transect, a deep crustal seismic survey completed August 2022 (data processing is underway)

Geological Survey of NSW - Research and Development continued

- The Curnamona Source to Sink project involves rock, regolith and groundwater sampling (complete) to determine the source of mineralisation
- The Curnamona Cube Extension project will acquire broadband magnetotellurics to better image the subsurface of the Curnamona region
- The Curnamona-Delamerian Geological Framework which will analyse geochemistry, isotopic and geochronological data
- Mineral potential mapping over the Curnamona and Delamerian provinces.

The Wandsworth Supervolcano: Catastrophic climate change and critical metals

MEG is involved in an informal collaborative study on the Wandsworth Volcanic Group in New England, NSW. Research partners include the University of New England, Boise State University and Geoscience Australia.

Massive volcanic eruptions in New England commenced around 254 million years ago, stressing biological life globally leading up to the devastating Siberian Traps event which killed most of the world's land and sea life and ended coal formation in eastern Australia. Granitic intrusions associated with these eruptions also generated deposits of tin, tungsten, molybdenum and bismuth which are important metals for alternative technologies and renewable energy. The project will seek to identify mineral potential within the volcanic units and better understand volcanism's role in driving major climate change events.

During 2021-2022, a research paper was published in Nature Geoscience, part of the portfolio of the world's most prestigious science journal. A PhD student has also commenced at UNE to study the relationships between granites and critical mineral potential in New England.

Loop consortium

The Loop consortium brings together geological surveys and research institutions from Australia, Canada, France, Germany, and the UK for a new Open Source initiative to build the next generation of 3D geological modelling tools.

Collaborative partners include MEG, Geoscience Australia, AuScope, MinEx CRC, the University of Western Australia, Monash University, Aachen University (Germany), and the geological surveys of Britain, Canada, France (BRGM), Northern Territory, South Australia and Western Australia.

The project began in 2018-19 supported by an ARC Linkage grant. Project will enable field geologists, academic and government researchers, explorers, resources modellers, and managers to better define their 3D geological environment and optimise data and knowledge acquisition. To date, the data structure and software architecture has been designed, and a user-friendly interface has been created. Testing has begun on example 3D models.

Originally envisaged to be a three-year project, the project will continue with expanded capability after receiving a further \$1.2M under the MinEx CRC 'Project 6 – Automated 3D geological modelling' stream and \$540K additional funding in March 2021.

AuScope National Virtual Core Library

The AuScope National Virtual Core Library (NVCL), which commenced in 2009, is an ongoing collaborative infrastructure project led by the CSIRO involving all of Australia's geological surveys. It supports mineral exploration by researching Australian mineral systems through extensive hyperspectral logging and imaging of archival and newly submitted drillcore. MEG operates the NSW node of the NVCL at its Londonderry Core Library.

Core throughput averages around 20,000 metres a year, with data from over 679 NSW drill holes now publicly available through the national AUSGIN (Australian Geoscience Information Network) Geoscience Portal. Results from the NVCL underpin MEG's mineral system studies in the Cobar region and will comprise a key component of MEG's participation in the MinEx Cooperative Research Centre.

Appendix 17: Consumer response

During the period 1 July 2021 to 30 June 2022, we received 243 feedback items through Feedback Assist.

A total of 52 compliments were received in this period, which is an increase from 35 in the last financial year. 21% of these compliments were in relation to the internet site, with comments such as 'Very easy to navigate site', 'The revised web pages look cleaner and appear easier to use' and 'user friendly'.

Twenty-four of the 115 complaints related to our regulatory functions. These were counteracted with good comments such as: 'While on holiday on the far south coast just after new year's I had the pleasure of meeting one of your Officers who is an absolute asset to your organisation.'

Table 44. Feedback and complaint statistics

Feedback Assist 2021-22					
Group	Complaint	Compliment	Enquiry	Suggestion	Grand Total
Department of Primary Industries	63	20	18	24	125
Department of Regional NSW	24	13	1	4	42
Public Work Advisory	5	2	3	2	12
Shark Smart	23	17	9	15	64
Grand Total	115	52	31	45	243

Appendix 18: Exemptions from reporting provisions

No exemptions from annual reporting provisions for 2021-22 have been requested by the Department.

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The information contained in this publication is based on knowledge and understanding at the time of writing (July 2022). However, because of advances in knowledge, users are reminded of the need to ensure that the information upon which they rely is up to date and to check the currency of the information with the appropriate officer of the Department Regional NSW or the user's independent adviser.

Disclaimer

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